

# FINANCIAL TIMES

EUROPE'S BUSINESS NEWSPAPER

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D 8523 B

France: suddenly anything is possible, Page 19

Area	Unit	Rate	Area	Unit	Rate
Africa	Sch. 20	100.00	Philippines	Pes. 20	100.00
Asia	Sch. 20	100.00	Poland	Zlot. 100	100.00
Europe	Sch. 20	100.00	Portugal	Esc. 100	100.00
Latin America	Sch. 20	100.00	S. Africa	Rand 100	100.00
Middle East	Sch. 20	100.00	Singapore	S\$ 100	100.00
Oceania	Sch. 20	100.00	Spain	Pes. 100	100.00
USA	Sch. 20	100.00	Sweden	Kr. 100	100.00
Canada	Sch. 20	100.00	Switzerland	Sfr. 100	100.00
Japan	Sch. 20	100.00	Taiwan	N.T. 100	100.00
USSR	Sch. 20	100.00	Thailand	Bat. 100	100.00
Other	Sch. 20	100.00	Turkey	Lira 100	100.00

## World news

### Beirut shelling wrecks airliner

A salvo of shells hit Beirut airport, wrecking a Boeing 707 owned by Middle East Airlines and subsequent shelling killed at least six people in the Christian eastern sector.

Smoke billowed over the airport after three shells hit the tarmac, valued at \$4m. Three women cleaners who were on board died in safety. Hundreds of panic-stricken passengers inside the terminal and airport workers ran for cover as windows shook during the hour-long blitz. Page 4

### Chad accuses Libya

Libyan aircraft attacked the north-western oasis town of Zouar in the Tibesti mountains, Chad reported, but it gave no details of damage or casualties.

### Attack foiled

Judge Jean-Louis Bruguiere, in charge of cases involving the French urban terrorist group Action Directe, escaped an attempt on his life when a policeman spotted a primed grenade near his apartment.

### Reagan returns

President Ronald Reagan, given a clean bill of health following prostate surgery, left hospital after a four-day stay and returned to the White House.

### Hanoi old guard stay

Vietnam's Communist Party has given President Pham Van Dong, 80, and party organiser Le Duc Tho, 75, unexpected power and status only a month after they resigned from the ruling politburo. Page 4

### Captives rescued

Security forces in Mozambique killed eight rebels and freed five women and six children they were holding captive, the country's official news agency reported.

### Nicolsia bombing

A bomb which exploded close to a Gulf Air office in Nicolsia rocked a suburban area just north of the Cypriot city's main shopping centre. Police had already cordoned off the area and there were no casualties.

### Even unity call

Turkish President Kenan Evren called on politicians to unite against Islamic fundamentalism as university rectors rejected an attempt by extremists to enforce the wearing of headscarves by female Islamic students and staff. Page 3

### Students angry

Several hundred African and Arab students marched through Peking in protest at an insulting letter which purported to come from a Chinese students' group. The authorities said no such group existed and the letter had been "concocted by troublemakers." Page 4

### General discharged

Dutch Lieut-Gen Gerard Berkhof, 53, sacked from a senior Nato job last October after clashes with his West German superior, has been discharged from the Netherlands army because no suitable job was available for him, the Defence Ministry said.

### Fewer Jews leave

The Soviet Union allowed only 814 Jews to emigrate in 1986, one of the lowest totals on record, according to the National Conference on Soviet Jewry in Washington.

### Water hazard

A group of golfers fled for their lives on a course at Phalaborwa, South Africa, when two hippopotamuses bathing in a pool were disturbed by a mis-directed ball and cantered down a fairway.

## Business summary

### Dow Jones breaks 2000 barrier

DOW JONES industrial average broke through the 2000 barrier for the first time, closing 8.30 higher at 2002.25 amid continued support for blue chip stocks. Sharemarket report, Page 44

### CARL KAHN'S investment group

has terminated its \$80m offer for USX Corporation and may choose to solicit proxies, according to an amendment to the group's filing with the Securities and Exchange Commission.

### COLECO, US toy maker

which created the Cabbage Patch doll, predicted large losses for both the fourth quarter and the whole of 1986 following a collapse in sales of the toy doll. Page 21

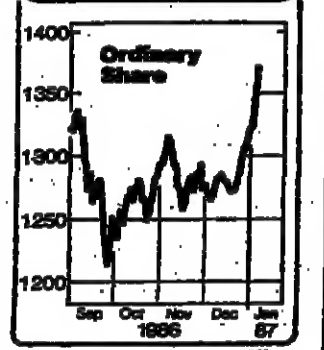
### TOKYO: Blue chips, financials

dropped despite the advance on Wall Street on Wednesday night. The Nikkei average fell 83.53 to 18,778.74. Page 44

### LONDON: Wider buying took

shares to fresh highs although early gains were pared when Wall Street opened erratically. The FTSE 100 index rose 10.9 to a record 1,783.1 while the FT Ordinary index was 19.5 higher at 1,372.5. Government bonds had a good day. Page 44

### FT INDEX



### AUSTRALIAN Associated

Stock Exchanges said turnover value on the country's stock markets in 1986 jumped by 78 per cent to a record A\$40.05bn from A\$22.45bn in 1985. Volume rose by 54 per cent to a record 22.93bn shares from 15.54bn the previous year. World stock markets, Page 44

### STERLING closed in New York

at \$1.4745. It rose in London to \$1.4745 (\$1.4705) but fell to DM 2.8325 (DM 2.8305) to FF 6.8575 (FF 6.8475) to Sfr 2.3750 (Sfr 2.3850). The pound's exchange rate index was unchanged at 68.8. Page 37

### DOLLAR closed in New York

at DM 1.9145, Sfr 1.8035, FF 6.37725 and ¥157.55. It fell in London to DM 1.9205 (DM 1.9275) to Sfr 1.8105 (Sfr 1.8005) to FF 6.4225 (FF 6.4125) to ¥158.05. On Bank of England figures the dollar's exchange rate index fell to 108.1 from 108.2. Page 37

### GOLD rose \$1.25 to \$401.25 on

the London bullion market. It also rose in Zurich to \$403.25 (\$400.75). Page 36

### BOND INTERNATIONAL, Australian

entrepreneur Mr Alan Bond's newly listed company, has mounted a bid for a stake in HK-TVB, Hong Kong's leading television company, expected to be worth HK\$14 (\$1.78) a share, valuing the company at HK\$5.80bn. Page 21

### TAIWAN stocks hit fresh record

with chemicals, chemicals and foods posting best gains. The Taipei stock exchange's weighted index rose 8.75 to a peak 1,084.54.

### CIRA-GKIGY, Swiss chemical concern

last year failed to reach the high profits level reported for 1985 of Sfr 1.47bn (\$807m) due to foreign exchange movements and a fall in agro-chemical sales. Page 21

### VENEZUELA's Government is set

to make major investments in two new petrochemical plants and in a new ferroalloy facility as part of attempts to boost exports. Page 21

## KGB officer sacked for abuse of power

BY PATRICK COCKBURN IN MOSCOW

THE HEAD of the KGB Soviet security police, Mr Victor Chebrikov, has dismissed a senior KGB officer in the Ukraine for the false arrest of a journalist investigating corruption.

The action was revealed yesterday in an unprecedented announcement on the front page of the Communist Party daily newspaper Pravda by Mr Chebrikov. It is the first sign that the arbitrary powers of the KGB are to be curtailed as part of the drive by Mr Mikhail Gorbachev, the Soviet leader, to strengthen the civil rights of Soviet citizens.

The KGB officer dismissed is Mr A. Dichenko, who was accused of arranging the arrest, on false charges, last year of Mr Y. Berkhin,

a journalist in the Ukrainian city of Voroshilovgrad. The Soviet reporter was investigating abuses of power by two local officials.

Mr Chebrikov's statement that an investigation had established that Mr Dichenko, described as the head of a KGB department in the Ukraine, had "assisted in instituting unfounded criminal proceedings" and subsequent arrest of Mr Berkhin by the police.

Mr Dichenko has now been "sacked from his job and dismissed from the KGB," Mr Chebrikov said, adding that the head of the KGB in the Ukraine, a Soviet republic which has a population of 50m, had been ordered to punish other KGB members involved in illegal activity in the Voroshilovgrad region. He

### Seventy sinister years of the KGB, Page 20

said the KGB is "taking additional measures to ensure the strict observance of the law" in its activities. The swift and public dismissal of Mr Dichenko for breaking the law is also likely to help create a freer political atmosphere.

The authority of the KGB today is far less than the security police under Stalin, and the number of political prisoners is put at between 2,000 and 2,500 by Dr Roy Medvedev, the dissident historian. Nevertheless, most Soviet citizens have continued to feel vulnerable to the KGB's arbitrary use of power

against which there has been no legally guaranteed redress.

In the case of Mr Berkhin, local correspondent for the magazine Soviet Miner, his arrest on a charge of hooliganism for almost two weeks last July followed his investigations into local abuses of power. Pravda was told by the region's deputy public prosecutor: "Dichenko called me and said it was necessary to decide the question of the arrest of Berkhin."

Mr Dichenko's swift and public removal means that the efforts of Mr Gorbachev to reduce the arbitrary exercise of Soviet state power and increase the civil and legal rights of the citizen have for the first time been seen to have reached the security apparatus. The

degree of change to be expected is not clear, however.

Security in the Soviet Union is divided between the so-called militia or regular police and the KGB, the state security committee. Assisted by a network of informers, called "Stukachi", the KGB carries out surveillance of most aspects of the country's life.

Most ordinary Soviet citizens not marked down for special attention escape this surveillance, although they know it could be applied to them.

However, the influence of the KGB on politics and society within the Soviet Union, though far less le-

Continued on Page 20

## BA issue switches emphasis to the big investor

By Richard Tomkins in London

THE British Government is to aim the flotation of British Airways, the state airline, firmly at experienced investors and London financial institutions.

This marks a switch from its policy of offering previous sell-offs of widening share ownership among small investors.

Unveiling the pathfinder prospectus for British Airways offer for sale yesterday, Mr John Moore, the Transport Secretary, indicated that he expected the issue to be taken up largely by those already invested in shares. "We are seeking not so much to broaden share ownership as to deepen it," he said.

Of the shares being issued, nearly 50 per cent will be firmly placed with UK institutions in advance of

The French Government has chosen Compagnie Generale d'Electricite (CGE) as the next large state industrial company to be privatised. Details, Page 21

the flotation, 30 per cent will be allocated to investors in the US, Canada, Japan and Switzerland, and 10 per cent will be set aside for applications on concessionary terms by employees.

That means that only a little over 20 per cent of the issue will be available to the UK public - although a clawback provision will increase that proportion to about 35 per cent at the expense of institutional and overseas investors if the UK public offering is subscribed more than three times.

In the British Gas flotation at the end of last year, 40 per cent of the shares were allocated to the UK public before clawback and 60 per cent afterwards.

Minimum entry costs to the British Airways flotation will be much higher than they were for British Gas. The minimum level of application will be for 400 shares compared with 100 for British Gas, and since the share price will be payable in only two instalments rather than three, the initial partly-paid price per share is likely to be higher.

Small investors have in any case been slow to respond to the marketing campaign. Mr Moore disclosed that only 250,000 people had so far applied for details of the offer for sale - a figure that compares with over 6m at the same stage of the British Gas flotation.

The way the offer has been oriented is being interpreted as a tacit acknowledgement by the Government that the British Airways

Continued on Page 20

Lex, Page 29

## EMS crisis steps up pressure on Italy, Denmark and Ireland

BY OUR FOREIGN AND FINANCIAL STAFF

THE CRISIS in the European Monetary System sparked by the collapse of the French franc spread yesterday to other currencies in the system.

The Italian lira began to slide, despite heavy intervention from the central bank, and the Irish punt joined the franc on the EMS floor, while Denmark's central bank had to raise interest rates for the second time this week to defend the krona, already under pressure for some time now.

Denmark pushed its money market intervention rate up by 1.75 percentage points to 12 per cent, after having raised it from 9 per cent to 10.25 per cent on Monday.

In fact the central bank said it was "baldly awaiting events" despite apparently growing pressure on the D-Mark rate. At yesterday's Milan fixing the D-Mark was quoted at L109.50 which was nearly 1.10 above the previous day's level.

According to dealers, the central bank sold DM 20bn to steady the rate later in the day after the D-Mark was being quoted at L110.35.

The Italian authorities are able to remain fairly relaxed about the EMS turmoil because the lira is still only just above its central rate against the D-Mark and some distance from its floor of L74.65.

The French Government, which precipitated the crisis earlier this week by allowing the franc to slide to its lowest permitted level against the D-Mark, yesterday kept up its pressure on West Germany to reveal its currency within the EMS and stimulate its economy.

Mr Edouard Balladur, Minister of the Economy and Finance, said he was not satisfied with the workings

of the EMS and that improvements were needed in the composition of member countries' foreign exchange reserves. He also called for greater use of the Ecu, the basket of European currencies.

But French Government officials also attempted to smooth their relations with West Germany. A spokesman for the Prime Minister, Mr Jacques Chirac, welcomed the rise yesterday in the dollar's exchange rate against the D-Mark and said that the West German Bundesbank had "done what it had to do so that there should be no difficulties which might become dangerous."

The Finance Ministry feels the French franc's current position on the EMS floor of FF 133.03 against the D-Mark is comfortable. It need not necessarily require costly intervention to support this level, and if intervention is needed the West German Bundesbank is "compelled" to join the Bank of France, which had earlier had to support the franc on its own.

Officials now believe a realignment of the EMS currencies is inevitable and it is too late for any other action, such as a cut in German interest rates, to have the desired effect.

In Paris, dealers expect a rapid solution which will allow short-term interest rates to fall again, and this allowed longer term yields to drop yesterday.

In Frankfurt, West German dealers said the day had been much quieter after the turbulent markets of the two previous days, but said the lira and the Danish krona had come under considerable selling pressure.

"We have probably oversold the market in the French franc for the moment," said one senior dealer, "but it could get extreme again tomorrow."

Dealers said central bank intervention in France and Germany had ended after heavy sales of more than DM 5bn on Wednesday. The Bundesbank's policy-making central council, meanwhile, decided at its first sitting of the year yesterday not to make any changes in its leading interest rates, which the French want lowered.

Looking ahead to the next EMS realignment it is clear that the Italian central bank is against changing the lire's central rate despite pressure from industry to match any devaluation of the French franc.

The bank does not believe that there are any sound competitive reasons for doing so and prefers the stimulus to efficiency to be derived from a modest pressure on export prices to France.

Meanwhile it also emerged that the Bank of Japan has been intervening heavily in foreign exchange markets this week to prevent a further appreciation of the yen against the dollar.

The intervention, on the New York and London markets as well as in Tokyo, is apparently aimed at preventing similar moves by European central banks from triggering a fall in the dollar's value against the yen.

Japanese officials suggested that the present turmoil on currency markets could lead to a meeting of the Group of Five finance ministers after the West German general election on January 23.

Carroll, Page 37

## Japan refuses to make further cuts in taxes on spirit imports

BY CARLA RAPOPORT IN TOKYO

JAPAN is refusing to accede to requests from the EEC that it amend its plans to change its controversial tax system for imported spirits.

The Ministry of Finance in Tokyo has yet to respond officially to the European Commission's recent complaint about its plans. But officials in Tokyo said yesterday that it would be virtually impossible to make further changes in the comprehensive tax reform package to be presented to the Diet (parliament) by the end of this month or early in February.

The issue is becoming one of the most bitter disputes between the community and Japan and the EEC Commission confirmed yesterday that it intended to pursue it, alleging unfair discrimination under the General Agreement on Tariffs and Trade (GATT).

Under the proposed tax reform bill, the taxes on imported spirits would be reduced, but not enough

to allow them to become competitive with locally-produced spirits. For example, special and first-grade whisky, which had attracted taxes of about ¥2100 (\$13.26) and ¥1010 per litre respectively, will have a uniform taxation of ¥1522 once the proposals come into effect. Most imported spirits will fall into this category.

Spirits with lower alcoholic content, which include most locally-made whisky, will fall into a new spirit category, attracting tax of just ¥343 per litre, against ¥362 per litre now. This category will cover drinks with 37 per cent alcohol content and lower.

Despite Europe's disappointment on Japan's stance in this sensitive issue, even the modest changes proposed so far will not take effect for another three years. According to a senior Government official, the abolition of the second grade class of whisky (it will become part of the

new spirit category) "is considered a fatal blow to the existence" of domestic low-grade whisky makers.

In monetary terms, the issue is not a major one for either Japan or Europe. The revenue collected from imported liquor last year amounted to little more than 2 per cent of Japan's ¥1,900bn liquor tax revenue.

As for Europe, its exports account for just £170m (\$250m), which compared to an expected £14bn trade deficit between Japan and Europe this year. Nonetheless, the issue has been designated by the commission as a test case of allegedly unfair trade practices by Japan.

A European Commission official yesterday confirmed that a panel is to be set up at the end of this month under GATT to decide whether Japan is discriminating unfairly against EEC spirits exports.

US Congress trends minfield, Page 4

## Britain and US agree landmark banking pact

BY DAVID LASCELLES, BANKING CORRESPONDENT, IN LONDON

BANKS in Britain and the US will have to abide by the same minimum capital standards under proposals unveiled in a major new accord by banking supervisors in both countries yesterday.

Mr Robin Leigh-Pemberton, the Governor of the Bank of England, described them as "a landmark in international supervisory co-operation", and said he hoped other important financial centres in Japan, Canada and Europe would also join in.

The proposals reflect the growing desire for convergence of banking standards among both bankers and regulatory officials at a time when the banking industry is rapidly being merged into a single global marketplace. If they are carried through, they would make banking the first industry to be regulated on a global basis.

The accord is the result of a personal initiative by Mr Leigh-Pemberton and Mr Paul Volcker, the chairman of the Federal Reserve Board, at a meeting in London last summer. It also involves the two other major US banking agencies, the Office of the Comptroller of the Currency and the Federal Deposit Insurance Corp.

The 20-page paper which forms the basis of the accord lays out an elaborate system for setting capital levels for banks using the risk-asset ratio. This is a measure of bank strength based on the relationship between the amount of capital a bank has and the riskiness of its exposures. It is widely used in Europe,

including the UK, but has yet to be introduced in the US.

The paper defines capital, and prescribes risk weightings for a wide range of banking assets, from cash to loans. It also proposes capital rules for the fast-growing of balance sheet exposures now being accumulated by international banks.

However it omits bank swaps and securities exposures, saying that more work will be needed before proposals covering these areas can be worked out.

There is now to be a three-month comment period, after which the banking authorities hope to introduce the new system as soon as possible. This will entail the publication of a common minimum capital standard for all US and UK banks, and the agreement of a specific, confidential standard for each individual bank.

Most banks will need capital well above the minimum, and implementation of the proposals could oblige some banks to raise more capital.

Although bankers have been pressing for common capital standards for reasons of international competitive equality, they reached with mixed feelings to the proposals yesterday.

Mr Denis Child, chairman of the executive committee of the British Bankers Association, said bankers did not think that the use of capital ratios "can be an entirely mechanistic matter." But he welcomed the

Details, Page 6 and 22

Continued on Page 20

Lex, Page 29

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## EUROPEAN NEWS

## Nordic area growth rate forecast to fall below OECD average

BY KEVIN DONE, NORDIC CORRESPONDENT, IN STOCKHOLM

ECONOMIC GROWTH in the Nordic region, which outpaced the rest of Europe in 1984 and 1985, is slowing down and is expected to fall clearly below the average for the industrialised countries this year.

According to a report from the industry federations of the five Nordic countries—Sweden, Finland, Denmark, Norway and Iceland—growth in the region will weaken to only 1.6 per cent this year compared with 2.2 per cent in 1986 and 3.1 per cent in 1985.

The federations' Nordic Economic Outlook says that growth in the region's gross domestic product has been primarily dependent on domestic demand since 1985, and this is expected to weaken significantly this year, in particular in Denmark and Norway.

The Federation of Swedish Industry is considerably more optimistic about Sweden's prospects in 1987 than most other domestic forecasting institutions, and suggests a growth in Swedish GDP for 1987 of 2.4 per cent compared with the latest forecast from the country's National Institute of Economic Research for growth this year of only 1.3 per cent.

The report suggests that growth in Norway will come to an abrupt halt with an expansion of GDP of only 0.7 per cent compared with 3.9 per cent in 1986.

Activity in Denmark will also virtually stagnate with GDP

growth of only 0.5 per cent compared with 2.5 per cent in 1986.

Finland, on the other hand, will maintain GDP growth at 2.5 per cent compared with 1.5 per cent last year, while growth in Iceland will slow to 2.3 per cent compared with the 5 per cent achieved in 1986.

Inflation rates have come down in the region, thanks to falling oil prices, but the latest consumer price forecasts again suggest a tendency towards higher inflation figures for the Nordic area than for the OECD average.

Growth in the exports of goods and services at some 2.5 per cent in 1986 will pick up slightly to 2.8 per cent in 1987 with the main impulse coming from Sweden and Denmark. The volume of imports, which grew at 8.3 per cent in 1986, is forecast to fall sharply.

Unemployment, which declined slightly in 1986, will rise again marginally this year to around 4.8 per cent as a result of the economic slowdown.

Last year was marked by strong growth in private consumption at some 3 per cent with a large increase in particular in the sale of cars and other consumer durables. More restrictive economic policy, however, is likely to restrain private consumption growth to only 1 per cent in 1987.

## Stockholm and Moscow in talks on Baltic boundary

BY SARA WEBB IN STOCKHOLM

SWEDEN AND the Soviet Union are meeting for two days of talks in Moscow starting yesterday on the still unresolved question of where exactly the boundary between the two countries lies.

The question of whereabouts in the Baltic Sea Sweden meets the Soviet Union has proved a bone of contention for the last 15 years.

The Swedish delegation maintains that the boundary should be drawn midway between the Soviet Baltic mainland and the large island of Gotland which

lies about 100 kilometres off the eastern coast of Sweden.

The Soviet Union wants the boundary to be halfway between the Swedish mainland and the Soviet mainland, which would place it close to the eastern coast of Gotland.

Since 1977, the area under dispute—about 13,500 square kilometres in size—has been declared a "white zone" and is not subject to fishing regulations which, the Swedes maintain, means that it is heavily over fished, chiefly for cod and salmon.

## John Wyles reports on talk of realignment among the formidable list of parties Italian politicians scent election in the air

A POTENTIALLY troubled Italian political season opens appropriately today with a celebration of a schism 40 years ago which added one more to the country's formidable list of political parties.

Paradoxically, much of the debate at the 40th anniversary congress of the Social Democratic Party (PSDI) will be on the need to forge an alliance, perhaps even a reunion, with the Italian Socialist Party (PSI) in order to create a non-Communist alternative to the long-dominant Christian Democratic Party.

Those familiar with Italian politics have sensed already that an election is in the air. The distant rattle of ballot boxes has fomented talk of political realignments on previous occasions. But traditionally parties have been reluctant to surrender their autonomy, their bureaucracies and their privileges.

The PSDI and the Socialists have tried reunion once before, exactly 20 years ago. It lasted little more than two years, when tactical differences over relations with Communists (the issue which caused the fundamental schism of 1947) prompted a second rupture.

The electorate in the mean-



Craxi: shrewd tactician

time pronounced the united Socialist alternative unconvincing. The single party polled 14.5 per cent of the vote in the 1983 elections compared with the 19.9 per cent which the two parties had won separately in 1963 and the 15.7 per cent taken separately in 1972.

The obscurities of Italian politics make it difficult to know whether the present talk of realignment is merely tactical or whether it represents a more fundamental desire to break away from the Christian Democratic hegemony of the past.

Mr Claudio Martelli, the 43-year-old vice secretary of the Socialist Party, says that a reunion with the PSDI is one of the tasks his generation has set itself. He wants it achieved before the next elections, due in 1988 and in the longer term envisages a united "reformist" front which would also embrace a suitably remodelled Italian Communist Party (PCI).

Mr Francesco Nicolais, the PSDI secretary, will try to enthuse the 600 delegates at his congress with the notion that the party should spearhead a radical Socialist alternative to Christian Democracy by making common ground, but not a merger, with the Socialists at the next elections.

stands for anything very distinctive.

Fraternising from the Socialists will be delivered this afternoon by Mr Bettino Craxi for whom the PSDI's 4 per cent vote, added to his party's 11-13 per cent, could be crucial in fulfilling his ambitions to return to the prime ministerial offices at the Palazzo Chigi after the next elections.

Mr Craxi has given few clues to his own plans and preferences. A shrewd tactician, he is, however, partly responsible for the increasingly nervous political atmosphere since he could precipitate early elections this summer.

At the moment, political doubts and fears focus on the now-infamous staffetta—last summer's agreement with which Mr Craxi was able to buy a seven-month extension on his three-year term as Prime Minister.

This deal ended a government crisis—almost certainly fomented by Christian Democrats anxious to regain an office which was theirs by right until five years ago—on the basis that Mr Craxi would hand over to a Christian Democrat at the end of March and return full-time to the task of preparing his party for the 1988

elections.

With masterly ambiguity, Mr Craxi has kept everyone in doubt as to whether he will go quietly. This became an important source of discipline over his increasingly unruly five party coalition towards the end of last year.

Since no party actually wants to be propelled into early elections, the Government actually achieved its limited priorities: parliamentary passage of the 1987 budget before December 31, draft legislation on reforming the judiciary and preparations for a national conference to discuss the future of Italy's nuclear energy programme.

No party sees an alternative to the present five party coalition before the elections, but circumstances there could be real electoral dangers for the Christian Democrats in presiding over a fragmenting government in the run-up to an election.

But if this talk of a "reformist" alternative gains ground and if Mr Giovanni Spadolini's Republican Party seems to offer it support, the Christian Democrats might choose to nip it in the bud by engineering the early elections which nobody wants.

## Belgium to press for air fare cuts

By Tim Dickson in Brussels

BELGIUM'S Transport Minister yesterday vowed to press EEC member states over the next six months to agree cheaper fares and more competition among European airlines.

Mr Herman de Croo, who took over as chairman of the Community's Transport Council on January 1, told journalists in Brussels that new EEC voting rules this year could help break the political deadlock over cheaper air fares, though he also cautioned that he believes in a "step by step" approach to negotiations.

Mr de Croo paid tribute to the efforts of Mr John Moore, the British Transport Minister who was his predecessor in the chair. Mr Moore falls in line with the final meeting of Britain's EEC Presidency last month to persuade his colleagues to accept a set of proposals aimed at stimulating greater competition.

Mr Moore was able to command broad support for outlawing the arrangements whereby European airlines carve up revenues on a 50/50 basis and for opening existing airline routes to competitors. But five member states refused to accept the proposed conditions for cut price fares, thus scuppering the whole package.

Mr de Croo yesterday pointed out that the Single European Act, which will shortly enable more Community decisions (including those on transport) to be taken on a "qualified majority" rather than unanimously, should improve the chances of agreement.

## Kohl ventures into the Strauss heartland

BY PETER BRUCE IN PASSAU

MR HELMUT KOHL came here on Wednesday to prove how tough a West German Chancellor he is. He could have campaigned in a dozen other places in Bavaria but it had to be West Germany's toughest town. Mr Franz Josef Strauss makes a four hour speech here every Ash Wednesday and they love it. That's how mean they are.

The press bus driver gave us a taste of it on the way in. "250,000 people," he was muttering lazily into the intercom. "...16th century fire...world's biggest church organ...luckily just a few pastor-better."

"But we have a lot of Austrians," he joked. "They are our gusterbeiter but we don't mind because there isn't really much difference between us and Austrians is there?" His voice dropped. "In the past few months we have had a few (third world) asylum seekers sent to us though and we're not very happy about that I can tell you." We were supposed to laugh.

If the truth be told, Mr Kohl is not exactly welcome here. He is the man who, despite being pressed by Mr Strauss, the Bavarian Premier and local hero, refuses to change the constitution to keep all refugees out of Germany, choosing instead some typically "soft" option such as sealing the borders. He is the man who lets the liberal FDP in the coalition attack the South African Government. He is the man whom they suspect of secretly trying to keep Mr Strauss from being Foreign Minister.

Mr Kohl knows this and took out his pre-rally nerves on an Israeli radio reporter who, worried by signs that West

Germany may be in the process of "relativising" Nazi crimes—just three days earlier the Chancellor had claimed that concentration camps exist in East Germany—asked whether the Bonn Government was in danger of becoming too right wing.

"Just remind me who is in power at the moment in Israel?" asked the Chancellor.

"Uran...," said the Israeli, and began to splutter something about power sharing.

"I think it is the Likud party, no?" said Mr Kohl, finishing off his food. "I think it's a right-wing party or am I wrong?"

Gamely, the Israeli tried again. That was not the point, he began, but got no further.

"And what is the name of your Prime Minister," asked Mr Kohl, already showing signs of boredom now he knew he had won. The Israeli helped him with the name. "And is Mr Shamir a liberal?" Temporarily broken, the reporter shambled away.

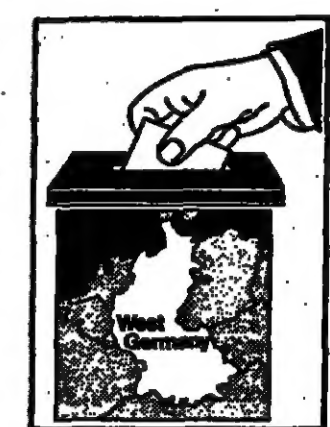
That sort of attack might have

done the Chancellor more good here had he not whispered it. Passau is so anti-semitic that most Jews had fled the place long before the Nazis came to power.

Once in the hall, where some 5,000 ruddy faced beer swilling townsfolk, young and old, had been waiting for him for a few hours, Mr Kohl's only job, he knew, was to get up and say a string of things for about 90 minutes. That he could go.

"I have come here to talk to you about the future of our Fatherland," he starts. The speech is, by now, an old one. For the purposes of this election, Helmut is campaigning as an interior decorator. When the Social Democrats fell in 1982, he tells his audience, the "house" was falling apart. In the past four years, the "foundations" have been repaired and now it appears to be time to do up the "rooms" inside.

He talks about the need for family and for authority. Pessimism has been defeated. He thanks the police and the army.



for securing peace and freedom. He calls for a new patriotism among the people. The people clap but not often and only briefly. What does one have to do to get them on their feet?

Mr Kohl probably does not care. He is winning—something Franz Josef Strauss failed to do—and this is the back of beyond. He poses for exactly three seconds after his speech with a copy of the local paper in his hand, almost runs along the dais saying goodbye to the people on it and is gone.

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# THE BRITISH TRUCK INDUSTRY IS ALIVE



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## EUROPEAN NEWS

### French railways offer proposals to bring 22-day strike to end

By DAVID HOUSEGO IN PARIS

**THE FRENCH** railways (SNCF) last night made a move to end the 22-day rail strike by offering a 10 per cent increase in wages and a 10 per cent increase in overtime pay. They also proposed spreading out over a longer period the loss of pay the railwaymen would have suffered in the strike.

The management's proposals will be put to meetings of the strikers. Though union representatives said that they would not call for a return to work, two unions say the proposals as a gesture in the right direction.

The SNCF move came as the French Employers' Federation warned last night that the worsening electricity and public transport strikes were now having damaging effects on the economy.

The Patronat said it was receiving an increasing number of desperate appeals from companies whose production

had been hit by electricity cuts or whose supplies and deliveries were affected by reductions in freight traffic.

Electricity cuts across the country were both more widespread and longer yesterday with some 40 per cent of workers on strike. The widening of the action followed calls by both the pro-Socialist CFDT union and the centrist Force Ouvrière to their members to stay out.

Tradesmen in Paris broke into an office of the Electricité de France in Paris to protest against the cuts in power in their district.

The neo-Gaullist RPR party of Mr Jacques Chirac, the Prime Minister, also called on its party members to demonstrate peacefully against the strikes which they blame on the Communist-led CGT union. The UDF, the centrist partner in the coalition, supports the RPR's call.

Mainline rail traffic remained

at about 40 per cent of normal operating levels. Largely because of reinforced patrols by riot police there was less sabotage of rail installation.

Metro (underground) traffic in Paris continued much reduced with both the CFDT and the independent drivers' union supporting the CGT in the strike. Mr Chirac, who is also Mayor of Paris, asked parking meter wardens to be lenient towards motorists.

An opinion poll published yesterday showed that Mr Chirac's popularity has dropped sharply because of the strikes and the student conflict. Only 46 per cent of those interviewed expressed confidence in him compared with 53 per cent in December.

Apart from the negotiations over working conditions on the railways the CFDT was also involved in contacts with the EDF on pay.

### E Germany notches up 4.3% growth rate

By Leslie Collett in Berlin

**EAST GERMANY** began its latest five-year plan last year with a respectable 4.3 per cent growth in national income—equivalent to gross national product less services.

The growth rate was only 0.1 per cent short of the target considered ambitious in the face of falling East German earnings from the sale of cheaper oil products to the West.

East Germany's economic growth was the highest in Comecon after the Soviet Union which for the first time in years had a rise in national income estimated terms at more than 5 per cent.

Industrial production in East Germany rose 4.3 per cent, while labour productivity in industry was up 8.8 per cent compared with a target of 8.1 per cent. Productivity, however, lagged about one third behind that of West Germany which had the highest productivity increase last year among Western countries.

East Germany has set itself the goal of 5 per cent average annual growth in the five-year plan to end 1990 and thus will have to boost its growth rate even higher to achieve this target. The same high target was set in the last five-year plan but was not fulfilled.

### Greek labour talks fail

By ANDRIANA IERODIACOMOU IN ATHENS

**HOPES OF an end to the rift** in the Greek trade union movement caused by the introduction of an economic austerity programme by the Socialist Government 15 months ago received a setback this week with the collapse of compromise talks between pro- and anti-government labour groups.

The talks, which ended on Wednesday, were aimed at agreeing procedure for the election of a representative 45-member leadership to run Greece's trade union congress,

GSEE. At present GSEE is exclusively in the hands of Socialist trade unionists loyal to the Government, elected at a national conference last April, which was boycotted by dissident socialists, communist and conservative opposition labour unions.

Dissident socialists and communists made up the majority in the congress leadership when the Government's economic austerity programme was first announced in October 1985. However, a court decision gave

control of the congress to loyalist socialists making up the minority, who proceeded to organise a conference and hold elections.

In recent weeks however GSEE has adopted a more critical attitude towards the Government, reflected in a call for a nationwide 24-hour strike for higher pay on January 15. This led to expectations of a rapprochement with opposition trade unions, which were belied by the failure of this week's talks.

### Evren tells politicians to oppose extremists

By David Barchard in Ankara

**PRESIDENT Kenan Evren** of Turkey yesterday called on the country's politicians to unite against Islamic fundamentalism which, he said, was as serious a danger as communism.

President Evren was speaking to university rectors at Adana in southern Turkey as they voted on what is seen here as a momentous decision to ban female Islamic students and staff in universities from wearing headscarves.

The rectors said that only modern clothing should be worn in universities, a setback for militant Islamic fundamentalists.

Islamic fundamentalism, something which a few years ago hardly existed in Turkey, has now become a major issue in domestic politics. Middle-class Westernized Turks fear that the country may be sliding away from the Europeanising reforms introduced by Kemal Ataturk before the Second World War. The press has repeatedly accused the Prime Minister, Mr Turgut Ozal, of turning a blind eye to the growing importance of underground fundamentalist religious brotherhoods.

### Cyprus economy grows by 3%

By ANDREAS HADJIPAPAS IN NICOSIA

**THE internal and external** stability of the Cyprus economy had shown remarkable improvement and was expected to remain at satisfactory levels in 1987, Mr Christos Mavrellis, the Finance Minister, said yesterday.

In a budget address to the House of Representatives, Mr Mavrellis said that in 1986 the economy had achieved a "satisfactory" growth rate of 3 per cent, the current account deficit declined sharply from

CE100m (E100m) in 1985 to CE5m and inflation was brought down from 5 per cent to 1.2 per cent, the lowest in the past 20 years.

He conceded there had been a fall in exports but said this was due mainly to the decline of the purchasing power of the island's traditional markets, mainly oil-producing Arab countries. The resulting decline of the manufacturing sector caused some rise in unemployment from 3.3 per cent to 3.5 per cent.

Mr Mavrellis said a positive development had been the strengthening of the island's foreign exchange reserves which rose to CE455m, covering eight and a half months of imports.

The economy remained basically sound, he said. The Government's strategy was to promote the necessary restructuring and technological upgrading of production and to adjust the economy to the conditions expected from the Cyprus-EEC customs union, he added.

### Beer and bike price battle looms

By GEORGE GRAHAM IN PARIS

**BEER AND BIKES** have become the latest battleground in the French Government's efforts to stop inflation running away with the price level.

The Government removed most official controls on prices only six weeks ago, but it is now already showing that it still has some teeth by launching inquiries into those who attempt to raise prices in these two areas.

Except in emergencies, the Government's only weapon is the competition code which is designed to prevent collusion and let market forces prevail.

Mr Edouard Balladur, Minister of the Economy and Finance, has referred the steep price rises introduced by motor cycle and bicycle repairs for investigation by the Competition Commission, which can impose fines if it decides the price increases were carried out in collusion.



Edouard Balladur

might surge and endanger the Government's inflation objectives.

Prices for car parking and for haircuts have already risen steeply in some areas, and significant increases are also expected for car repairs.

Cycle and motor cycle repairs have in some cases doubled their prices, and the Finance Minister said that the increases "seem to have been provoked by two circulars from the national association."

The National Cycle and Motorcycle Federation admitted it had issued two circulars on the method of calculating charges, but said it had emphasised that individual repairs were free to fix their own profit margins. It strongly denied any non-competitive price setting.

The federation said its members had raised prices by an average of 50 per cent, with most increases in a band from 40 to 80 per cent.

Mr Balladur has had to refer the case to the old Competition Commission since the Competition Council which will investigate cartels and price fixing under the new legislation is not yet fully established.

The cafe owners, however, have given the new council its first case.

Cafe Owners says that the rises, ranging from 3 to 10.75 per cent, are "irresponsible" when inflation is expected to be only 2 per cent. In addition, it accuses the drinks manufacturers of acting as a cartel, because the increases are the same from one company to another.

Since the Government lifted its controls on most prices there have been worries that prices, especially in the service sector,

### Brussels ruling backs varying petrol prices

By WILLIAM DAWKINS IN BRUSSELS

**OIL companies' powers to conduct** petrol price wars have received legal support from the European Commission in a ruling which will benefit motorists across the Community.

The Brussels authorities have decided against a complaint by a group of petrol stations owned by the Dutch sales subsidiary of Shell that the company used a discount scheme to fix retail prices and to discriminate against station operators.

While of limited immediate impact, the ruling reinforces oil companies' ability to vary wholesale prices according to the strength of competition around individual filling stations—and therefore to react to discounting battles.

The source of the complaint by the VEB, an association repre-

senting Shell-owned filling stations in the Netherlands, was the group's practice of setting discounts at different levels according to retailers' geographical locations and competitive positions.

This, they argued, amounted to indirect retail price fixing and discriminated unfairly between filling station operators—both of which contravene EEC competition rules. The Commission, however, found that Shell's discount scheme was merely used to support the margins of retailers that had to cut prices.

Shell's practice of granting or refusing discounts on the evidence of its own analysis of local markets did not involve indirect price maintenance, the Commission decided. Moreover, it believed that there was no evidence of differential wholesale pricing.

### Ciba-Geigy in measures aimed to improve safety

By JOHN WICKS IN ZURICH

**CIBA-GEIGY**, the Basle chemical company, has announced a number of measures aimed at improving environmental safety following a series of accidents at plants owned by it and Sandoz last November.

At present, Ciba-Geigy has some 130,000 tonnes of chemicals stored at 72 locations in Switzerland. After an initial risk analysis, a further 11 stores have already been closed. At 10 of the remaining sites, catch basins for the collection of water used to fight fires have been "substantially expanded," while corresponding work is being carried out in 26 other locations.

Ciba-Geigy, which had itself inadvertently polluted the Rhine at about the same time as the Sandoz fire, has also recommended the de-registration of its cotton insecticide, Galecron. This does not yet apply to

the US, the biggest single market for the product, where talks are going on with the authorities.

The Ciba-Geigy measures, announced in a letter to employees by Dr Alexander Kresser, deputy chairman of the executive committee, follow recent steps by Sandoz.

These include the reduction of one-third of the stocks of agrochemicals at Schweizerhalle, the site of the fire, by February 1 and a review of agrochemicals manufactured or stored there "under the aspect of their further retention of withdrawal from the sales range."

Insecticide production at Schweizerhalle was already cut by 80 per cent at the end of November, while production has also been stopped of all substances entailing the use of phosgene or mercury.

## AND WELL (AND LIVING IN BEDFORDSHIRE).



- 90% of Renault/Dodge trucks bought in Britain are built in Britain (including the whole of the highly successful G range).
- Renault Trucks has invested £100m in the UK since start-up in 1981.
- The company buys over 8,000 different manufacturing components from 500 British manufacturers.
- 1250 people are employed in manufacturing, sales and parts operations.
- We spend over £3 million on R & D in Britain every year.
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## OVERSEAS NEWS

## Overseas students in Peking protest

By Robert Thomson in Peking

SEVERAL hundred African and Arab students marched through Peking yesterday in protest at a letter released by a "Chinese students association" claiming that visiting students "annoy Chinese girls" and have introduced "manners acquired by life in tropical forests."

The official Chinese news agency Xinhua said there was no such association and the "letter was concocted by some troublemakers," though the agency did not give any clue to their identity.

African and Arab students gathered in the west of Peking and marched to the diplomatic district in the east in defiance of a march ban introduced to curb the spread of protesting Chinese students. Police urged them to disperse, but did not intervene when the march continued.

Protesters said they would return to their countries unless the Government guaranteed their safety. The offending letter suggested that Chinese could learn from the US experience of oppressing blacks, and that action against them "depends on you."

African students, who are subsidised by the Chinese Government, often complain of prejudice by Chinese in the streets, and several Africans with Chinese girlfriends have been assaulted in Peking and Shanghai.

Last May African students fled the port city of Tianjin after a clash with Chinese students, who complained that the visitors were too noisy. After receiving assurances of their safety from officials, the Africans returned to Tianjin and there have been no further clashes.

China and Vietnam said yesterday that a fierce clash on their joint border was continuing. Casualty figures are disputed, but the clash is the worst for more than a year and probably the worst since a very brief and limited war in 1979.

However, Vietnam also said yesterday that it still wished to normalise relations with China.

Paris continues to play down the significance of Libyan air raids into the south, Paul Betts reports  
France shoulders thankless role of gendarme in Chad

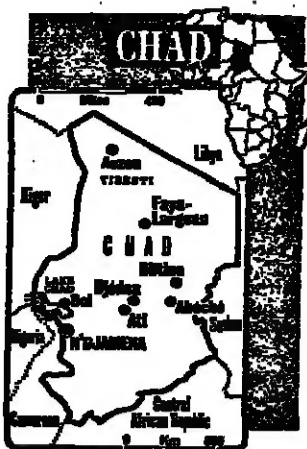
THE WAR in Chad is testing again France's traditional role as "gendarme" of central Africa. The intensification of the conflict with the Libyan incursions beyond the 16th parallel—the line dividing southern Chad from the northern part controlled by the Libyans—could not have come at a more delicate time for the French Government.

With its hands already full of political, labour and economic problems at home, the last thing the Chirac administration wanted was a new crisis over Chad—even though the Chadian forces backed by France appear to be gaining the upper hand in their efforts to drive out the Libyans from northern Chad.

Ironically, it is the success of the Chadian forces, reunited with rebels who until recently had sided with the Libyans that has provoked the latest tensions between Paris and Tripoli. Libya has felt the need to retaliate as it was increasingly forced on the defensive by a string of demoralising and costly setbacks at the hands of Chadian troops in the north.

The past few days have seen two Libyan bombing raids south of the 16th parallel, prompting a measured French response with the bombing by French Jaguar aircraft of Libyan radar installations in the north.

After the Libyan bombing raid last Sunday, the French



Government confirmed yesterday that the Libyans had breached the 16th parallel a second time. Yesterday's bombing of a Chadian Government building in the south, but in spite of this latest provocation, France has continued to play down the significance of the Libyan air raids. It has no wish to see the Chad war broaden into open confrontation between Paris and Colonel Muammar Gaddafi.

Mr Andre Girard, the French Defence Minister, and other senior government officials, confirmed yesterday that the French government would respond to Libyan attacks in the south but with only limited

actions against specific Libyan military installations such as the radar at Ouadi-Doum.

France is clearly reluctant to engage the full force of its military presence in southern Chad—the so-called "Epervier" contingent set up after Libya bombed the airstrip of the Chadian capital of N'Djamena last February. The contingent includes more than 1,000 men backed by aircraft, helicopters and other equipment. In the meantime France, with some help from the US, is continuing to supply additional logistical support and military equipment to the Chadian troops fighting in the north.

For France the stakes in Chad continued to be high. Although Paris has found the role of "gendarme" increasingly thankless, it feels bound to honour its historic commitments to its long-term allies in Francophone Africa. It has long seen its involvement in Chad as crucial to its credibility with Francophone African countries.

Its presence in Chad also reflects France's desire to check Col Gaddafi's expansionist ambitions towards the south which could constitute a menace to friendly countries such as Niger and Gabon, where French economic interests remain substantial. A Libyan descent into

Libya yesterday denied reports that its aircraft had bombed Kouba Ouzanga, a town south of the 16th parallel which divides Chad into a northern third dominated by Libya and the south, under the control of the N'Djamena government.

The raid was said to be in retaliation for an attack on Wednesday by French air force planes on Libyan radar

installations at Ouadi-Doum in northern Chad. The Libyan news agency JANA said that reports of the raid were "lies and fabrications." A French government spokesman, responding to the JANA claim, yesterday affirmed that the Libyan raid had taken place. "We will continue to make graduated and firm responses, but we don't want an escalation."

months ago. With the reunification of the Chadians and their recent success against the Libyans in the north, we do not feel it is necessary for France to intervene north of the 16th parallel. The Chadians seem to be managing there quite well by themselves," argued a French official. Although the Libyans have 8,000 troops in the north, reinforced by the dispatch of additional aircraft, the guerrilla desert war tactics of the Chadians have inflicted heavy losses of men and material in the Libyan camp.

With French logistical and material support, Paris believes Chad now has the means to recapture the north as well as organise the national unity of the country. Under the circumstances, it is reluctant to become entangled more than necessary in Chadian affairs. Moreover, France has also committed itself to continue economic and financial aid to Chad, as it did last year during the cotton slump.

"We think that the Libyans themselves, especially those in northern Chad, are by now sick and tired of the war. The problem is not the Libyans but Col Gaddafi," said a French official. Clearly, if Col Gaddafi were to intensify his breaches of the 16th parallel, it would put pressure on France to respond, against its will, in a far firmer way in northern Chad than it has done until now.

The circumstances of the war have also recently dramatically changed. The re-unification of the former Libyan-backed rebels with the Chadian troops of President Hissene Habre.

The conflict is no longer a civil war as well as a confrontation between N'Djamena and the Libyans as it was six

## Report attacks Australian domestic airline curbs

By Chris Sherwell in Sydney

FRUSTRATED travellers on Australia's domestic air routes can look forward to reforms to the country's unpopular two-airline policy within the next three years.

An independent report commissioned by the Government almost two years ago and finally published yesterday has criticised the policy and offered options for change.

The policy, which has operated in its current form since 1981, restricts operations on domestic trunk routes to two major carriers—Ansett Airlines, a private carrier, and the government-owned Australian Airlines.

Domestic travellers dislike the policy because it has contributed to high air fares and parallel air scheduling. The airlines

themselves have enjoyed strong profits but grow more inefficient. The Government must decide its response soon in order to give the required three years' notice of any change before the expiry of the current agreement in 1990.

The suggested options to the present system offer progressive forms of deregulation up to a complete "open skies" policy. The Government would probably not support either continuation of existing arrangements or wholesale deregulation, but it makes no recommendation.

The report also suggests that Qantas, the government-owned international airline, should be allowed to carry its international passengers on domestic routes.

Mr George Shultz, the US Secretary of State, arrived in Senegal yesterday on the start of his six-nation visit to Africa, Michael Holman reports. He expressed pessimism about prospects for early change in South Africa, and praised governments in the continent who have carried out economic reforms.

Shultz pessimistic on Pretoria reform

## Vietnam's old guard returns to prominence

By Nora Boustany in Beirut

THE three aged Vietnamese leaders swept out of office and into advisory positions last month have emerged with an unexpected level of power and status, Reuters reports from Bangkok.

A state radio broadcast from Hanoi said Truong Chinh, 78, former president and party chief, Phan Van Dong, 80, former premier, and Le Duc Tho, 75, veteran party organiser, have been named "Comrade Advisors" to the 14-member Politburo and the party central committee.

They will advise on strategic, economic, defence, security, foreign and other affairs.

The three were the most powerful trio in the country when they resigned, citing old age and ill health.

## Boeing 707 destroyed in Beirut airport shelling

By Nora Boustany in Beirut

AIR TRAFFIC at Beirut's international airport was suspended yesterday after artillery fire from hills to the south-east hit the eastern tarmac, setting a Lebanese Boeing 707 ablaze.

Retailers shelling of Christian areas from the southern suburb of Beirut killed five people and wounded 10 others. The militia-run Voice of Lebanon radio claimed the source of the shelling was Palestinian artillery in the Druze-controlled mountains overlooking Beirut, while the Shiite Muslim militant group the Christian Lebanese Forces.

The fire came from the direction of Kfarshima and Choueifat, a line of confrontation between Christian militias and Druze

fighters. Some 80 passengers had left the plane 30 minutes before the attack. A cleanup staff on board managed to escape before flames devoured the red and white Middle East Airlines aircraft.

The Lebanese Forces militia rejected Amal charges that it had shelled the airport in order to force the evacuation of Christians at Beirut Airport in a Christian-controlled area.

Reuters reports from Kuwait: An Iranian warship launched a missile attack on a Panamanian-registered tanker on charter to Kuwait in the southern Gulf yesterday, but the rocket failed to explode and lodged in a central cargo tank, shipping sources said.

## Foreigners in South African share sell-off

By Chris Sherwell in Sydney

FOREIGN shareholders have joined the business exodus from sanctions-hit South Africa by selling shares on the Johannesburg stock exchange in record amounts, officials disclosed yesterday.

Reuters reports from Johannesburg: Mr Alastair Martin, exchange chairman, said the net selling of South African shares by foreigners rose to R256m (£268m) last year, more than double the 1985 figure of R126m.

"There is no sign in the opening days of 1987 that the trend has been reversed, and we anticipate the selling probably will continue at a similar rate," Mr Martin said.

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Shultz pessimistic on Pretoria reform

## WORLD TRADE NEWS

## EEC to finalise retaliation levies against US soon

By William Dawkins in Brussels

THE European Economic Community's 12 member-states are expected to produce detailed proposals within the next week for punitive levies on \$402m worth of US sales to the community of corn gluten feed and rice.

Mr Willy de Clercq, European Commissioner for external relations, asked member-states' permanent representatives in Brussels yesterday for a political declaration as soon as possible on final details of the community's retaliation to the US clamp-down on exports to the US.

He proposed duties ranging from Ecu 30 (£21.90) to Ecu 50 per tonne of imported US corn gluten feed and rice as guidelines within which member-states should agree. National officials are expected to decide on exact tariff levels by the middle or end of next week.

The US threatened last week to impose higher import duties of up to 200 per cent on a range of EEC food and drink sales, including gin, brandy, cheap white wine, olives, cheese and tinned herring. The US also threatened to cut off US aid to the community to compensate it for \$400m of lost feedgrain sales to Spain.

US farmers feel they were unfairly squeezed out of the Spanish market when Madrid joined the EEC last year. The measures will take effect from the start of next month if the sides fail to agree.

The commission wants a firm

response will be decided in the light of the success or failure of those meetings at a gathering of European Foreign Ministers scheduled for January 20.

EEC and US officials, meanwhile, are to explore the groundwork for a possible accord at a meeting in Geneva on January 18.

Corn gluten feed, a maize waste product representing \$395m worth of US sales to Europe, was chosen deliberately to hit US farmers, which have been the most vociferous in the US farming lobby to demand action against the EEC.

EEC officials were yesterday pessimistic over the prospects for a quick agreement. While the US wants 3m tonnes per year of grain sales to the community, the EEC is prepared to offer only 1.5m tonnes to all foreign suppliers.

However, a commission official pointed out that a deal might be possible at the level of US grain exports agreed in a temporary truce last July—equivalent to 2.8m tonnes per year.

The EEC's official stance is that the US is already being compensated by trade gains in other areas. Officials also point out that the US demands are thought to be made on the basis of unusually high grain sales at a period when Spain was stocking up on cheap US produce before its arrival in the EEC obliged it to buy more expensive community feedgrains.

India's Commerce Minister, Shiv Shankar, called on the European Community yesterday to cut its industrial tariffs on imports from India, Reuters reports from Brussels.

He said 48 per cent of India's total trade imbalance was with the EEC, his country's most important trading partner.

Mr Shankar told reporters his country was concerned about the situation and would have to boost exports. "Unless our purchasing power increases we will be unable to carry on importing goods from the EEC," he said.

Accepting the need to broaden the range of its exports, Mr Shankar said India would like higher and more flexible quotas on certain products such as tobacco, shrimp, tropical fruit, handbags, carpets and leather goods.

He was speaking at the end of a two-day review with EEC officials.

community response to the US measures before Mr de Clercq and Mr Frans Andriessen, the Agriculture Commissioner, try to negotiate an accord with Mr Richard Lyne, the US Agriculture Minister, and Mr Clayton Yeutter, the US trade representative.

The two EEC representatives are expected to visit Washington for talks on January 23 and 24. The community's final response will be decided in the light of the success or failure of those meetings at a gathering of European Foreign Ministers scheduled for January 20.

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The EEC's official stance is that the US is already being compensated by trade gains in other areas. Officials also point out that the US demands are thought to be made on the basis of unusually high grain sales at a period when Spain was stocking up on cheap US produce before its arrival in the EEC obliged it to buy more expensive community feedgrains.

## Japan set to accept plan on aid credits

By Ian Rodger in Tokyo

THE Japanese Government has indicated its readiness to accept a compromise proposal made last month to end the long dispute among countries of the Organisation for Economic Co-operation and Development over reforming the system of tied aid credits to developing countries.

A Japanese Foreign Ministry official said yesterday: "We hope that the European Community and the US will agree to it as well."

The reform is aimed at reducing the tied element in aid programmes, that is the portion of aid money that recipient countries can spend only in the donor country.

Japan has been under attack recently for its large-scale expansion of its aid programme, and its unwillingness to agree to reform.

The official said yesterday that the compromise would involve the use of ODA (Official Development Assistance) for the promotion of exports.

He acknowledged, however, that Japanese industrialists "may not be too happy" with the reform.

The main disputed element in the reform proposal has been the interest rate to be used on aid loans by OECD countries. A fixed rate of 10 per cent is used, which means that countries with high interest rates must contribute a greater grant element than those with low interest rates if they are to be competitive.

The compromise proposal, put forward by Mr Axel Wallen of Sweden, chairman of the OECD export credit group, calls for the establishment of a formula that would recognise differing interest rates in the various countries. The rate for a particular country would be established by adding the local market rate to 10 per cent and halving the result.

The foreign ministry official said Japan still opposed the idea of differentiated rates, but "we have accepted as a political compromise."

The compromise proposal is to be discussed at a meeting of the export credit group in Paris which starts on January 21.

Protectionism has now become reciprocity, reports Nancy Dunne  
Congress treads a trade minefield

By Nancy Dunne in Washington

THE DEMOCRATS roared back into Washington for the opening of the 100th Congress declaring trade to be their number one priority, but there are more and more signs that protectionist measures will be the last year's attempt to limit textile and shoe imports—have lost widespread appeal. The real battle may be waged over reciprocity.

Mr Alan Bowers, a spokesman for the Democratic Leadership Council, a coalition of Democratic moderates including many key legislators, lost no time in supporting the council's own trade bill this week. "We clearly have to learn to compete better rather than covering behind protectionist policies," he said.

The bill, introduced by Mr Dan Rostenkowski, a Florida Congressman, the new chairman of the Senate budget committee, stresses its opposition to "protectionist policies of foreign governments." It visualises the US as a "regulator" of international free trade system, using the powerful authority of the American market for leverage.

The bill would require the US trade representative to calculate the potential for US exports to increase in the US market which would result from the lifting of foreign trade barriers.

The cancellation of the contract, which covered the purchase of colour televisions on an original equipment manufacturer (OEM) basis, is believed to be the first time a big Japanese electronics company has turned down an order rather than accept a lower price.

Goldstar, a leading South Korean electronics company, already supplies smaller televisions to GE.

The move is expected to heighten the increasing sense of nervousness over the high yen's effect on Japan's export competitiveness.

The telecommunications Matsushita has been supplying GE with a dollar-denominated, deferred payment loan. Toyo said the chemical project had been given top priority in Thailand's sixth five-year development plan which started last year.

Ingredients in a wide variety of plastics and resins.

Japan's Ex-Im Bank is expected to finance the project, with a dollar-denominated, deferred payment loan. Toyo said the chemical project had been given top priority in Thailand's sixth five-year development plan which started last year.

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for the new round of multilateral trade talks, better protection of intellectual property rights and the re-submission of last year's bill to ease the anti-trust laws.

Even worse than reciprocity legislation, in the Administration's view, is last year's omnibus trade bill, which passed the House last year and has been re-introduced. The massive bill proposes, among other things, a tightening of the unfair trade laws and a 25 per cent tax on imports from Japan, Taiwan, South Korea and Brazil.

Some of the more moderate measures being submitted in Congress by the House Committee of the Administration, which is preparing its own competitive-trade proposals to be unveiled in the President's state-of-the-union message. However, Mr Clayton Yeutter, the US Trade Representative, is likely to take the field against reciprocity legislation, which he says is "a retrogressive step" because "this is a multilateral world."

To head off what he calls "quick fix" legislation, Mr Yeutter has conferred at length with Sen Lloyd Bentsen, the finance committee chairman, and was to meet this week with Mr Dan Rostenkowski, chairman of the House ways and means committee which oversees trade legislation.

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## Israeli bank suspends payment to former chief

By Judith Maltz in Jerusalem

THE BOARD of directors of Bank Leumi Le-Israel, one of the country's largest banks, has suspended the payment of what are considered unusually high rates of compensation to Mr Ernest Japhet, the former chairman, in response to public pressure.

It has been widely reported that Mr Japhet, who was forced to resign in line with a recommendation of the Beisky Report into the bank shares crisis of 1983, has already received upwards of \$4m (£2.7m) in severance pay and is receiving a \$30,000 monthly pension.

Following the publication of these figures this week, Mr Japhet, a board member involved in negotiating Mr Japhet's compensation package, resigned. He admitted that he bore "public responsibility."

The board said on Wednesday night that the "quality and reasonableness" of the terms were in doubt. A special committee was set up to examine the salaries and severance pay terms of other senior bank officials.

In spite of these concessions, the Leumi workers committee is to stage a one-day nationwide strike today. It is demanding that the other directors step down.

Widespread criticism has also come from the Government. Mr Michael Bruno, the Governor of the Bank of Israel, urged Leumi to end its agreement with Mr Japhet. Similar calls came from Knesset members.

In Israel, where the ideals of socialism are firmly rooted, the salary issue is highly sensitive, especially when it concerns bank managers, whom the public holds responsible for the sums of money lost during the bank shares collapse.

Shultz pessimistic on Pretoria reform

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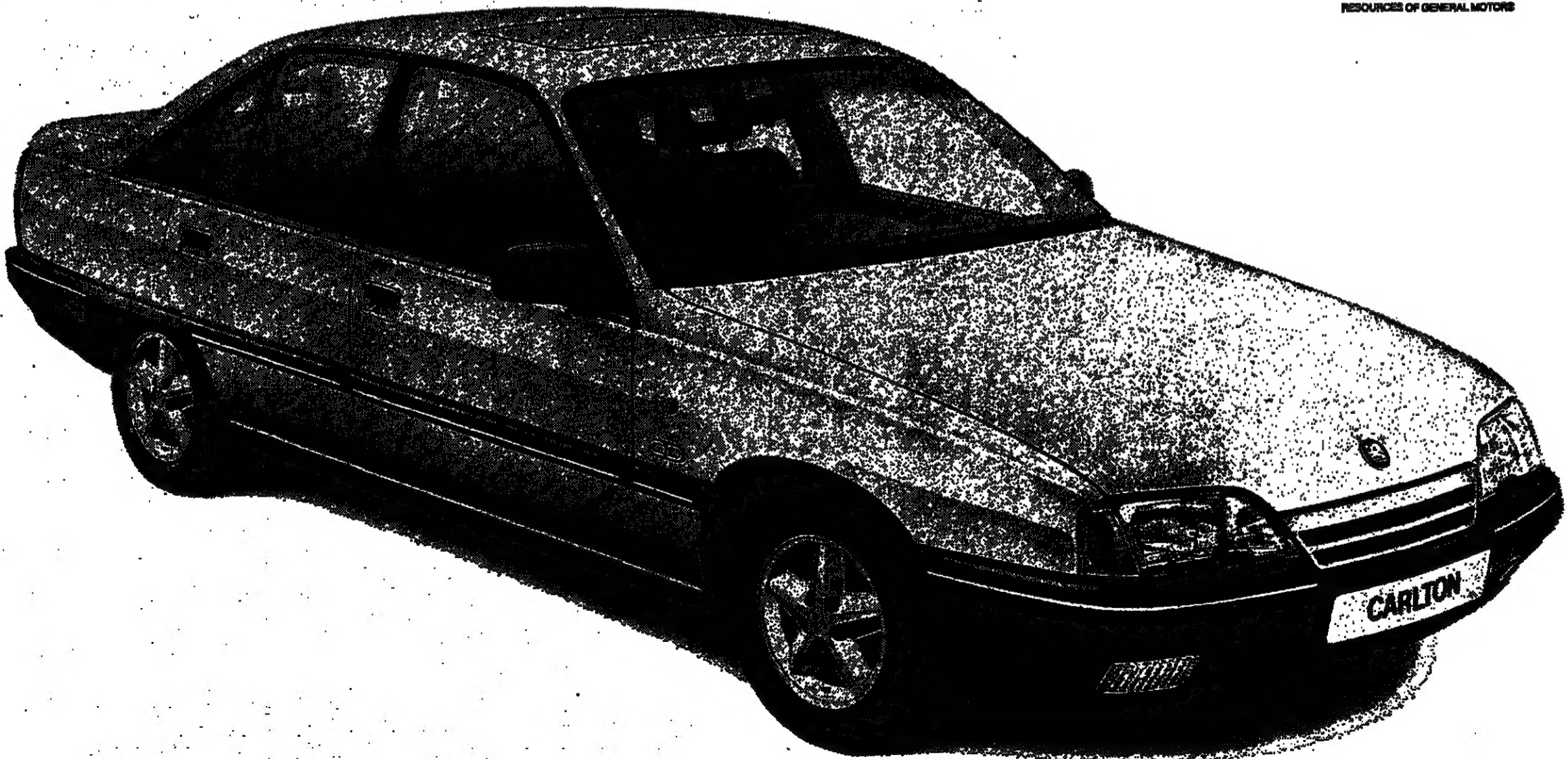
Was the new Carlton's class-leading drag

factor of 0.28 the big factor?

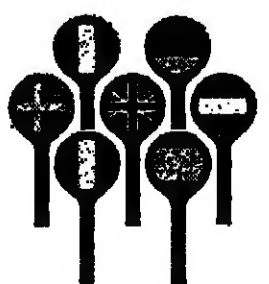
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# Brazil suffers setback in battle against inflation

By IVO DAWNAY IN RIO DE JANEIRO

THE BRAZILIAN Government yesterday agreed to allow industry a limited period for the free adjustment of prices, further eroding its hold on inflation.

Relaxation of curbs on industrial prices coincided with the release of preliminary figures for December's cost of living index, which was up 6.35 per cent. This will trigger an automatic 20 per cent pay increase for some 6m workers, and over the coming months up to 14m more are expected to benefit from a similar rise as a result of the high inflation.

As recently as Christmas, the Government insisted that limited and controlled price increases only would be authorised in sectors where distortions were no longer sustainable. But growing pressure on the Government, including a highly critical four-page telegram this week sent to President Jose Sarney from the influential Sao Paulo Industrialists' Federation, has forced senior Economic Ministry officials to urge a temporary relaxation.

Mr. Dilsen Fumero, the Finance Minister, publicly conceded this on Wednesday at a luncheon hosted by the National Confederation of Commerce (CNC).

The relaxation of prices may last until the end of February, the anniversary of the Cruzado plan, which sought to reduce Brazilian inflation to zero. In the interim, the Government is expected to redouble efforts to reach a comprehensive agreement on wages with the trades unions.

The triggering of a general pay increase came under last year's Cruzado plan legislation which ordered automatic rises valued at 60 per cent of the inflation rate once the consumer price index had risen by more than 50 per cent. In reality, the Government appears to have granted full inflation indexation, lifting the minimum monthly salary upon which all wages are based from Cr 804 to Cr 964 (\$65).

Government economists say that even this is unlikely to satisfy the unions as real inflation is generally perceived to be substantially above the official index. The level of wage demands is now escalating rapidly with Rio de Janeiro state yesterday paralysed by a strike for a 72 per cent pay rise.

According to early economic estimates, Brazil's gross domestic product grew by 7.7 per cent last year, on target for the Government's development programme, but well below earlier optimistic projections of up to 11 per cent.

The Argentine Government said yesterday consumer prices rose an average 81.9 per cent in 1986, the first year without triple-digit inflation since 1980 and the lowest annual total in 12 years. AP reports from Buenos Aires. In negotiations with the International Monetary Fund Argentine officials are projecting 40 per cent inflation in 1987.

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# Baker rejects widespread write-offs

By Lionel Barber in Washington

MR JAMES BAKER, US Treasury Secretary, yesterday rejected the idea of "across-the-board debt forgiveness" for Third World nations, saying it would ultimately damage both debtors and the global economy.

Mr Baker's remarks, in testimony to the Senate Budget Committee, appeared to dampen—but not contradict—suggestions in Washington that he is in favour of some selective write-down of bank loans to major Latin American debtors.

The US Treasury on Wednesday did not dispute the accuracy of a report quoting senior officials as saying: "The debt is not worth 100 cents on the dollar and we should not be engaged in the fiction that it is either."

Some top monetary officials in Washington interpreted the report as part of a trial balloon aimed at stimulating a debate on Third World debt strategy and a hint to US banks that they should drop their demands for repayment in full.

Mr Baker also rejected the idea of massive new lending to help heavily indebted third world nations when he was called to Capitol Hill to testify on President Reagan's fiscal 1988 budget submitted to lawmakers this week.

The US Treasury Secretary said it was "politically tempting" to search for overnight solutions to the debt problem, but write-offs would further weaken US financial institutions and make external capital available to debtors only at prohibitive prices.

Turning to the budget, Mr Baker said he was wary of agreeing to a summit attended by leading Democrat and Republican lawmakers and President Reagan, if it created the impression that the White House favoured a tax rise to bring down the budget deficit.

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# David Lascelles on an Anglo-US accord stipulating capital standards

## Step towards global banking rules

YESTERDAY'S agreement by UK and US banking authorities to apply common capital standards to their banks marks a big step forward in the regulation of banking—which is becoming, increasingly, a business which knows no borders.

It implemented by other countries—and the prospects are that this will happen over coming years—it could result in banking becoming the first business in the world to be regulated on a global scale.

The agreement stems from a long-held desire by banking supervisors in the main banking countries to apply common standards of soundness and prudence.

Bankers also want it, although for different reasons: they want to be sure that all their competitors have the same regulatory burden, and the level playing field argument.

Some progress has also been made in the EEC. A further impetus towards harmonisation came in October when bank officials from more than 80 countries met in Amsterdam and set about devising minimum common standards for bank capital.

But it is clear that the Anglo-US accord only came about through the personal determination of Mr Paul Volcker, the Fed chairman, and Mr Robin Leigh-Pemberton, the Governor



Robin Leigh-Pemberton (left) and Paul Volcker: felt time had come for banking agreement

of the Bank of England, both of whom felt the time had come for action. They will now be leaning on their counterparts in other countries to get moving. Their main target will be Japan, which has frequently been accused of allowing its banks to operate with low capital levels which give them a useful cost advantage.

When fully implemented, the Anglo-US accord will result in both countries publishing minimum capital standards for all their banks, and setting specific standards for individual banks. This has been a fast-growing area in the past two years, and the authorities are determined

that banks should put capital behind such commitments because of the loss risk. They include commitments to underwrite note issues, guarantees, standby letters of credit etc. This will be done by applying a newly-derived "conversion" factor which would rank off-balance sheet items as if they appeared on the balance sheet.

What the accord conspicuously does not fully cover is banker exposure to situations of the securities markets through their holdings of stocks and bonds. This is to be investigated further in conjunction with the securities authorities in the US and the UK.

Further work will also be needed on interest rate and foreign exchange rate transactions, such as options and swaps, which are fast-growing but highly complex areas.

Eventually, convergence will call for closer harmonisation of tax, accounting and other practices which affect banks' finances, though this is not envisaged at the moment.

There will now be a three-month consultation period before the proposals are applied. They are unlikely to cause much controversy in the UK where the risk asset system has been in operation for some time.

However, there might be more debate in the US, where the Fed's proposal last year for a risk asset system drew a hostile response from some segments of the banking industry, who felt it was too severe.

Agreement on a common definition of capital. Aside from equity, it will include new forms of capital such as perpetual debt and some provisions for loan losses, though within limits.

Adoption of the risk asset system for evaluating the quality of balance sheets. This ascribes a weighting to all bank assets based on their risk, with cash being risk-free and loans to shaky borrowers being the riskiest.

The inclusion of off-balance sheet commitments by banks. This has been a fast-growing area in the past two years, and the authorities are determined

# Caracas seeks improved terms on foreign debt

By Joseph Mann in Caracas

A TEAM of high-level Venezuelan officials has begun a two-week round of visits to international banks aimed at obtaining softer terms on the repayment of part of the Government's \$25.7bn (\$17bn) foreign debt, and at paving the way for obtaining new credits for high-priority development projects in the future.

The Venezuelan team was due to meet Mr Paul Volcker, the chairman of the US Federal Reserve and representatives of the 13 bank advisory committees in Washington yesterday.

The Government signed a restructuring agreement with creditors over \$21bn in public sector foreign debt in early 1986 and now wants to renegotiate sections of the agreement in the light of the country's sharply reduced income from oil exports. The collapse in world oil prices last year caused a \$4.8bn drop in Venezuela's oil export revenues and a sharp decline in its foreign reserves.

Petroleum exports provide Venezuela with over 90 per cent of its foreign exchange and are the Government's main source of revenue. Government negotiators are expected to argue that the Venezuelan economy registered an impressive recovery in 1986 (3.1 per cent real growth) and that the Government has continued to pay its foreign debt obligations on time despite the reduction in oil receipts.

Since taking office in early 1984 the government has repaid over \$8bn in principal alone. The Government wants to obtain a lower interest rate on its restructured debt (now at Libor plus 1½ per cent), and defer payment of principal during 1987, 1988 and part of 1989.

# US attempts to wrest initiative from Contadora

By ROBERT GRAHAM, LATIN AMERICA EDITOR

THE US Government has launched a diplomatic offensive to promote peace in Central America and wrest the initiative from the Contadora Group and its Latin American supporters.

The State Department announced yesterday that Mr Philip Habib, President Reagan's special envoy for Central America, would next week be visiting major Latin American and Central American countries. The announcement followed a meeting on Wednesday in Miami involving Mr Habib, US Assistant Secretary of State, Mr Elliot Abrams, the Costa Rican Foreign Minister, the meeting was intended to be secret, but news was leaked by the Washington Times.

The offensive has been sparked by US concern over a move by the four nation Contadora Group (Colombia, Mexico, Panama and Venezuela, backed by Argentina, Brazil, Peru and Uruguay) to send a special mission of the Organisation of American States (OAS) to Central America.

The decision to promote the mission, coupled with a visit to the region by Mr Furex de Cuellar, the UN Secretary General, was taken at a meeting in Rio de Janeiro last month and was designed to inject new life into the flagging four-year-old Contadora peace process.

According to Contadora country diplomats, the US Administration is against the idea of involving the OAS in Central America for fear of being able to exercise less control.

The diplomats also say that the US wants to head off a new

and more pragmatic strategy being developed by Contadora. This would involve less emphasis on a highly legal document laying down a Central American peace treaty, and instead would concentrate on finding agreement on specific issues on a bi-lateral basis.

The US has never been directly involved in the Contadora peace process and in public has endorsed the principle of a peace treaty. But in practice the Reagan Administration has always expressed doubts about the value of Contadora and US policy of full backing for the Contra rebels fighting against the Sandinista Government in Nicaragua continues to undermine any initiative.

US backing for the Contras was condemned in unprecedentedly strong terms at the Rio meeting of Contadora and its Latin American support group.

Costa Rica meanwhile is going ahead with its own initiative to find a new basis of understanding. One proposal being considered is to persuade the Nicaraguan Government to begin a dialogue with the internal opposition, which would also act as spokesmen for the Contras.

The US diplomatic offensive also has to be seen against the ongoing "peace" scandal and the Administration's need to show that it has made efforts to find a peaceful solution, before Congress considers disbursement next month on the final tranche of the \$100m aid pledged to the Contras.

Mr Joshua Epstein of the Washington-based Brookings Institution expects defence spending to maintain a flat trend at least until the end of the decade.

It is unlikely to escape Congressional pressure to reduce the \$200bn federal budget deficit, especially with the Democrats in control of the Senate and with a Democrat, Mr Sam Nunn, in the chair of the Senate Armed Services Committee.

Mr. Nate Higginbottom of McDonnell Douglas's planning department is similarly downbeat. "In terms of dollars, the overall trend (of spending) will probably be fairly stable for the next couple of years. I do not see any significant growth," he says.

Dr. Gansler and Mr Higginbottom both expect an increased share of the defence budget to be spent on operational costs, such as personnel and maintenance, at the expense of procurement. Mr Epstein also predicts that the Democrat-controlled Senate will shift its priorities towards spending on conventional rather than strategic forces.

# World Bank to cut loan rates

By Lionel Barber in Washington

THE World Bank is to cut interest rates on loans to poor countries from 8.25 per cent to 7.50 per cent for the first six months of 1987.

The move is part of a progressive decline in interest rates on loans made by the Bank since it started lending at variable rates in mid 1983. At that time, the rate was 11.6 per cent.

However, there are doubts about the role of general provisions and general reserves and comment will be sought on whether they should be phased out of primary capital.

Hidden reserves, in the form of undischarged retained earnings, do not exist in the US and only to a limited extent in the UK, where they will continue to be included as primary capital, though they may be phased out under an EEC Bank Accounts Directive.

Perpetual and long-dated preferred shares, together with other perpetual instruments payable in meeting current losses, will be included in primary capital but only up to 50 per cent of the unlimited elements after the deduction of tangible assets.

Perpetual instruments cannot be redeemed at the option of the holder and can be repaid only with the permission of the supervisory authorities.

Other elements that strengthen bank capital, such as subordinated debt with a fixed maturity and the excess of market value over book value of some bank assets, will be taken account of by the authorities in their overall prudential assessments.

# JOINT PAPER ON CAPITAL STRENGTH

## Risk-weighting of assets key to system

THE JOINT paper issued yesterday by the Bank of England and the US banking authorities—the Federal Reserve Board, the Comptroller of the Currency and the Federal Deposit Insurance Corp—creates a common system for measuring the capital strength of banks in the UK and the US.

The authorities hope that it will form a basis for other countries to follow. The system consists of a definition of capital, a weighting of assets according to their risk, and a measure of capital strength based on a ratio between the two.

This is the most secure form of bank capital. It represents resources which can be used to meet current losses while leaving banks able to continue operating on a going concern.

Its main components are common stock or equity, retained earnings and minority interests in subsidiaries. There are no limits on the amount of capital that can be included in a bank's capital base.

It also includes general reserves and general provisions which have been charged against earnings to cover unidentified or potential losses. It does not include specific provisions made against identified losses.

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Perpetual instruments cannot be redeemed at the option of the holder and can be repaid only with the permission of the supervisory authorities.

Other important risks, like operational failure, cannot readily be captured.

Five risk weight categories are proposed: 0 per cent, 10 per cent, 25 per cent, 50 per cent, and 100 per cent.

On balance sheet — weight given:

1—Cash—domestic and foreign.

2—All balances with and claims on domestic central bank.

3—Domestic national government—guaranteed export and ship-building loans (UK only).

4—For the US, short-term (remaining maturity of one year or less) claims on the US Government (Treasury) and on US government agencies (US national government agencies are defined as those agencies whose debt obligations are backed by the full faith and credit of the US Government). For the UK, short-term (one year or less) claims on the UK and Northern Ireland governments.

5—Short-term (one year or less) claims on discount houses, gilt-edged market-makers and Stock Exchange money brokers (UK only).

6—Short-term (one year or less) claims on domestic depository institutions and foreign banks.

7—Long-term (more than one year) claims on domestic national government (including for the UK, Northern Ireland) and all long-term claims on domestic national government agencies. For the UK, this includes all claims on UK public corporations and on the rest of the public sector.

8—All claims (including repurchase agreements) fully collateralised by domestic national government debt and (for the US) debt of US government agencies. Also all claims collateralised by cash on deposit in the lending institution.

9—Federal Reserve bank stock (US only).

10—Portions of loans guaranteed by domestic national government or (for the US) domestic national government agencies.

11—All local currency claims on foreign central governments to the extent funded by local currency liabilities in that foreign country.

12—All claims on domestic national government-sponsored agencies (US government-sponsored agencies are defined as agencies whose debt obligations are not guaranteed by the full faith and credit of the US Government).

13—All claims (including repurchase agreements) that are fully collateralised by domestic national government-sponsored agency debt (US only).

14—All general obligation claims on domestic state and local governments (US only).

15—Claims on multinational development institutions in which the domestic government is a shareholder or contributing member.

16—Long-term (more than one year) claims on domestic depository institutions and foreign banks.

17—All claims on foreign governments other than local currency claims on foreign central governments funded by

local currency liabilities in that foreign country.

20—The customer liability on acceptances outstanding involving standard risk obligors (US only).

21—Domestic state and local government revenue bonds and industrial development bonds (US only).

22—All other assets.

23—Net open position in foreign exchange (UK only).

Off balance sheet items

The face amount of these items would be multiplied by the credit conversion factors shown below and the resulting amount would be added to the appropriate risk category depending upon the identity of the obligor and the maturity of the instrument where appropriate.

24—Direct credit substitutes (financial guarantees and standby letters of credit serving the same purpose and, in the UK, acceptances outstanding)—100 per cent credit conversion factor.

25—"Trading contingencies" (for example, commercial letters of credit, bid and performance bonds and performance bonds and letters of credit)—50 per cent credit conversion factor.

26—Sale and repurchase agreements and asset sales with recourse, if not already included on the balance sheet—100 per cent credit conversion factor.

27—Other commitments, for example overdrafts, revolving underwriting facilities (for example, RUFs/NIFs), underwriting commitments, commercial and consumer credit lines. The credit conversion factors are:

10 per cent—one year and less original maturity

25 per cent—over one to five years original maturity

50 per cent—over five years original maturity

Credit conversion factor to be determined.

28—Interest rate swaps and other interest rate contracts.

29—Foreign exchange rate contracts.

# Defence contractors are tightening their belts, Charles Hodgson reports

## Lean times as Pentagon cuts back

US DEFENCE contractors, who have enjoyed the fruits of an unprecedented peacetime arms build-up under the Reagan Administration, seem to be facing a distinctly less comfortable future.

The strong weapons market of the first half of the decade looks set to contract as the rapid growth of defence spending slows sharply over the next four to five years.

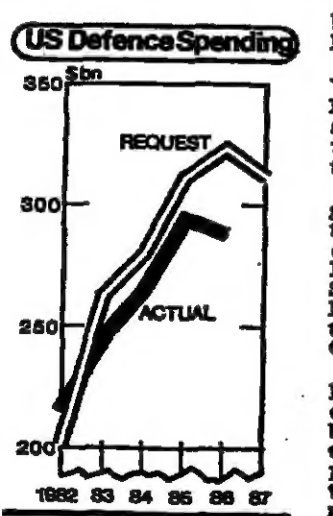
The US Administration this week presented its fiscal 1988 budget to Congress calling for defence spending of \$132bn, a 3 per cent rise—the smallest increase since Mr Reagan took office in 1981. For the current fiscal year, the President requested \$120bn, but this was pared down by Congress to \$125bn.

Recent revelations of waste, overcharging and fraud among some contractors have led to a clampdown on pricing and accounting by Congress and the Pentagon and have encouraged the defence Department to insist that contractors bear more of the financial risks involved in the development of new weapons systems.

The changes in the pattern of defence spending and in the nature of weapons being sought by the Pentagon, particularly in the aerospace sector, lead some analysts to predict a change in the structure of the defence industry at least in the near term.

The recent experience of Northrop, which is reckoned to have spent about \$1bn of shareholders' funds developing a new fighter, the F-20, only to see it rejected by the US Air Force (thereby effectively cutting off prospects of sales abroad and probably killing the project altogether), has hardly encouraged contractors to risk going it alone.

Industry analysts see the US Air Force's recently awarded advanced tactical fighter (ATF) contract as an example both



of the new challenges facing defence contractors and of how companies might cope with them.

Two teams of contractors, led by Lockheed and Northrop, were awarded \$881m apiece to design and build two prototypes each for the ATF.

The Lockheed-led team linked General Dynamics and Boeing, while Northrop teamed up with McDonnell Douglas. Although such link-ups are not a new concept in the defence industry, the circumstances offer pointers to the way future contracting may go, analysts say.

The \$555m ATF, along with its sister Advanced Tactical Aircraft (ATA) designed for the US Navy, the "Stealth" radar-elusive bomber and the "Tokyo Express" aerospace aircraft are among the few large aviation defence contracts expected to be awarded over the next decade.

being sought by the US Air Force.

Mr Joshua Epstein of the Washington-based Brookings Institution expects defence spending to maintain a flat trend at least until the end of the decade.

It is unlikely to escape Congressional pressure to reduce the \$200bn federal budget deficit, especially with the Democrats in control of the Senate and with a Democrat, Mr Sam Nunn, in the chair of the Senate Armed Services Committee.

Mr. Nate Higginbottom of McDonnell Douglas's planning department is similarly downbeat. "In terms of dollars, the overall trend (of spending) will probably be fairly stable for the next couple of years. I do not see any significant growth," he says.

Dr. Gansler and Mr Higginbottom both expect an increased share of the defence budget to be spent on operational costs, such as personnel and maintenance, at the expense of procurement. Mr Epstein also predicts that the Democrat-controlled Senate will shift its priorities towards spending on conventional rather than strategic forces.

The trend towards fewer but bigger and more sophisticated projects will lead to a stretching out of contracts over several years and more being spent on research and development as opposed to production, analysts say.

It will also result in more teaming among competing contractors. One of the reasons the Air Force encouraged teaming on the ATF, Boeing said, was "to get as much technology as they could into one airplane."

Another factor encouraging teaming is the insistence by the Defence Department that contractors share more financial risk, particularly in the design and development phase of a project. The Pentagon is no longer prepared to meet the same proportion of up-front costs that it has in the past. It

has also reduced progress payments to contractors and its share of tooling costs once the production phase is reached.

It clearly is also clear that requiring a company to bear a bigger share of up-front costs encourages better management, more competition and greater efficiency, since the company's own market is at stake.

According to Ms Judith Comeau, a defence electronics analyst with investment banker Goldman Sachs, in a recent talk to the industry, most new initiatives will be upgrading of electronics on existing aircraft, which implies fewer growth opportunities for aerospace companies.



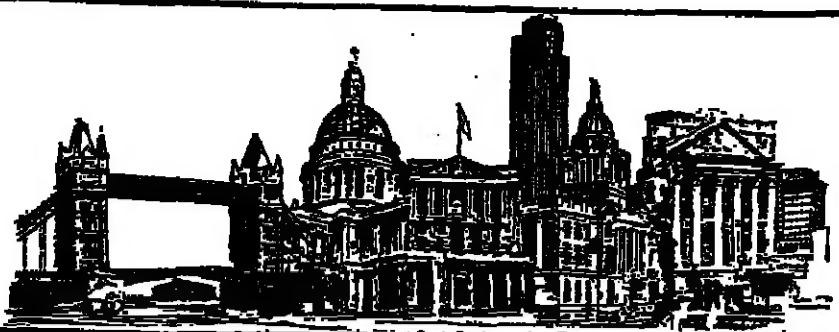
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**Slavica Connolly et al.**





## The fourth FT City Seminar

Plaisterers' Hall, City of London  
6, 9 and 10 February 1987

This important three-day Seminar is to be held for the fourth time next February and the agenda will provide a thorough briefing on the structure and operations of the City after 'Big Bang'.

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Credit Suisse - First Boston

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The Building Societies Association

The Rt Hon Sir Edward du Cann, MP  
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Mr Christopher Johnson  
Lloyds Bank plc

Mr David Malcolm  
Royal Insurance plc

Mr John Arkin  
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## UK NEWS

### Guinness steps up legal pressure on Ansbacher

BY HUGO DIXON

LAWYERS acting for Guinness, the brewing and distilling group, yesterday stepped up the pressure on Henry Ansbacher, the merchant bank, in the dispute over the ownership of 2.1m Guinness shares.

Sir David Napley, Guinness' solicitor, wrote a second letter to Ansbacher threatening to start legal proceedings unless it returned £7.5m, which Guinness claims is owed to it. Sir David said proceedings would start on January 20.

He is claiming that the money, which was paid to Ansbacher last May, was not used to buy its own shares but was a non-interest-paying deposit designed to induce Ansbacher clients not to sell those shares.

Ansbacher was sticking to its guns last night and saying it would not pay the money back, as it had been used to buy Guinness shares in accordance with instructions re-

ceived from Morgan Grenfell, Guinness' adviser at the time.

Meanwhile, Guinness' main institutional shareholders were taking the attitude that any pressure on Mr Ernest Saunders, the company's chief executive and chairman, or other executive directors should be exerted for the time being by the non-executive committee. Prudential Portfolio Managers, which owns 5 per cent of Guinness shares is acting as an informal channel between this committee and other institutions.

Most institutions said this committee was set up to ensure that the executive directors were properly controlled, and that it would confuse things if they tried to conduct their own investigations directly. The committee, which is chaired by Sir Norman Macfarlane, has the power to remove the chairman by a majority vote.

The institutions made clear that they would expect the committee to get to the bottom of the affair and remove Mr Saunders if they found he was guilty of any wrongdoing.

Some of the strongest comments were made by Mr Paddy Lineker, investment director of M&G, the fund managers. He said the only way of defusing the crisis was "if Mr Saunders and a number of other directors go."

He was, however, under no illusions about the difficulty of achieving this. "I think Mr Saunders will be very hard to move. He will fight like anything to stay - he's a very tough cookie."

Mr Lineker also suggested it might be the case that Mr Olivier Roux, the Guinness finance director whom Guinness' solicitor has admitted authorised the £7.5m payment, was being set up as a scapegoat.

### Tractor sales decline by 25%

By Nick Garnett

SALES OF agricultural tractors in the UK fell below 12,000 last year, a drop of almost 25 per cent on the total for 1985.

Registrations in 1986 amounted to 12,788, according to figures published yesterday by the Agricultural Equipment Association. In 1985 sales totalled 24,900.

This compares with the 1983 peak of 28,000 unit sales and is by far the lowest number since registrations began more than 20 years ago. Farming investment was hit by a fall in farm incomes in 1985, particularly as a result of the poor cereal harvest.

The gradual reductions in capital allowances which have taken place every March for the past few years also had some impact, particularly in changing the pattern of when farmers buy new tractors.

In 1984, 43 per cent of new tractors were purchased in the autumn and 34 per cent in the spring. Last year, according to the association, 44 per cent were registered in the spring (before the last reduction in capital allowances) and 34 per cent in the autumn.

The UK ranks alongside Italy as the biggest producer of agricultural tractors in Europe.

### You magazine

OUR January 6 report of the appointment of Mr Dennis Hackett as editor-in-chief of Today incorrectly described as disastrous the launch of the Mail on Sunday (MOS) magazine You.

You magazine was started in October 1982 as part of the relaunch of the Mail on Sunday, which had had a disappointing debut in May that year.

The MOS circulation jumped by 375,000 to 1.35m on the relaunch and the introduction of the magazine, and it stood at 1.6m in October 1986.

The FT apologises to Mr John Leese, who was editor of You magazine from the start until he left to become editor of The London Evening Standard in October 1986, and to all the people who assisted him in creating and sustaining the success of the magazine.

### Corporate venturing campaign launched

BY NEIL BENNETT

THE NATIONAL Economic Development Office (Nedo) yesterday launched a campaign to promote corporate venturing, a system where large companies invest in smaller businesses to help them develop new products.

This move follows results from a survey that revealed that less than one in 10 companies had used corporate venturing as a way of raising money.

Corporate venturing has benefits for both smaller and larger companies. A small company profits from its larger partner's financial support and management expertise, while a large company can use the smaller's range of skills and sensitivity to market requirements to diversify.

The system is widely used in the US where large companies provide up to 40 per cent of venture capital. Many British companies, however, are either unaware of corporate venturing or view it with distrust.

"The large company's attitude is one of pride," said Mr Michael Brech, head of Nedo's finance for industry section. "They think they've seen it all before. If they don't have the technology, they

think they can buy it in."

"Small companies are afraid of losing their independence. Entrepreneurs think they can do it alone and are surprised when things go wrong."

Nedo has published a booklet promoting corporate venturing. It explains how agreements can be set up with or without a third party supplying additional venture capital, while a one-day conference is planned on January 27 chaired by Mr Rhys Williams, chairman of the Marconi company.

"We're really sitting at the sleepy giants, who have piles of cash in the bank," said Mr Brech. Large companies in Britain lack innovation and are always looking over their shoulder at the shareholders. Capital venturing allows them to respond to market needs, instead of acquisition which can stifle a small company."

Nedo is also planning to open a register of companies interested in corporate venturing to put them in touch with each other.

Corporate Venturing: A Strategy for Innovation and Growth, from Nedo books, Midbank Tower, London SW1P 4QX, £5.

### Oil companies prepare petrol price increases

By Lucy Kelleway

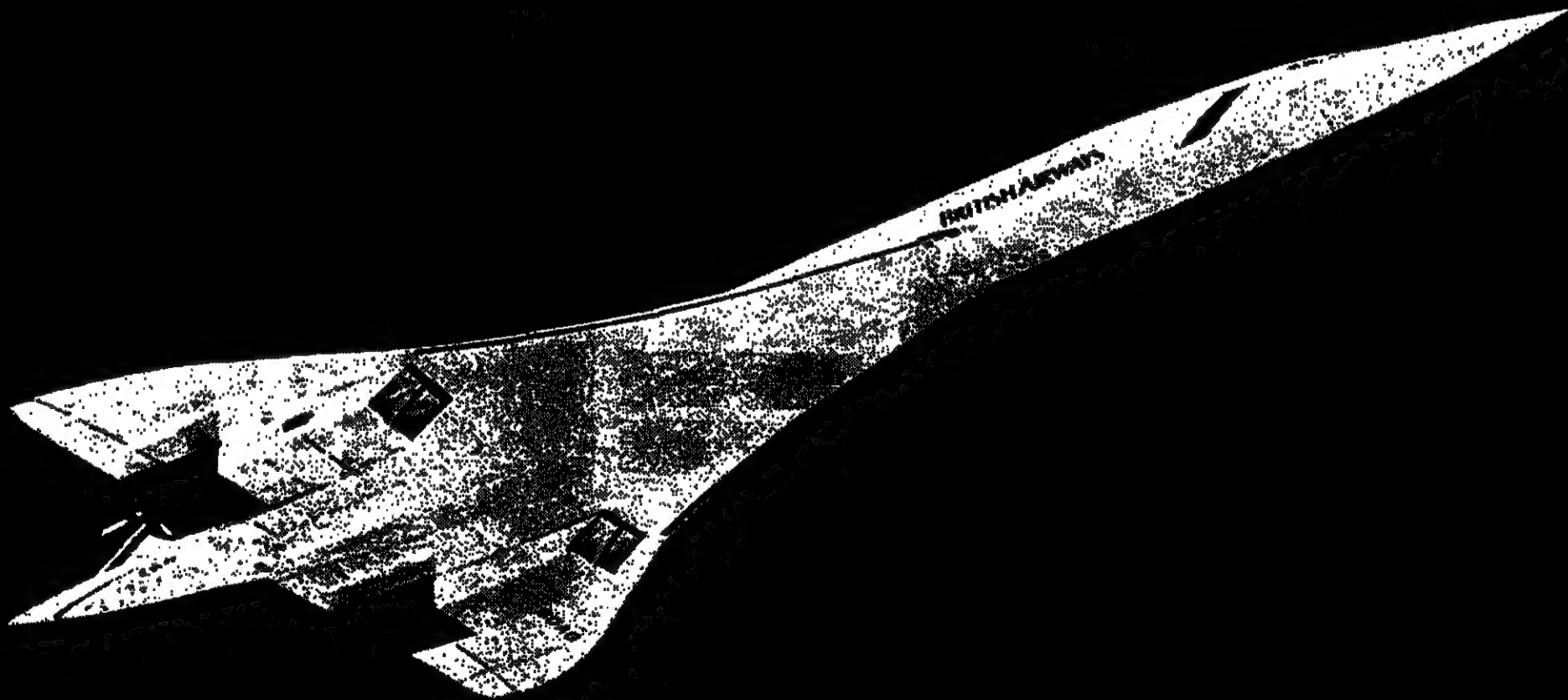
OIL COMPANIES yesterday started to prepare the market for a rise in petrol prices of up to 10p over the next week or so, after the rise in the crude oil price from less than \$15 a barrel a month ago to about \$18 a barrel.

Over the next few days the smaller oil companies, which have recently been offering discounts of up to 10p a gallon, are likely to stop supporting their dealers to bring the minimum price of four star petrol to about 160p from the present low of about 150p.

A move by the major oil companies is thought likely to occur next Monday, with BP expected to trigger an 8p rise in prices to 176p a gallon from average prices of 168p.

Texaco yesterday announced that the rise in oil prices in recent weeks would justify an increase of 10p a gallon, and complained that it was suffering at present prices.

"At these higher crude prices Texaco is not making an adequate return on investment and a more realistic pump price would be about 178p a gallon," Mr Owen Jenkins, Texaco's marketing manager said yesterday.



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Tractor sales decline by 25%

By Nick Garnett

You may

## Labour will go on attack over City 'scandals'

BY JOHN HUNT

THE LABOUR Party shadow cabinet yesterday agreed a "firm framework" for its 25th programme to create 1m jobs over two years, which will be the main plank on which it will fight the general election campaign.

The two-day strategy and policy meeting at Bishop's Stortford, north of London, puts the Labour Party on a war footing to be ready for a general election from the spring onwards. Mr Neil Kinnock, the party leader, said yesterday that he had put the party on "election alert" just before the meeting started.

He made it clear after the shadow ministers departed that the issue of insider dealing and what is termed "scandals" in the City of London will be made a central issue on which his party will attack the Government during the campaign.

There was, he said, a need for essential reforms, including the establishment of a statutory body to regulate City affairs and the changes in the powers of the Monopolies and Mergers Commission. Regarding complaints about the lack of City investment in productive industry, he said there could be a case for making some differences in the tax regime.

Mr Kinnock said that the more Mrs Thatcher delayed the general election, the more deeply the economy would get into difficulties.

"That is why she must have the election this year," he emphasised. "That is why I want it as quickly as possible so that the destructiveness of Tory government policies is ended as soon as possible."

In an effort to swing the political argument away from Labour's nuclear defence policy - on which the Tories are convinced that Labour is very vulnerable - the shadow ministers agreed to concentrate their campaign on unemployment and the economy. Defence was only briefly touched on during the meeting.

The campaign will have two themes: "telling the truth" about the Government's economic record and spelling out Labour's alternative plans to reduce unemployment.

A policy document on Labour's plans for the City is being drawn up

and is expected to be published in a month's time. A final document on its 25th programme to reduce unemployment will be unveiled in the spring, after consultations with employers in the public and private sectors, with local councils, training organisations and economic analysts.

In a television interview later, Mr Kinnock reaffirmed that a Labour government would hope to hold taxation at present levels, apart from the richest 5 per cent of taxpayers. He hinted, however, that it might have to take back any cut income tax that Mr Nigel Lawson, the Chancellor of the Exchequer, makes in his next budget.

He insisted that the work considered at Bishop's Stortford made it clear that a Labour government could meet the target of creating 1m "real jobs" in two years. The electorate would be faced with a clear choice between the record of the Conservative Government on jobs and the proposals of Labour.

Indicating the areas where Labour would create jobs by its new package, he said there was a huge amount of surplus capacity in the construction industry. He estimated that Labour would create 200,000 new jobs in construction and related industries.

In addition, 300,000 jobs would come from new training programmes and a further 100,000 from improved personal care in the social services and from improvements in education. This would have a multiplier effect in boosting the economy. However, he did not envisage that there would be a big increase in jobs in manufacturing industry in the first two years.

The Labour figures were, he emphasised, based on the most cautious estimates of the number of jobs that would be created. Labour would also be attacking the Government over the increasing economic divide between the north and south.

He denied that the 25th package would be inflationary, even though it would involve public sector borrowing. He agreed with the sensible business advice that "you have to borrow some, to spend some, to make some."

## Unipart workers' 12% allocation

BY JOHN GRIFFITHS

UNIPART'S 4,000 employees will be able to buy 12 per cent of the company's ordinary shares under an agreement signed last night in which state-owned Rover Group sold 78.33 per cent of the car parts and accessories company to a consortium of management and UK institutional investors led by Charterhouse Bank.

The sale, originally intended to be completed a year ago but delayed by a downturn in Unipart's profitability, provides the loss-making Rover Group with £30m in cash immediately. It will receive a further £15m if Unipart achieves undisclosed profit, and an extra £7m, plus interest, if and when Unipart is floated on the stock market.

The employee allocation is more than double the 5 per cent indicated in July, when Rover Group gave the first outline details of yesterday's agreement.

This had been negotiated over several months in order to give employees the opportunity to acquire what group managing director Mr John Neill described as a "uniquely large stake in the company."

The higher employee share has meant a reduction of around 4 per cent in the stake being retained by Rover Group, and 3 per cent for the institutional grouping. Even if fully taken up, however, the employees' share would be well below the stake held by their counterparts in what is regarded as the most successful management buy-out operation to date, the National Freight Consortium. Well over 60 per cent of the

NFC's shares are held by employees and management.

The deal provides for Mr Neill and Unipart Group's senior management to take a 10 per cent stake in the company, all in founder's ordinary shares. Charterhouse and the institutions group are taking a 68.33 per cent stake. The shares are all in a new holding company, UGC (Unipart Group of Companies).

However, there is also a provision for the senior management to increase its holding, to up to 20 per cent, if the venture is successful earlier than planned. This would be at the expense of institutional investors, not employees.

Should the employee allocation not be taken up in full, the agreement provides for it to be offered first to management, then the institutions, and finally Rover Group.

Employees were told by Mr Neill that a £15 holding in founder's shares could become worth over £2,000 were Unipart to be floated in a few years' time on a £75m valuation.

The sale does not include stocks of parts for Austin Rover cars or a large warehouse at Canby, but Unipart has retained other assets which had a book value of about £73m at the end of last year.

The delay in reaching last night's agreement was caused mainly by a 43.5 per cent drop in Unipart's taxable profits in 1984, after its acquisition of the loss-making Edmunds Walker components group and its loss of Land Rover's parts distribution business.

## Imports of commercial vehicles set record at Ford's expense

BY KENNETH GOODING, MOTOR INDUSTRY CORRESPONDENT

A RECORD number of imported commercial vehicles were sold in the UK last year and the importers' market share reached an all-time peak, 39.82 per cent compared with 36.84 per cent in 1985.

It was partly because Ford, the market leader and the UK's major commercial vehicle producer, lost ground in all the major sectors.

Among the importers to benefit was Daimler-Benz, the Mercedes group of West Germany, which took third place in the heavy truck (over 3.5 tonnes gross weight) sector in 1986. It made further advances last year and is now fast catching up on Leyland, part of the state-owned Rover Group, in second place.

In the medium and heavy van sector Nissan of Japan made the most headway, moving into fifth place ahead of two West German

companies, MAN-Volkswagen and Daimler-Benz. Nissan was helped by imports from its Spanish subsidiary which accounted for nearly 2,000 of the 8,290 heavy and medium vans it sold last year.

Spanish-built vehicles also contributed to the importers' gain in the light van sector. The Citroen C15, based on the Citroen Visa car and assembled in Spain, has made the French company a serious contender in the sector for the first time.

Renault, another French company, did even better in the light van sector with a small box van based on the R5 car. Renault's light van sales jumped to more than 4,500 and took the company into fifth place.

The Society of Motor Manufact-

urers and Traders statistics show that total sales of new commercial vehicles in the UK last year improved by 1.56 per cent on 1985 to 291,210.

Imported vehicle sales increased from 108,655 to 115,367. Total commercial vehicle sales remained well below the peak of 314,190 reached in 1979 from which point they sank as low as 207,815 in 1982.

The heavy truck and articulated sector was static last year at 54,126 but there was considerable movement among the leaders.

Ford and Iveco, the Fiat-owned company, merged their heavy truck operations in the UK on July 1 last year into a new joint company called Iveco Ford Trucks and the unsettling effect of this change had an adverse impact on sales.

Martin Dickson outlines the background to the Government's wide-ranging review of competition policy

## Bid for Pilkington tests attitudes to takeovers

MR PAUL CHANNON, the Trade and Industry Secretary, has to decide shortly whether or not to refer the £1.3bn takeover bid by BTR, the industrial conglomerate, for Pilkington Brothers, the glass manufacturer, to the Monopolies Commission.

He will do so against a background of strong political pressure for a reference from Labour Party spokesmen, from Dr David Owen, the leader of the Social Democrats, from backbench MPs of all parties and the massed ranks of the trade union movement.

The bid has aroused such strong emotions of the sharply contrasting nature of the two companies. Pilkington has built itself up into the world's leading manufacturer of flat and safety glass by concentrating on this single business and making a heavy commitment to research and development and long-term capital investment.

This paid spectacular dividends in the 1980s when it invested the now standard float process for making glass. At the same time, it has won a reputation as one of Britain's most socially enlightened employers.

BTR, by contrast, is an industrial conglomerate which has grown into one of Britain's biggest companies through a succession of acquisitions and a rigorous system of financial controls.

Mr Channon will decide after receiving advice from the Office of Fair Trading. It does refer the bid, this will be seen as a significant shift in government policy from the guidelines laid down in 1984 by Mr Norman Tebbit when he was Trade Secretary.

Mr Tebbit said his policy had been, and would continue to be, to make references primarily on

competition grounds. Since then, very few references have been made on grounds other than that.

The Pilkington bid can hardly be referred to the Monopolies Commission on the grounds that it would involve a greater degree of concentration in the glass industry, since BTR has no existing interests in the sector.

That said, a successful bid would involve a change of ownership of a company which enjoys an extremely powerful market position. Indeed, Pilkington's dominant role in UK glass prompted an investigation by the Monopolies Commission in 1985.

It concluded that the company - then privately owned - was conscious of its responsibility to the public interest and this might be associated with the "long established dominance of the Pilkington family within the business."

The 1986 report is of very limited relevance today. Pilkington became a publicly quoted company in 1970 and the interests of the eponymous family are now comparatively small. At the same time, increased competition has shrunk its share of the UK flat glass market from about 90 per cent in the 1960s to around 60 per cent now.

Still, it might be argued that any change in the ownership of a company which retained such a dominant market position should be looked at by the Monopolies Commission.

Despite Mr Tebbit's emphasis on competition, the Government can refer a bid on the ground of "the public interest" - a vague term encompassing a wide range of issues.

Over the past year the Government has referred two bids because of the high level of borrowing required to finance them - the offer

RECENT MONOPOLIES COMMISSION INVESTIGATIONS			
BIDDER	TARGET	DATE REFERRED	OUTCOME
Elders IXL SET	Allied-Lyons SGB	Dec 85 Dec 85	bid cleared bid cleared, but withdrawn
GEC United Electronics	Plessey Imperial Group	Jan 86 Feb 86	bid blocked bid initially referred, but terms then changed bid initially referred, but terms then changed
Guinness	Distillers	Feb 86	bid withdrawn bid cleared
Cape Alliman	Firth Cleveland Strip	April 86	bid withdrawn
Morton Opek	McCormac	April 86	bid cleared
Hilldown Holdings	British Sugar	May 86	bid withdrawn
Tate & Lyle	British Sugar	May 86	report pending
Feruzzi	British Sugar	June 86	report pending
London International P & O	Wedgwood	June 86	bid abandoned stake cleared
Trusthouse Forte	Imperial Group's restaurants	Oct 86	report pending
Strong & Fisher	Garnier Booth	Nov 86	report pending
Gulf Resources	IG Gas	Dec 86	report pending



Paul Channon: will decide on referral

by Elders IXL of Australia for Allied-Lyons, which was abandoned despite getting a green light from the commission, and the bid by Gulf Resources, a small US energy group, for Imperial Continental Gas Association, the distributor of Calor gas.

In the latter case, the authorities claimed there was an additional competition factor: the implications for Calor's strong market position under a highly geared owner.

Issues of competition and wider European Community politics intervened in the Government's decision to refer to the commission rival putative bids from Hilldown Holdings, Tate & Lyle and Feruzzi of Italy for British Sugar.

Competition was also cited as the reason for the reference of the bid by London International Group, the rubber products and china manufacturer, for Wedgwood, the fine china manufacturer. The two companies did control more than 25 per cent of the UK china market - the

time as giving a general green light for this kind of takeover. Thus, when BTR bid for fellow conglomerate Thomas Tilling in 1983, that bid was not referred.

But political climates change and, while conglomeration itself may not be a particularly controversial issue now, the economic value of the contested takeover certainly is, and this may well colour the Government's thinking about Pilkington.

Moreover, the Pilkington case involves several areas of public interest, other than competition, which the Office of Fair Trading is meant to consider when weighing up a reference.

Research and development of new products. This has been a key factor in the glass manufacturer's success.

Promoting a balanced distribution of employment. Despite its international growth, Pilkington has always maintained its headquarters at St Helens, Lancashire, and it is one of the most important employ-

ers in north-west England. It has also won a very high reputation for the sensitive handling of redundancies and job creation through the St Helens Trust - the pioneer for the whole British enterprise agency movement.

Promoting competitive activity on overseas markets. Pilkington is one of the few remaining British manufacturers that can claim world leadership of its industry.

All these factors are being cited by politicians opposed to the BTR bid as reasons for references. Mr Channon is likely to say next week whether he agrees.

Whatever the decision, it is likely to give added urgency to the wide-ranging review of competition policy currently being undertaken by the Government. One idea being aired is that bidding companies should be required to show positive benefits in any merger, rather than merely establishing that they do not work against the public interest.

## Telephones threatened after pay talks fail

By Charles Leadbeater

TELEPHONE SERVICES in the UK seem certain to be disrupted by industrial action from Monday, after pay talks between British Telecom (BT) and the main union at the company broke down yesterday, after more than eight months of negotiations.

The 110,000 strong National Communications Union (NCU) engineering group said "serious and bitter industrial action" was inevitable after it rejected BT's latest pay offer worth about 5 per cent from July 1986, with bonus payments for some engineering grades in April. Talks broke down over the size and structure of the offer.

The engineers, who maintain exchanges and repair faults, will start an overtime ban and work to rule from Monday. The union has directed local branches to hold strikes lasting up to 24 hours should staff be sent home for not undertaking overtime.

Union leaders in London believe these strikes, which could start on Tuesday, could swiftly escalate into longer stoppages. The NCU believes that BT may dismiss those engineers who regularly work overtime, because the company argues this work is written into their contracts of employment.

BT said it was disappointed by the engineers' decision which, it admitted would hurt customers. The 34,000 strong NCU clerical group, which has already started an overtime ban, will meet BT for further pay talks tomorrow.

The National Union of Railwaymen is to be offered written assurances on jobs and pay by London Regional Transport in an attempt to prevent a strike of underground rail services in London next Wednesday. A management spokesman said: "There are no issues at this stage which could justify a strike."

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Spain. Everything under the sun.



Sources: Miller, Barker and Hooley and Baker

Coventry is especially sensitive to, and is likely to oppose, the Bryant proposals because it is concerned about the future viability of two new city centre development proposals—a 150,000 sq ft Debenhams store and a 80,000 sq ft specialist shopping mall. Planners pointed out also that 300,000 sq ft of retail warehousing had been developed in the city since 1980.

Replies in strictest confidence to M. J. Canniford, ARIC



## FT REGIONAL REPORT

BY ALASTAIR GUILD

Firmly established in the fast lane in M4's Silicon Valley, Reading is grappling with the effects of success. Manufacturing plants have to move out to expand on less expensive sites, skilled blue collar workers are in short supply and the infrastructure faces increasing pressure

## Fast growth brings its bottlenecks

READING IS the capital of what is fast becoming a country within a country, the Thames Valley. With all the advantages and few of the disadvantages that beset the rest of the UK, it has grown almost without prompting under a momentum all of its own. But the pace of development is now placing Reading's infrastructure under some strain, and posing some knotty questions about the future direction of its economy.

The town originally grew up around its Abbey, making it the centre of government for the region. It was also the place where farm produce was brought for sale from miles around. Later a stop on the route of Brunel's railway, it became an important residential centre, attracting people from London, the West Country and South Wales. There is still a vibrant Welsh Society in the town.

It is the capital town of Berkshire, home of the county's administration and centre for its statutory services. It is, in addition, the centre for many regional initiatives, with British Telecom and Thames Water, for example, both having large offices there. Reading University further enhances its regional significance.

In prosperity for much of this century was based on beer, bulbs and biscuits. But in the past 20 years, traditional manufacturing has been on the wane, gradually being replaced by light engineering, computer services and the manufacture

of high technology electrical components.

Smoke stack industries have found it increasingly difficult to justify staying in a town where land prices have rocketed, and where a blue collar workforce has been gradually supplanted by mobile and ambitious young engineers and professionals. SPP, making pumps, is one of the latest companies to move its manufacturing base from the town.

Foster Wheeler typifies the change in direction. One of Britain's largest process plant engineering and design companies, it relocated from London, and is now Reading's largest private employer, with some 2,000 people working in its various offices.

Digital Equipment Company, with its European headquarters in Reading, is another major employer with more than 1,000 people spread around a number of sites. But around the larger companies like Digital, Racal and ICL have also congregated many smaller firms. Berkshire shows an above average rate of small enterprise formation.

The influx of high technology firms has also attracted the providers of services they require, with most of the major accountancy practices and insurance companies well represented. There is also a growing sector of smaller firms providing courier, printing or catering services, for example.

"We've tried over the past 20 years to maintain as broad an employment base as possible," Mr Harry Tee, Reading Borough Council's chief executive says. "The structure of manufacturing has changed from biscuits and bulbs to high technology, but is almost as wide as it was. Employment is spread across many small companies rather than concentrated in two or three big companies as before."

The original Silicon Valley ran from Reading to Bracknell. Reading is now a pivotal point also in the sweep westwards of the M4 corridor. Though the population within the borough of Reading is just over 180,000, that in the wider urban area exceeds 250,000. As a major urban complex, Reading has been able to change its character and enhance its regional and national role, and so add to the momentum of its own growth.

But the pace of development is projected to slow down. "The county council is trying to re-

duce the level of growth in Berkshire as a whole, primarily because of the capacity of its infrastructure to cope," says Mr Graham Handley, of Berkshire County Council's chief executive's section. Berkshire is already the third fastest developing county after Buckinghamshire and Cambridgeshire, with a growth rate of 1 per cent per annum throughout the 1970s and 1980s. But it is also the smallest county, extending the Isle of Wight.

"We are on a delicate balance between pressure for development and the capacity of housing, the road system and the environment to cope. It's the problem of success and how to retain and keep that success. We don't think that would necessarily be achieved by being excessively permissive," Mr Handley says.

The strain on Reading's infrastructure is likely to be relieved

by the substantial programme of road improvements planned by the county council for the coming decade. It is already committed, for example, to a third bridge over the Thames, a new inner urban motorway and a cross-town route.

There are proposals in its structure plan, now before the Secretary of State for the Environment, to release additional land for industrial and commercial development on Reading's outskirts, probably north of the M4, so lifting some of the pressure on sites in the town centre.

It is a measure of its continuing popularity among developers that Reading is able to pick and choose. The borough council has sought to influence and manoeuvre the way the town has developed partly through its ownership of substantial areas in the south of the town. It recently put up one place

of land to tender. "We had so many inquiries that we almost had to take the phone off the hook. We can receive a dozen letters a month from agents looking for land," Mr Tee says.

The council has been able to achieve considerable planning gains in its negotiations with developers. As part of one proposal for a business park on Reading's outskirts, for example, developers will provide part of the road improvements leading to the cross-town route linking the east of Reading to the inner distribution road just north of the town centre.

It is a trend, nevertheless, which is of some concern to Dr John Funder, who deals with planning for the local civic society. "Reading faces the problems of getting traffic off the town. Yet the only major

investment by central government in the area has been on the M4.

"Now the only way of financing roads is to get developers to pay for them in return for planning permission. It is a development-led road policy, a case of the cart leading the horse. As a result, we have virtual new towns and industrial estates proposed on the town's outskirts because of the need for new roads."

Dr Funder believes that Reading's boundaries need to be redrawn. "Much of the wealth generated since they were conceived in 1915 has gone to the surrounding districts. That is why Reading is impoverished. The lines need to be changed to reflect Reading's needs in the 1980s. Though these districts have siphoned off the benefits, they sometimes

Looking down Broad Street, Reading's main shopping area

Pictures by Alan Harper



# Reading



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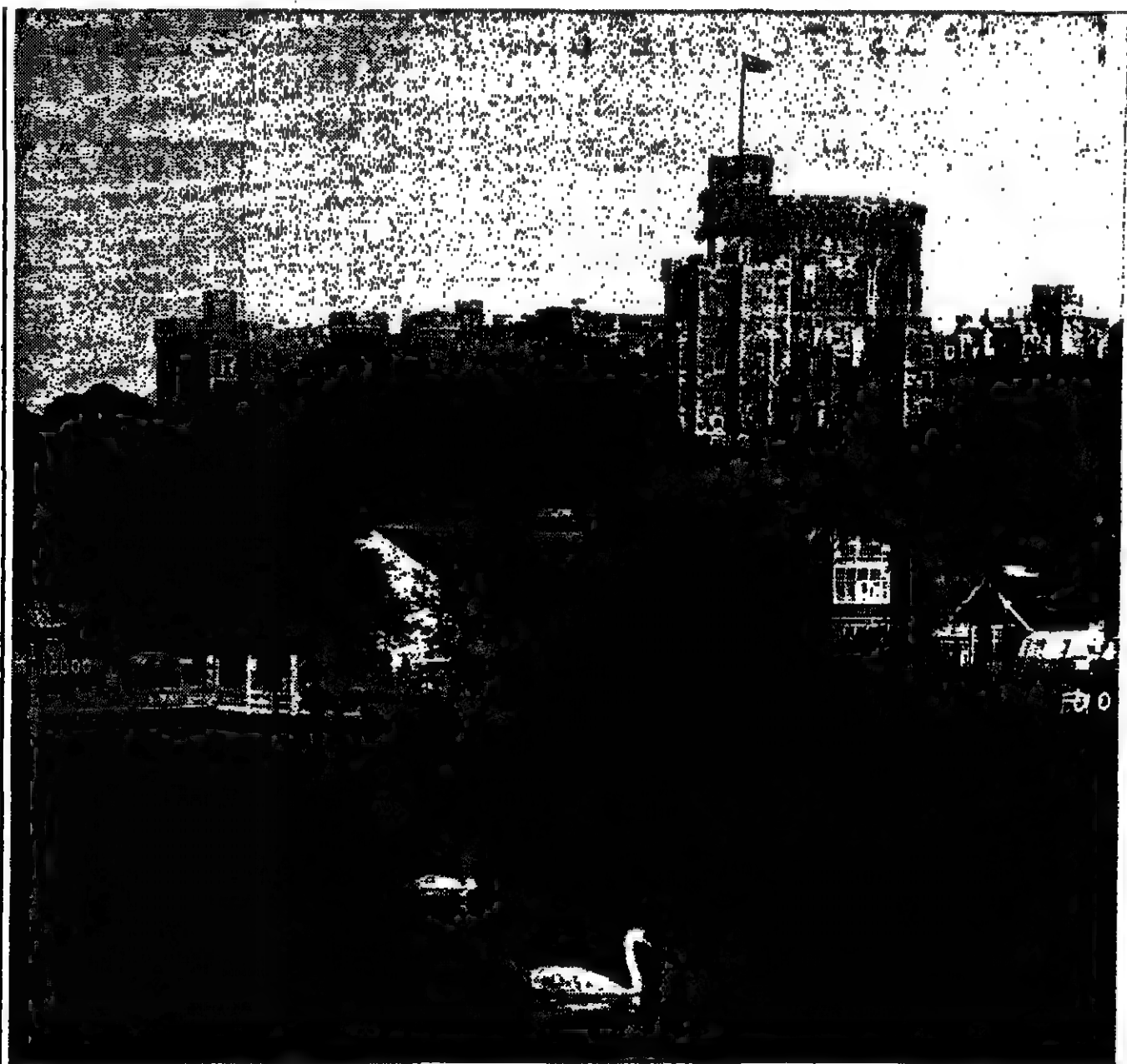
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## Offices Pressure for expansion

THE FUTURE of Reading's office sector is the subject of an increasingly vigorous debate. At stake is a finely balanced equation of supply and demand. In question is the ability of the town's infrastructure to cope with too many more large-scale commercial developments.

According to the developers, demand will outstrip supply by the end of the present borough plan's life in 1991 if the allocation of sites for major office development, at present standing at 20, is not relaxed.

They say there is a need, in particular, for high quality office space, designed to accommodate the technology of the future. There is already a danger of oversupply, say the planners, while any additional, major schemes would overstretch Reading's infrastructure.

It is as much a question of quality as quantity, according to Mr Paul Bradley of the Business Design Group, the fourth largest office design consultancy in the UK with an office in Reading. "While one million sq ft of newly built space has been occupied over the last two years, there is still a lot of unlet space in the town, mainly because it is of poor quality. No wonder that rents have increased by 30 per cent in the same period."

"Short-sighted, distant property developers and funding institutions have failed to recognise that Reading's office buildings need to meet the requirements of their peculiar users. Financial service organisations need accommodation that allows them to adapt and respond to change. The example set by the influx of predominantly American computer companies to the local business community is the one which should be learnt from."

The arguments of both developers and planners are likely to be tried and tested in a decision, soon to be announced by the Secretary of State for the Environment. He is considering an appeal by developers Rockfort Land against a refusal by the council to give planning permission for an office development of 60,000 sq ft at Thorn Walk in the town, with a smaller element of retail space and 18 housing units. The council would prefer to see Rockfort proceed with its alternative scheme of 40 housing units.

The picture is clouded, though, by the uncertainty hanging over a site to be developed by London and Edinburgh Trust. L&E already has consent for 250,000 sq ft of offices on land lying to the east of Bridge Street, but wants instead to build a largely retail scheme. L&E has been in discussion with the borough council for some 18 months, and its retail scheme is now the subject of regular weekly meetings with planning officers. The council has also asked consultants Roger Lynn to carry out an impact study of the retail scheme, the results of which are expected by the New Year.

"We retain the option to undertake an office development if it does not prove

possible to reach agreement on the concept of retailing," says Mr John Newman, one of L&E's directors. "We cannot wait indefinitely with so much money tied up in the site. If we don't get the go-ahead quickly, we will have to reappraise the situation."

The complexity of the situation only illustrates "the frailty of the town plan and the need for flexibility to take account of changes that the council couldn't be expected to foresee," says Mr Robin Helby of developers Rockfort.

There are several reasons, says Mr Helby, why his company's office scheme should proceed:

• Thorn Walk on the north-west side of the town centre immediately adjoins the existing office area, whereas L&E's site would be opening up a new office area on the southern side of the retail centre;

• L&E's office scheme is in any event five times the size of Rockfort's; and

• Rockfort's office building is pre-let, to a single tenant, and so would not affect the balance of supply and demand for office space.

But even if L&E takes up the option on its office scheme, argues Mr Helby, there is more than enough demand for high quality office space in Reading to soak up additional supply.

"However, it is that strong interest in being shown in the 250,000 sq ft Prudential Portfolio Managers office development adjoining the station. If I'm right, then there is a good argument for a single major building. Rents being achieved illustrate Reading's suitability for business generally."

"High-tech industries have been able to grow and employ more people without overheating the housing market, whereas in Slough and Maidenhead residential accommodation is expensive and in short supply."

The dynamic growth of the office sector in Reading is illustrated by rents being achieved. According to some figures, they reached £15 a sq ft for the first time earlier this year from a level of some £12 a sq ft 18 months before for inferior premises.

There was an annual take-up of office space of 300,000 sq ft over the period 1981-85. In August this year Reading had over 1m sq ft of office space on the market. Over the three years to 1991, there could be a demand for 850,000 sq ft, though under the present plan only 650,000 sq ft is likely to proceed.

Such figures are one reason why Mr Helby is optimistic

about the outcome of the appeal. "By 1991 demand for modern offices will exceed supply. Though the shortfall will not be so great as to lead to tendering as in the City of London, rents will rise to reflect the pressure for higher quality buildings. Reading is not primarily a rent-sensitive area, so companies are prepared to pay relatively high rent for the right space and will ignore sub-standard accommodation, whatever the rent."

There is every indication, however, that the days when Reading might expect to attract major relocations from London are over. It is indeed they have really begun. MEPC, which built a 150,000 sq ft office building for a single user, had in the end to adapt it to multi-occupancy. It is now building two further developments, both of 100,000 sq ft, specifically designed to accommodate a number of tenants.

According to Mr Paul Bradley of BDG, any demand for large office space is coming mainly from businesses already based in Reading but with their operations spread across a number of older, refurbished premises in the town.

In the financial services sector the biggest success story is Kellogg, the factoring company which was set up almost 10 years ago by two entrepreneurs, Ben Allen and Nick Oppenheim, and today has a turnover of approximately £200m, employs 75 staff and runs six regional offices. The company, in which the London and Edinburgh Trust now has a 60 per cent stake, recently became among the first tenants to move into Abbey Gardens, a new office development, and was followed by Prudential Insurance.

It is the financial services sector, in particular, that is creating the demand for high-rise office space in the centre of Reading, while high technology companies, preferring large areas of space on one floor, have moved to the outskirts, where they also enjoy the benefits of easy access and parking.

Reading should have tried to avoid overdependence on financial services, says Mr Bradley. "But it has become quite a wealthy town in its own right, and hasn't felt the need to market itself more widely. It is now the market place that is wagging the town. If the financial services sector doesn't get the buildings it needs, nor the accompanying infrastructure, it will go elsewhere. With a daily influx of 450,000 workers into the centre of Reading already, had a stand. This prompted some 150 firm inquiries from organisations interested in



The Tate and Lyle analytical laboratory, an example of industrial collaboration on the campus of Reading University

## Reading University

## More industrial funding

THE PRESENCE of Cadbury Schweppes and Tate and Lyle on its campus has well and truly established Reading's reputation as a European centre for food research. The university is seeking to extend industrial collaboration to other disciplines, both as a supplement to its income and to reinforce teaching at undergraduate and post graduate levels.

According to the latest figures, it derives over five per cent of its income from collaborative research, consultancy and special and short courses, putting it 11th in the league table of 48 universities. In 1980, income from industry was small, but now approaches £1.5m out of a total of £35m.

The increasing orientation towards industry and commerce is reflected also in the proportion of Reading graduates going directly into these sectors, which at over 40 per cent is higher than other universities of the same size.

It is intensifying the marketing of its services. A development manager has been appointed, for example, part funded by the Government's PICKUP scheme and part by the university, to encourage departments to come forward with ideas for short courses.

Last year, an industrial liaison scheme was formed. A folder outlining ways in which university departments might collaborate with industry was taken to the Barclays Technart exhibition in Birmingham, where the university had a stand. This prompted some 150 firm inquiries from organisations interested in

placing research contracts with Reading. The folder was also circulated to the British Institute of Management, the CBI and the Reading Chamber of Commerce and Trade.

Each department has an industrial liaison officer to place inquiries with the relevant member of staff as quickly as possible.

"We are trying to see whether even the most unlikely departments have something they can market in the outside world," says Professor Giles, the committee's chairman. "Although Reading has the largest agriculture and food faculty in the UK, they are by no means the entire story. There are still a minority interest within the university, with more students studying pure sciences and arts and social sciences."

One of the largest research contracts awarded this year by industry was to the psychology department. Rothmans International is spending £172,300 on research into smoking and behavioural response, assessing characteristics, smoker reaction and substance use.

Computer sciences is one of the expanding faculties, with two new professors and a computer sciences building costing £750,000 financed out of the university's own resources. One wing of that is let to staff with research contracts from industry.

The most important piece of collaboration has been with Digital Equipment Corporation, with its European headquarters in Reading, on its European network engineering group. As an aid to this work, Digital

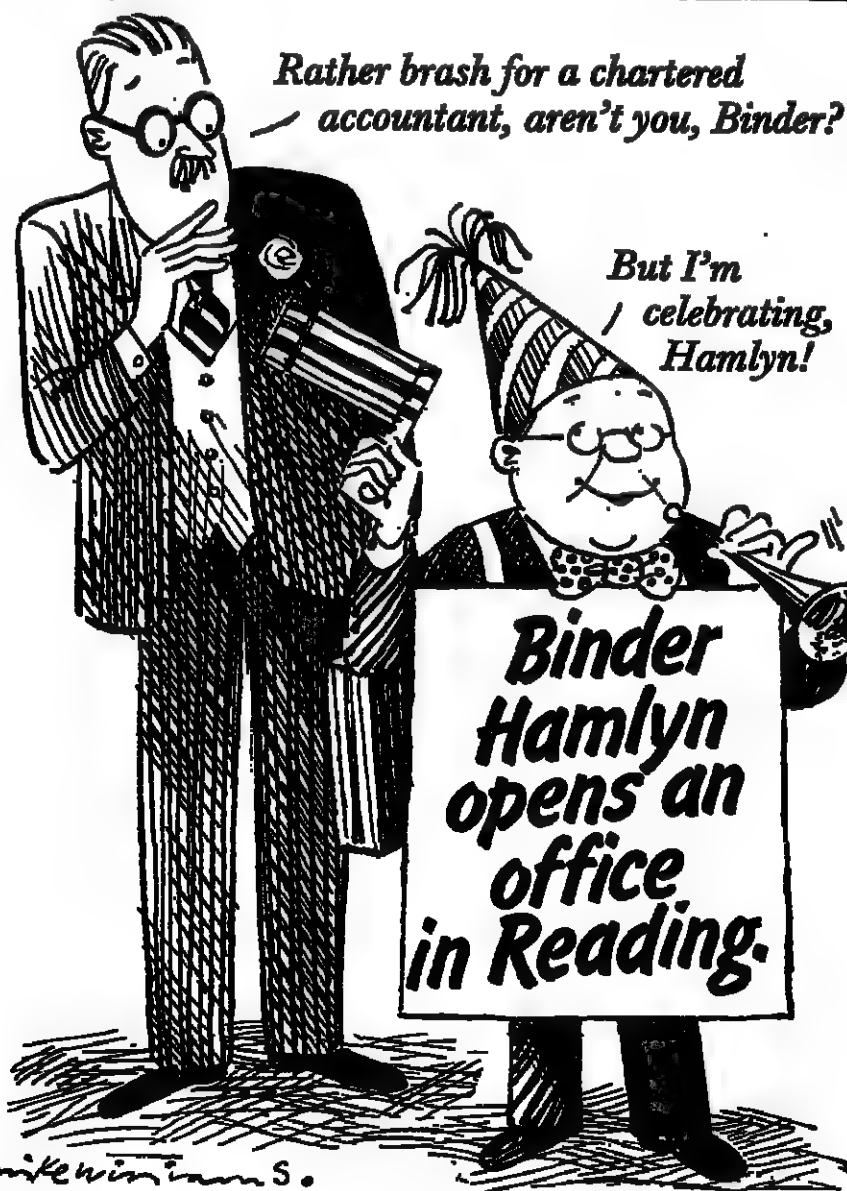
installed two VAX 11/750 mini computers in the university's computer centre.

Food studies and agriculture are, nevertheless, the areas of research for which Reading has the greatest international reputation. Cadbury Schweppes and Tate and Lyle's laboratories together employ some 150 research staff, with the two directors each having professional status.

Both centres, pursuing fundamental research into the science underlying present and possible future products, are equipped with a range of modern instrumentation, equipment to which the university has access. The university, in turn, has facilities in its controlled environment laboratories for growing plants which are used by Tate and Lyle.

University staff collaborate on research projects, while research students in the university's chemistry department, for instance, have come up with findings which have been of use to Cadbury Schweppes in the development of new products.

Both companies help fund studentships and post-doctoral fellowships and take part in international symposia organised by the university. "They tap our expertise and facilities, while we use theirs," says Dr Gordon Black, chairman of the university's carbohydrates and sweetness group. "My own relationship with Tate and Lyle would have been close anyway, but other colleagues, such as those involved in psycho physics research, have definitely benefited from the companies' presence on the campus."



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Foster Wheeler, one of Britain's largest process plant engineering and design companies, has its headquarters in Reading and is the largest private employer with about 2,000 in various offices

## Fast growth causes bottlenecks

CONTINUED FROM PAGE ONE

abstract proposals for improvements to the areas infrastructure, including housing, which its growth requires. "Central government hasn't provided the infrastructure for growth. Neither has it taken a serious look at local government boundaries and the way that development should be planned."

The borough council, nevertheless, has a substantial programme of council house building within its own area and plans to spend £23m on sites, both in the town centre and on the periphery. Pressure on housing, particularly in the lower income group is of growing concern to industry and commerce in the town.

In the higher managerial and professional groups, businesses are finding it difficult to compete for the difference in house prices between Berkshire and the north of England.

"The building of some 200 units in the next three years will make a contribution, we hope, to the need for key worker housing," Mr Tee says. Just outside the borough, there is a proposal for what would be the largest private sector housing development in Western Europe, so relieving constraints on people wanting to move to Berkshire from outside the south east.

But, while high tech firms cast their nets wider and wider to meet the demand for specialist computer and engineering skills, Reading's semi-skilled and unskilled labour force has been left somewhat behind. There are a number of large retail developments planned for the town, which could help provide jobs for some of those at present unemployed. Unemployment levels in parts of Reading have reached 20 per cent.

Tourism is seen as another way of balancing the investment taking place in high technology and office employment generation. Over the past five years, the county council has spent £150m on tourism promotion and development. A major four star hotel is planned, for example, while Reading has large hotels adjacent to the M4.

It is a popular location for conference and business meetings, with so many of the companies in the area, such as Bank of America, Digital and Porsche, having an international flavour. Because of Reading's general image of success, it is seen by companies as a good place to launch new products. But equally, many of the 10,000 jobs on offer in Berkshire are for skilled workers. "It is increasingly unrealistic to expect to be able to recruit staff from the north of Eng-

land because of the cost of moving to Berkshire," Mr Handley says. "There needs to be increasing emphasis by councils and business on adult retraining. That is a more productive and sensible way forward than bringing in more workers from outside."

There is already evidence of that co-operation, with Digital and the county council co-sponsors of an Information Technology Centre and 20 companies, such as Boral, Metal Box, Dolittle, Peet Marwick, Mitchell and Nahison, sponsoring the Berkshire Enterprise Agency. Reading Borough Council recently decided to take a more active role itself, setting up an economic promotion sub-committee which is due to produce a draft report in the New Year. One of its major concerns is likely to be the gap in the provision of sites for small firms.

"The aim is to maintain Reading's broad employment base," Mr Tee says. "We could sit here and do nothing and the town would continue to grow. But it is the council's view that it should take a hand in shaping that growth. "By reason of its geographical location and communications, Reading cannot fall as a town. That is what has driven its economy forward, and will continue to do so in the future."

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## READING 3

## Retail sector

## Infrastructure lags behind development

A GOVERNMENT official once described Reading as having "one of the most important and flourishing shopping centres in the South of England." Judged by retail levels for prime high street locations, Reading's retail sector is at least in step with the south east as a whole, and marching well ahead of other Berkshire towns such as Newbury and Windsor.

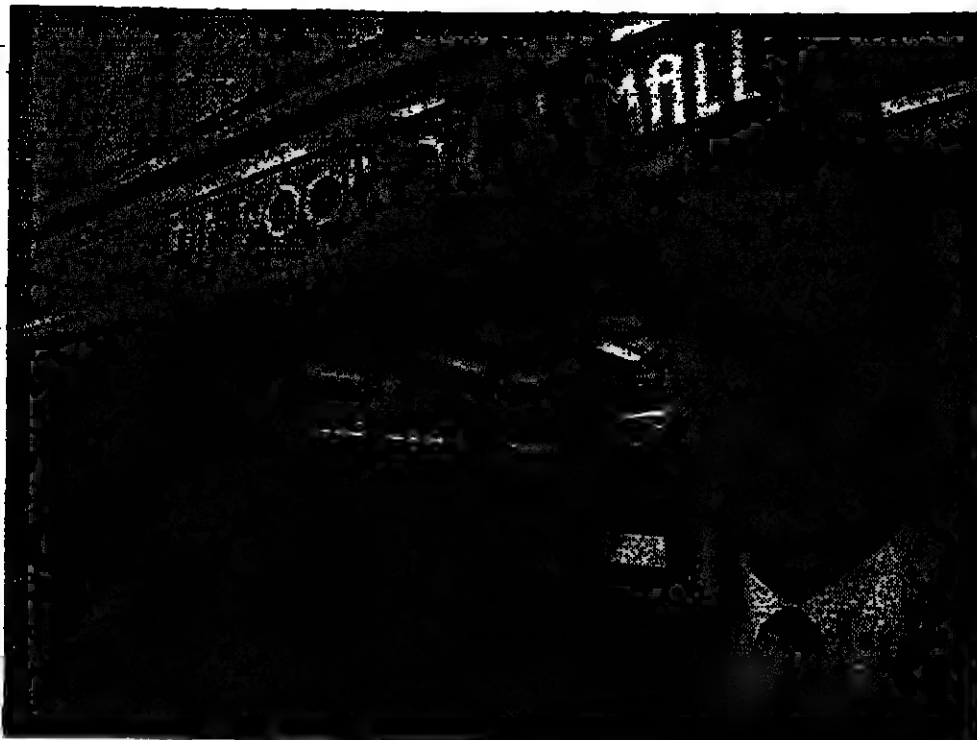
According to figures from the Investment Property Data Bank, estimated rental values in Reading have increased by 8.6 per cent since 1980, in line with the average for retail premises in the south east.

Another barometer, the level of investment in shop refurbishment, also indicates that confidence in Reading as a major retail centre continues to run high, with some \$50m being spent over the past five years by the major high street multiples, most of them concentrated along the town's Broad Street. House of Fraser is the only major retailer without a presence in Reading.

But store managers, without exception, express concern that the town's infrastructure has not kept pace with these improvements. In the run up to Christmas, the local radio station was announcing that car parks were full to bursting by 11 am on Saturday mornings, while roads into the town are notoriously unable to cope with peak traffic conditions.

"Because of congestion in central Reading, we are trying to encourage retail warehousing to locate on town centre fringe sites," says Mr Stuart Hytton, of the borough council. Berkshire county council's plans to spend \$20m on Reading's roads over the next 10 years should ease congestion, while more people come shopping by public transport than is generally the case in the south east. The town is trying to build on that, with the county council complementing its road building programme with improvements to public transport. Park-and-ride schemes are one option being considered.

Mr John Hunt, chairman of the retail section of Reading's chamber of commerce and trade would like to see central government step in. "The borough and county councils are fully aware of these problems and I believe they are attempting to do their best, but they do not have the money to do all that is necessary," says Mr Hunt.



Mr Les Wood, general manager of Woolworth's Mall, which houses 16 separate specialist shops

"Shoppers want to come to Reading, but will go elsewhere unless the situation improves." Stores already report considerably increased flows following refurbishment, with customers coming from a wide catchment area of 750,000 people, extending as far as Swindon in the west, Oxford to the north, west London to the east and Guildford to the south.

Heelas, part of the John Lewis Partnership, recently completed a six year, multi-million pound programme of improvements, increasing its floor area by 50 per cent. Customer flow so far this half year is 28 per cent up on the same period last year, and 49 per cent up on 1984. The nearest JLP store is Peter Jones in central London, while Heelas' free delivery area extends as far as Swindon to the west and south to Basingstoke.

Marka and Spencer altered its store throughout in line with its new image nationally, added a new sales floor of 19,000 sq ft, and extended the food sales area to 14,500 sq ft. It was also the first M and S store in the

country to offer a men's tailoring service. The nearest M and S stores to Reading are in Newbury, High Wycombe, Oxford and Basingstoke.

Work on British Home Stores were completed in September. With the removal of foods from the sales area, the space allocated for other merchandise increased by over 10 per cent. BHS reports customers coming from as far afield as Oxford. The closest BHS stores are in Slough, Swindon and Basing, in west London.

Reading is one of the test sites for Woolworth's new concept, the shopping mall. The floor area of 33,500 sq ft was converted to house 16 self-contained specialist shops. The conversion, costing in excess of \$1m was completed in September 1985, creating an additional 70 jobs.

The Brits Shopping Centre, acquired by Hillier Parker for Kleinfelt Benson Trustees, is also the subject of a major refurbishment. "Built in the 1960s, it has had more than its fair share of problems," says Mr

Tony Hickmore, project manager. "Dingy lighting has done little to enhance the shops, while wide walkways have proved as attractive to loafers and loiterers as to shoppers. There is poor access between trading levels and the council-owned car park. Not surprisingly, the tenant mix is poor, too, and the major names in retailing have stayed away."

"The centre has a bad image locally. We are looking to improve it, give it a new name, repackage it and change its identity and aspirations in the retail market, with one of the first priorities being to create a much stronger presence on Broad Street. An aggressive policy of improving the tenant mix is in hand, and demand from preferred retailers has been very encouraging."

No new space is created by the refurbishment. In fact, the net retailing area is reduced by environmental improvements, but the investors hope to recoup any shortfall in rental income by charging rents at review that take the improvements into

account. Pressure on the town's already overstretched infrastructure can only increase should a large retail scheme planned by London and Edinburgh Trust for the former site of the Courage Brewery proceed. LET has consent for 230,000 sq ft of offices, but hopes instead to supplant the office scheme with a large retail development.

"The council is happy with a major retail scheme in principle, but some aspects of the design need changing," says Mr Stuart Hytton of Reading Borough Council. The council is concerned, in particular, about the demolition of listed buildings and closure of streets that could result. It has commissioned an impact study from consultants Roger Tym, due to be completed in the New Year, needs. "Over the past 10 years, the town has seen a gradual erosion of its role as the shopping hub of the Thames Valley, says Mr John Newman, one of its directors. "While principal retailers like the John Lewis Partnership and Marks and Spencer have major commitments to Reading, the pressure to move to greenfield sites out-of-town will be irresistible, unless there is concern by residents to ensure that the town centre remains an object of pride."

In outline, LET's proposal incorporates:

• Flexible shop sizes for a wide range of fashion and specialty shops and stores "which at present cannot find suitable space in Broad Street";

• Parking for an additional 1,100 cars linking directly into the main shopping concourse. Lifts will provide access to an existing 600 space car park from within the scheme;

• Traffic-free pedestrian routes criss-crossing the site, with cars and delivery vehicles segregated from pedestrians at a lower level;

• At the same level as a riverside walk, a series of restaurants, a food court, cafes and a water feature with views out over a new mooring basin for narrow boats and other river traffic.

With practically half of the retail development allotted to Reading up to 1996 already accounted for, there must be some truth in LET's statement that its scheme "could provide the last opportunity to rekindle the centre of Reading as the vibrant retail focus of the Thames Valley."



Heelas, part of the John Lewis Partnership, recently completed a multi-million pound refurbishment programme

## Berkshire Enterprise Agency

## Start-ups lack premises

EVEN A buoyant economy such as Reading's can bring problems in its wake it seems. The town's start up businesses face particular difficulties of costly premises and a shortage of skilled labour. The Berkshire Enterprise Agency (BEA) with 50 per cent of its work concentrated in the town, aims to correct these imbalances.

As a measure of its credibility, the agency was given a five year remit by its present sponsors, which include Berkshire County Council, Lloyds Bank, British Rail and British Telecom. This followed the submission of its strategic plan 1985-1988.

Further, £500,000 has been committed by the county council's Superannuation Fund to enable the BEA to provide local companies with equity finance of anything up to £50,000.

A qualified accountant seconded for six months from Deloitte, Haskin and Sells, sponsors of the BEA, and other secondaries from British Rail and Lloyds, have provided increased stability and effectiveness, and the model for future approaches to sponsoring firms for secondaries, British Rail also provided the agency with computer equipment.

Lloyds Bank is now thinking seriously about using the BEA



Mr Roy Hale, director of the Berkshire Enterprise Agency: hoping to correct imbalances

small firms, possibly the first underfunded the problems of initiative of its kind in the UK. "A large part of our work is dealing with bank referrals, where the bank can see trouble coming up," says Mr Roy Hale, director of the BEA. This year, the agency, now a private company limited by guarantee, has conducted 1,500 client interviews, a 30 per cent increase on last year, supporting some 200 firms. "Our work now has as a training ground for its middle managers to help them rather than start up companies, helping businesses restructure themselves. We help them trade

through difficult circumstances, often meaning undercapitalisation, into calmer waters. "We are not trying to usurp the role of local professionals advising companies, but to help people who cannot afford professional advice and who would neither get to the market place nor stay there."

While under-resourcing, whether of finance or manpower, is the main problem faced by small businesses, government legislation, particularly VAT, is an additional headache. But in Reading, the special difficulty is shortage of premises.

Mr Hale estimates that in 1985, 293 businesses failed to get off the ground due to the dearth of suitable units across the county. The figure so far this year is 371.

"I've tried very hard to get involved in providing start-up units, British Telecom offered premises surplus to requirements for 34 start-up units. But they are still vacant with the local council wanting to use the site for public housing."

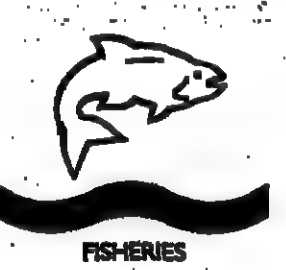
"There is a sign of a change in the borough council's thinking. The economic sub-committee has asked for a submission as to what we are doing and how it could help. "More small manufacturing and service companies employing semi-skilled and unskilled labour would help us mop up Reading's small pockets of had unemployment. The area could become too dependent on high technology. It still has a wide economic base and I would like to see that maintained."



WATER RESOURCES



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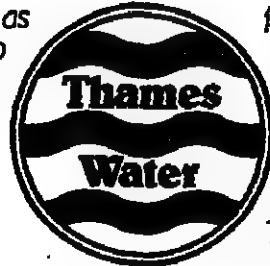
already seen the return of the Salmon and the active development of conservation programmes.

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installations. We've recently set up, as a joint business venture, Thamesgro Land Management to provide a complete land reclamation and landscaping service.

In addition Thames Water International and Thames Water Services Inc USA have been formed to extend our long-standing involvement in international



projects. Our acknowledged expertise has led, among other things, to our being appointed technical advisers to the Indian Government in their programme to clean up the River Ganges. It is only by generating this expertise in all our activities, that Thames Water in Reading is able to

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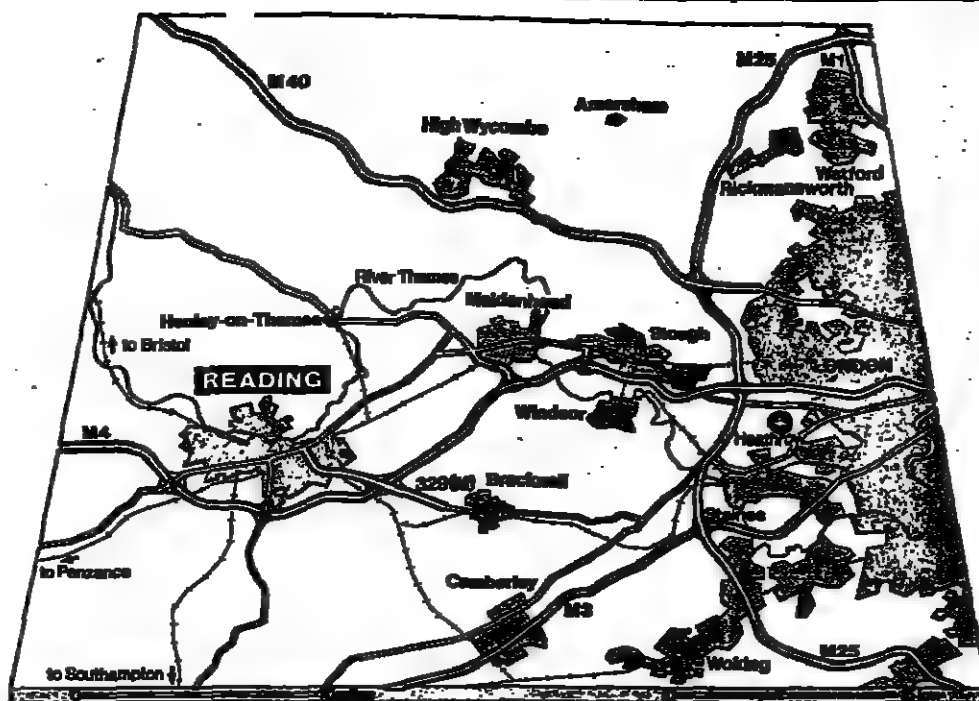
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## READING 4



### Industry

## Shift to high-tech causes little pain

THE TRANSITION from traditional manufacturing to light engineering, computer services and the production of high technology electrical components has been a relatively painless one for Reading so far. Indeed, it could hardly have failed to attract such industries, located as it is within the Thames Valley, and the M4 corridor.

It was the enterprises of Simonds, Suttons and Huntley & Palmers that made the town famous well into the 20th century for the three Bs, beer, bulbs and biscuits. Simonds, long since merged into Courages, survives in the form of the large modern brewery beside the M4 motorway. The sites of the others now provide industrial estates and residential accommodation.

SPP is the latest, and one of the last traditional manufacturing companies to decide to move its manufacturing plant from Reading, though it has others elsewhere in Berkshire, and in Warwickshire and in Holland. SPP will retain its head office in the town where it has been based since 1901, but will move the manufacture of its pumps to Gloucestershire, where it recently gained a modern plant as part of the acquisition of Henry Sykes.

The transfer will be completed in November next year and the company hopes that at least 30 per cent of the 200 employed in manufacturing will make the move.

"The value of land here is such that we can sell much of our eight acre site, move to Coleford and extend the plant there," Mr Bob Moore, SPP's chief executive says. "Since the company gained plc status and went to the Stock Exchange in November 1983, it has been under increasing pressure to get a better return on its assets. In Reading, we are unable to get that return on land."

However, a shortage of blue collar workers is another reason for the move. "During the period of peak orders for the oil industry, we have been unable to fill vacancies for turners and fitters. People aren't being trained in the area for tradi-



Mr Marcus Palliser, Digital's corporate communications manager, says that the main reason against expansion in the town is traffic congestion.

tional manufacturing. With the increasing bias towards computer companies employing young computer engineers, it is inevitable that our type of industry will move out," says Mr Moore.

Motorola, Panasonic, ICL, Digital Equipment Company, Racal, Sony and Norak Data are just some of the companies to have come in to take their place.

Digital was one of the first of the new generation to locate in Reading. Since 1964, it has grown to an organisation employing 1,600 people and has just announced its commitment to take on an additional 300 to be employed at its various offices in the city. In addition to its headquarters, DEC has its research and development centre in the town. Officially opened this year, it carries out research for the worldwide market. The company also has three other offices in Reading, and a further site at Winkersley.

"Most of the original reasons why we came here still hold good," Mr Marcus Palliser, DEC's corporate communications manager, says. "The motorway ended here, there was a good rail service, now greatly improved, while we were only 25 minutes from Heathrow. All parts used by Digital were flown in from the US. Our customers in those days, such as Oxford University and defence research establishments were nearby."

"Yet we have decided in principle not to expand our Reading operation much more. One of the principal reasons is the traffic congestion in the town. The difficulties in getting to and from the town are a pain and a leg in wasted time. Another factor is the price of industrial land, at sometimes £1m an acre, without planning permission."

Digital recently decided to locate a second semiconductor fabrication plant in Scotland, with the infrastructure necessary for the semiconductor industry already in place.

"In any case, the company can increasingly decentralise functions such as accounting, communications network. We are concentrating on living on more and more of these functions to district level offices near motorway junctions."

Digital is also finding it more difficult to attract suitably qualified staff from outside the south east. The price of housing, and the general cost of living is one explanation. The extra salary doesn't fully compensate.

"Competition is becoming keener and keener as firms decant out of London along the Thames corridor," says Mr Alan Howell, Digital's recruitment consultant. "We are in competition, not only for people in the computer industry, but for other professionals. To a certain extent, we are after the same staff as other technology-based companies in Reading."

Digital, which took on 35 graduates last year, is looking increasingly at the possibilities of recruiting more from universities in the region. "It is one

way round the housing and cost of living problem if someone already lives in the area," says Mr Howell.

The company also intends to expand its involvement in local training schemes, from YTS upwards. Last year, it took over 30 YTS trainees, while it is one of the principal "local" sponsors of the Reading ITEC (Information Technology Centre), taking ITEC trainees on placements, and providing computer equipment to the centre.

As some of the larger technology-based companies in the town have found themselves in competition with each other for personnel, the expanding reservoir of talent has proved to be something of a boon for the smaller, expanding companies.

Take Care Software Technology, a systems house for personal computers, started in Reading in 1983 with a staff of nine and now employs 60. Take Care develops software, supplies and maintains personal computers, and also offers consultancy and training.

All three directors were working in the area before, so in the first two years they asked people to join the company whom they already knew. More recently it has brought in staff through its own recruitment agency, Care Recruitment. Only three company employees commute out of London. Most of its staff were already working and living in the area, primarily on the western rather than eastern side of Reading where house prices are lower.

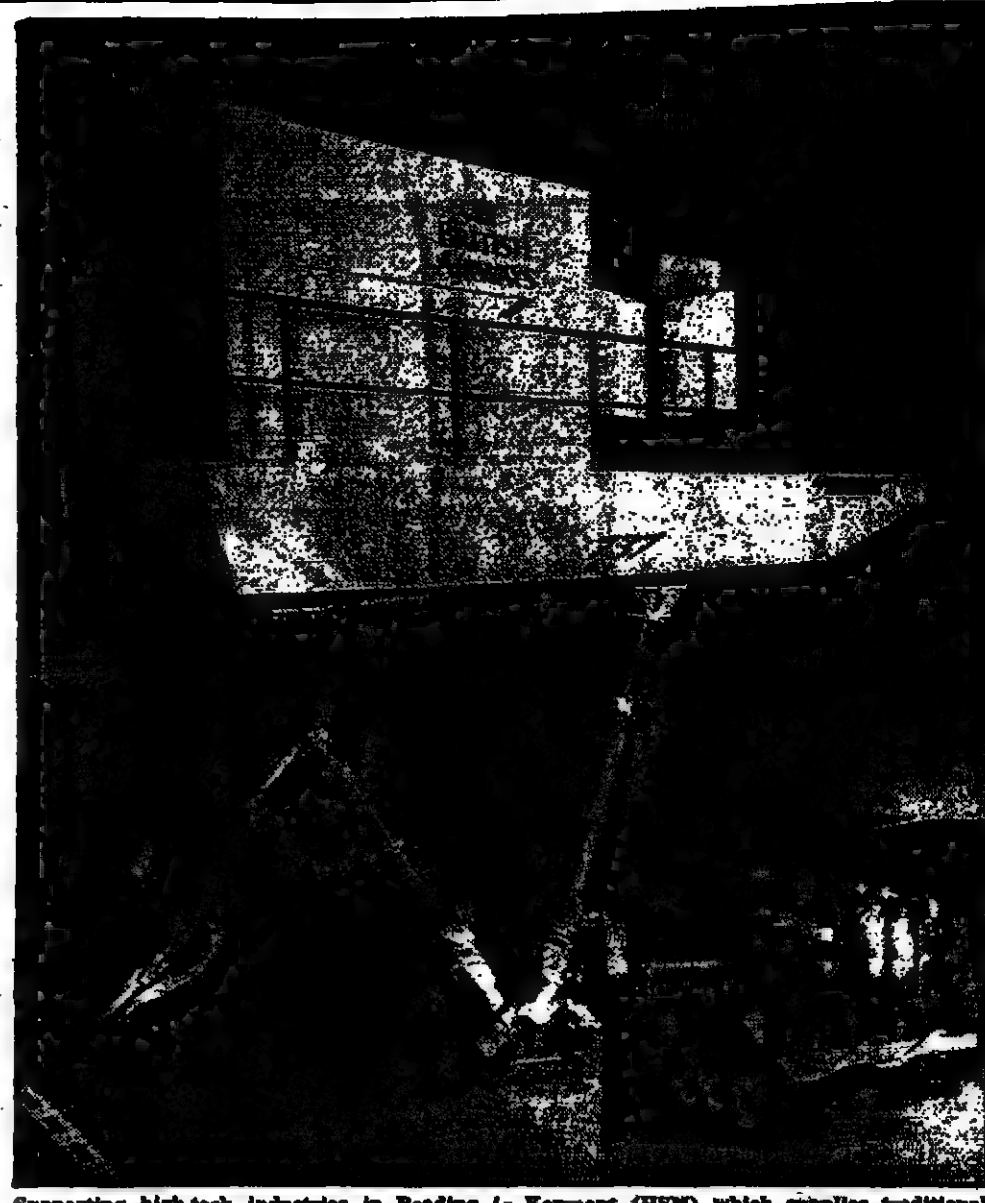
"Senior staff have come mostly from other companies in the Reading area. The larger companies can give the training and experience which a company of our size cannot provide," says Mr Tim Craig, Care's managing director.

"Larger companies, I realise, have great difficulty recruiting the right staff. But being a smaller company, we are able to offer a more flexible pay scale to attract them. Through really senior people such as project managers and line managers are in short supply throughout the country. Reading has less difficulty drawing them in than in other areas in the UK."

Care has also been able to expand its site without too much problem. In 1983, it occupied 2,500 sq ft and now takes up 12,000 sq ft. "It is generally a little bit expensive, but we are close to the town centre, and have a large car park at the back."

"The company also benefits from good transport links. The M4 is within 10 miles, allowing us to sell and service installations across the country, as far north as Aberdeen, as far west as Wales. We also service sites in Western Europe, via Heathrow and Gatwick."

However, Care has been more fortunate than most in being able to grow so close to the



Supporting high-tech industries in Reading is Kennet (HEM) which supplies traditional engineering skills. Above is Rediffusion Simulation's flight simulator for British Airways for which Kennet supplied the hydraulic power pack (see inset).

Reading town centre. Sites are in increasingly short supply, while access is becoming a major headache. The surge in industrial land prices in Reading has prompted light industry to take the profit on a site and move out.

The provision of industrial and high tech premises on Reading's fringes, closer to road links, though the county council has a policy of restricting development on areas north of the M4.

Reading Borough Council has indicated that it is "favourably disposed" to a 200-acre development of industrial and high-tech units at Kennet Valley. As part of the proposal, the consortium of developers would build an A33 relief road from Junction 11 on the M4 to the town centre.

Other high-tech and business park developments are planned, though neighbouring Wokingham District Council turned down an application by Speyhawk Land and Estates to build an entirely new settlement at Great Lea. The proposal included housing, major shopping, hotel and conference facilities as well as a business park.

Speyhawk, which sees the scheme as potentially relieving pressure on Junction 11 of the M4, would have made a substantial contribution to the cost of a bridge over the motorway. The appeal is due to be held this summer.

However, agreement has been reached in principle between Speyhawk and Wokingham and Berkshire County Council for another business park development. The Thames Valley Park, extending to some 200 acres, 150 of them a landscaped park, will be geared to high-tech and office use. The road pattern planned allows for individual buildings up to 250,000 sq ft, with over one million sq ft of premises provided in total. The target date for occupation of Thames Valley Park is January 1990.

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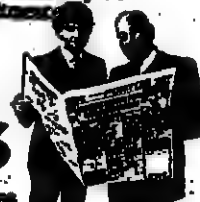
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## Company Notices

### MOSCOW NARODNY FINANCE B.V.

(the "issuer")

#### NOTICE

US\$500,000,000 Guaranteed Floating Rate Notes due 1991

of the issuer (the "Notes")

of the

EARLY REDEMPTION ON 12 MARCH 1987

of all the Notes by the issuer

NOTICE IS HEREBY GIVEN to the holders of the Notes that, in accordance

with Condition 7(b) of the Notes, the issuer will redeem all the Notes

then outstanding on the next interest payment date falling on 12th March

1987, (the "redemption date"). The Notes will be redeemed at their

principal amount plus interest accrued to the redemption date. Payments

of principal and accrued interest will be made against surrender of Notes

on or after the redemption date at the specified office of any of the

Payable Agents as listed on the Notes. Coupons maturing on 12th March

1987 should be presented for payment in the usual manner.

Interest on the Notes will cease to accrue from the date of redemption

and coupons maturing after the redemption date will become void. Notes

will become void unless presented for payment within a period of ten

years from the redemption date.

Amsterdam, January 1987

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of which he is the holder to (and

only to) the Interest Payment Date

falling on October 1, 1987 by

presenting such Note(s) to any Paying

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including the day immediately

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30th January 1987

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## THE ARTS

## Arts Week

F S Sa Su M Tu W Th  
9 10 11 12 13 14 15

## Exhibitions

## WEST GERMANY

**Tübingen.** Kunststiftung Schloss. A retrospective of 130 paintings and picture studies by Henri de Toulouse-Lautrec (1864-1901). Ends March 15.

**Münster.** Westfälisches Landesmuseum. Domesplatz 10: August Macke. To mark the 100th anniversary of his birthday, the museum, helped by the Macke archive and sponsored by the estate of Northrhine Westphalia, is displaying 180 paintings, 130 pictures, 70 watercolours and documents. Macke, born in Meschede (Westphalia), studied in Düsseldorf and Berlin under Lovis Corinth. He was responsible for a new art form before the First World War. In the spring of 1914, he went with Paul Klee and Louis Möllert to Tunis. In the same year, he was sent to the front in France, and died in action in Champagne. Ends Feb 2.

**Hannover.** Sprengel Museum Kurt Schwitters-Platz: Pablo Picasso, the exhibition is the most complete display of Picasso's works seen in Ger-

many, showing the 417 pieces donated in 1969 by the industrialist Bernhard Sprengel. Sprengel, who died last year, was Germany's leading collector of Picasso's works. The exhibition, with 400 graphic art prints and 17 oil paintings covers the artist's complete artistic range from 1904 to 1968, spanning cubism, classicism and surrealism, as well as Picasso's most recent works. Ends Mar 15.

## ITALY

**Venice.** Palazzo Ducale: China In Venice: Chinese Civilisation from the Han Dynasty to Marco Polo (25-1279 AD). 150 objects, including silks, brocades, jewellery, terracotta figures, glass and porcelain lent by the Peking Museum. Many result from recent excavation, and most have never been out of China. The exhibition covers the main period of Chinese art, and the objects found in tombs, buried with the owner for his use in the hereafter, shed a fascinating light on life in the period. Ends March 1987.

## PARIS

**Musée d'Orsay.** The spectacular museum of the 19th century is situated opposite the Tuileries Gardens within the metallic structure and the glass-roofed vault of the vast Belle Époque railway station. It houses paintings, sculptures, objects d'art and photographs from the end of the romantic period to the beginnings of modern art and the impressionist and Post-Impressionist collections formerly in the Jeu de Paume. Here they are counterbalanced by academic painters, their contemporaries, long denied for their pomposity.

The sculptures come into their own in the immensity of the nave, at the end of which is a large-scale model of the opera and its district below glass tiles. The view of Paris from the terraces is an additional delight. Musée d'Orsay, Entrance 1, rue de Bellechasse (4549 4814). Closed Mon.

**Japon des Avant-Gardes.** A multi-disciplinary exhibition of some 500 objects retraces the 1910-70 period in painting, architecture and technology and is completed by a musical, theatrical and cinematographical programmes. The influence of Japanese art on Western culture is well-known, the European inspiration of modern creativity in the Land of the Rising Sun much less so. The exhibition shows the tensions and contradictions of artists trying to absorb Westernism, Dadaism and surrealism, movements so alien to their own ancestral traditions. Centre Georges Pompidou. Closed Tue. Ends March 2 (4277 1252).

**Tarent's Gold.** Some 1000 exhibits, of which 250 are of gold or other precious materials, bear witness to the sumptuous way of life in ancient Tarent. Found in tombs, the treasure consists of earrings, bracelets and necklaces, all exquisitely worked by goldsmiths during the Hellenistic period. Even everyday objects are stamped with the same high artistic quality, as are delightful clay statuettes. Musée Jacquemart-André (4299 0481), closed Mon. Ends Feb 13.

**France and Russia in the Century of Enlightenment.** A didactic exhibition of 600 paintings, sculptures, objects d'art and rare manuscripts shows how cultural contacts between the two countries, practically unaware of each other at the begin-

ning of the 18th century, grew to a constant flow of ideas and works of art by the end of it. The exchanges, begun by Peter the Great, became ever more intense under Catherine II who was fascinated by French philosophers and French aristocracy's art de vivre. Grand Palais (4289 9410), closed Tue. Ends Feb 8.

## NETHERLANDS

**Laren.** Singer Museum. Glass creations by Sybren Valkema. Ends Jan 18.

**Groningen.** Groninger Museum. The use of colour in modern European architecture from 1910 to the present. Ends Jan 25.

**Amsterdam.** Van Gogh Museum. The seven Van Gogh sketchbooks have now been reconstructed and are on display for the first time, with the associated drawings and paintings. Ends Feb 8.

## SPAIN

**Madrid.** Miro sculptures (1893-1963): 100 sculptures and 140 drawings on loan by Moma, Georges Pompidou, Miro Foundation and private collections offer a vision of Miro's sculptures of 1930-1970. Ends Jan 20. Centro de Arte Reina Sofia, Santa Isabel 2. Open Tue to Sun: 10.00-21.00. Closed Mondays.

**Barcelona.** Amos Cahan Collection. Spanish Art in New York. A total of 78 paintings by 25 Spanish artists of the 1950-1970 period who started two significant movements: Madrid's El Paso and Barcelona's Grup d'Art. Among the painters are Tapies, Saura, Sempere, Zobel, Torner, Canogar, Mompo, Cuatrecasas and Gu-

ovart. On loan by Dr Amos Cahan, who has one of the top collections of Spanish contemporary art outside Spain. Centre de Barcelona, Plaza de Sant Jaume 1. Ends Jan 20.

**Barcelona.** Georges Braque. A retrospective gathers 128 drawings, tapestries, sculptures and paintings from 1900 to his death in 1983. Museo Picasso, Montcada 15-19, ends Jan 25.

**Madrid.** Masterpieces of the Wuppertal Museum, from Marées to Picasso. Works by relevant artists on loan by the Van der Hoeft Museum in Wuppertal: Cezanne, Manet, Kokoschka, Leger, Gaudin, Schiele illustrate one of the richest periods of history of art. Fundación March, Castella 77. Ends Jan 25.

**Madrid.** Woodcut Collection. 125 drawings and first original sketches of masterpieces painted by Vasari, Botticelli, Leonardo da Vinci, Raphael, Rembrandt, Holbein, Carracci, Goya up to Picasso. Prado Museum, Paseo del Prado. Ends Jan 31.

## VIENNA

**Gold and Power - Spain in the new world.** To mark the 500th anniversary of the discovery of the Americas, this huge exhibition of treasures from the Museum of America in Madrid tells the story of the Spanish conquest. The collection, seen for the first time outside Spain, includes ornaments and utensils of indigenous Americans, beautiful Mexican mother of pearl pictures of the blood-and-thunder of the conquest, records of Jesuit missions in Paraguay and stunning gold statues and jewellery from a land mythologised as El Dorado. Vienna is the first stop for this exhibition which will later travel to Cologne

and Budapest. Kunstlerhaus. Ends Jan 25.

## NEW YORK

**Metropolitan Museum.** 90 paintings from the end of Van Gogh's life are the focus of this second of a two-part show of the prolific artist at Saint-Remy and Auvers. The Starry Night and Cypresses come from this period working first in an asylum in Saint-Remy and then in Auvers, where he committed suicide in July 1890. Ends March 22.

## CHICAGO

**Art Institute.** The art of Italian Renaissance ensembles, with suits ennobled with Greek and Roman deities and fantastic creatures of the artists' imagination, is on display in a special exhibit of French king Henry IV's armour borrowed from Hever Castle. Ends Mar 1.

## TOKYO

**American Pop Culture Images Today.** with works of 60 American artists the exhibition also features a live concert, videos, junk food corner and other aspects of the American pop culture since much has been grafted on to Japan's youth culture by now, the exhibition should reveal the extent to which the original has been changed for Japanese taste. La. Japanese. La Forêt Museum in Harajuku. (475 9411). Ends Jan 17.

## Opera and Ballet

## ITALY

**Rome.** Teatro dell'Opera: Co-production between the Teatro dell'Opera and the Ballet National de Marseille and a group of ballets by Roland Petit. Alberto Ventura conducts and the scenery is by Josef Svoboda and the costumes by Luisa Spinatelli. The Florence Teatro Comunale's production of Carmen, with Elena Christova, Jose Carreras, Mario Malagutti, Silvano Carroli and Daniela Dessi is conducted by Jacques Delacoste and directed by Silvia Cassini, with scenery and costumes by Sibylla Ussamer. (46 17 55).

**Venice.** Teatro la Fenice: Macbeth conducted by Gabriele Ferro and directed by Luca Ronconi (an updated version of the production for the Deutsche Oper of Berlin in 1980). In this cast are Piero Cappuccilli, Olivia Stang, Nicolai Ghizzurov and Veriano Luchetti. (71 01 61).

**Bologna.** Teatro Comunale: L'italiana in Algeri conducted by Bruno Campanella and directed by Jean-François Ponnelle. The cast includes Lucia Valentini Terrani, Ruggero Raimondi and Enzo Dara. (222 999).

**Trieste.** Teatro Comunale Giuseppe Verdi: Hungarian State Opera Ballet Company in Frederick Ashton's La Fille mal Gardée, conducted by Janos Sandoz. (83 19 48).

**Turin.** Teatro Regio: Roland Petit's Puss in Boots directed by the Ballet National de Marseille to Tchaikovsky (orchestrated by John Lanchbery) with scenery by Josef Svoboda. (468 000).

**Rome.** Teatro Regio: Antonio Salieri's Falstaff, conducted by Hubert Soudant and directed by Goran Jarvafelt. Domenico Trimarchi sings Falstaff and Cecilia Gasdia Alice. (79 56 78).

## SPAIN

**Barcelona.** Aida features Maria Christa, Florence Castaldi, Lando Bartol, Alberto Rinaldi, Ivo Vinco and Franco de Grandia. Gran Teatre del Liceu. La Rambla 65. (318 91 22).

## NEW YORK

**Metropolitan Opera (Opera House).** The week features the first seasonal performance of Tannhäuser conducted by James Levine in Otto Schenk's production with Jesse Norman, Eva Randova, Richard Cassilly and Jan-Hendrick Rootering. It joins the repertoire of Rigoletto conducted by Thomas Fulton in John Dexter's production with Mariella Davis, Sherrill Milnes, Doro Merande and Dimitri Kavrakos. Le Bohème conducted by Julius Rudel in Franco Zeffirelli's production with Lenora Kline, Barbara Dennis and Brian Schryver. Die Fledermaus conducted by Jeffrey Tate with Kiri Te Kanawa, Tatiana Troyanos and Otto Schenk in Otto Schenk's production; and Madame Butterfly conducted by Gianfranco Masini in Renato Scotti's staging with Miss Scotti, Vassil Modouzeu.

## CHICAGO

**Lyric Opera.** Ghena Dimitrova takes the title role in La Gioconda, conducted by Bruno Bartoletti in Filippo Crivelli's production with the Chicago City Ballet. Lotfi Mansouri's 1981 production of The Merry Widow continues with Maria Swing in the title role, Alan Titus as Prince Danilo and Jerry Hadley as Camille de Rossillon, conducted by Baldo Poldi. (332 2244).

## TOKYO

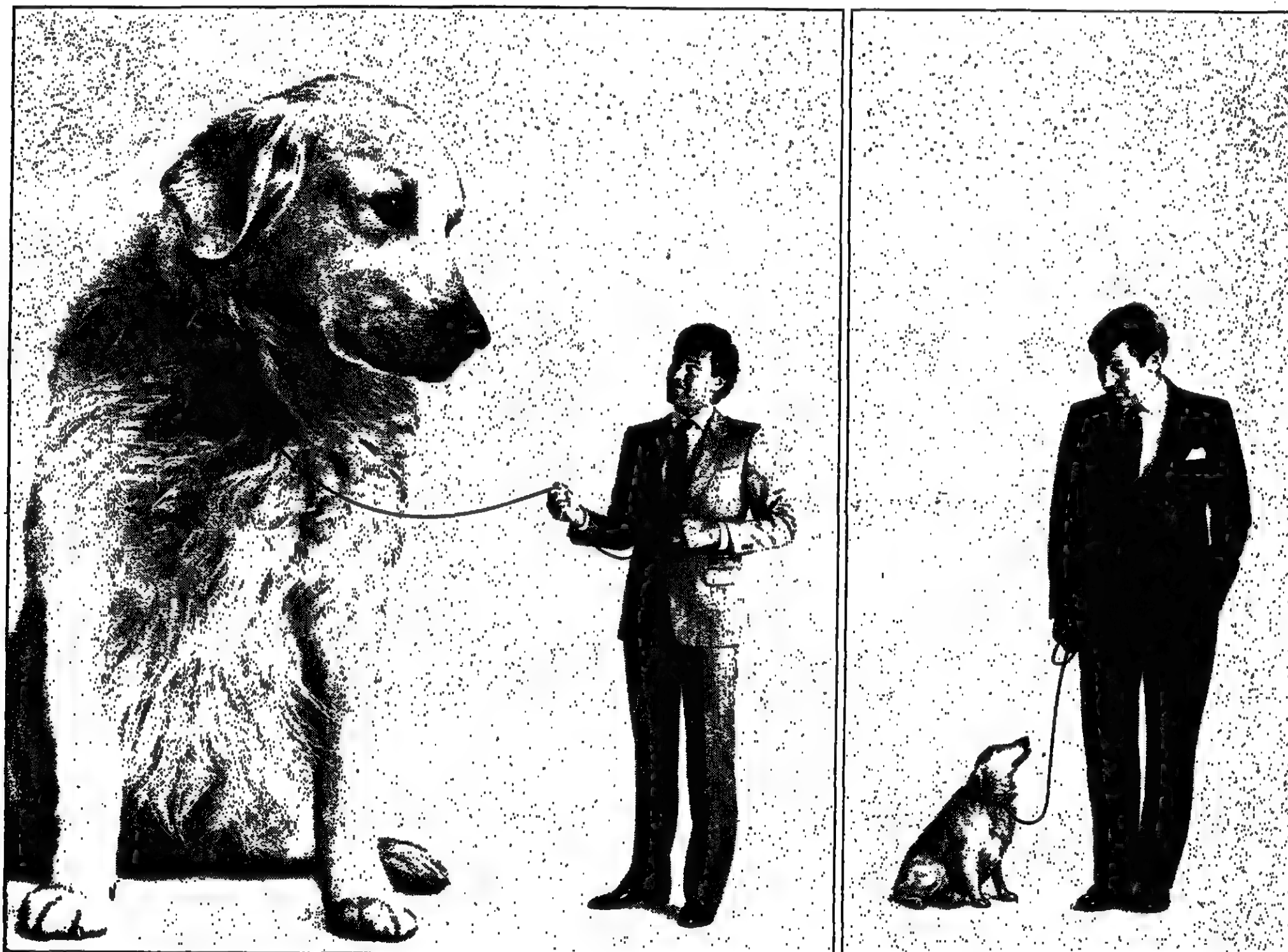
**Spiritual Energy,** an avant-garde piece devised by internationally-known fashion designer, Kansai Yamamoto with music by Yasu-har, Japanese traditional taiko drum by Eitetsu Hayashi. Dance by Sayoko Yamaguchi troupe. Parco Theatre, Shibuya. (Wed, Thur). (478 2039; 477 5839).

## LONDON

**Royal Opera House, Covent Garden.** the postponed, long-awaited new production of Otello, with Plácido Domingo returning to the title role, also has Katia Ricciarelli and Justino Diaz (as in the Zeffirelli film), Elijah Moshinsky produces. Carlos Kleiber conducts. Lucia di Lammermoor, a drab revival sloppily conducted by Michelangelo Veltri, serves as a vehicle for the attractive, vocally fluent (if not remarkably individual) heroine of June Anderson. (240 1066).

**English National Opera, Coliseum.** David Pountney's production of The Queen of Spades, widely excoriated when first seen a few years ago, returns with Alan Woodrow and Junie Calmes new to the leading roles, and Sarah Walker repeating her spellbinding performance. Further performances of the poor Pountney production of Carmen and of the Federman revival, brightened above all by Lillian Watson's Adèle. (838 3181).

Continued on Page 17



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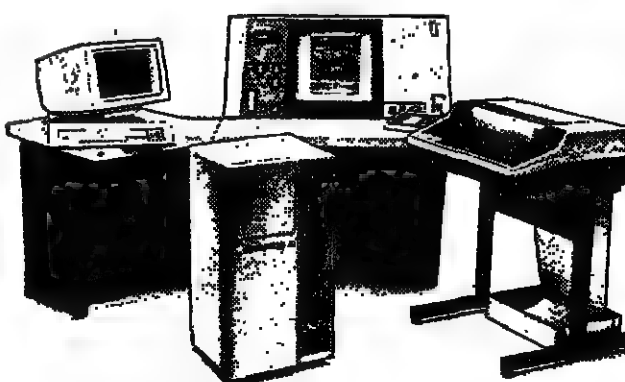
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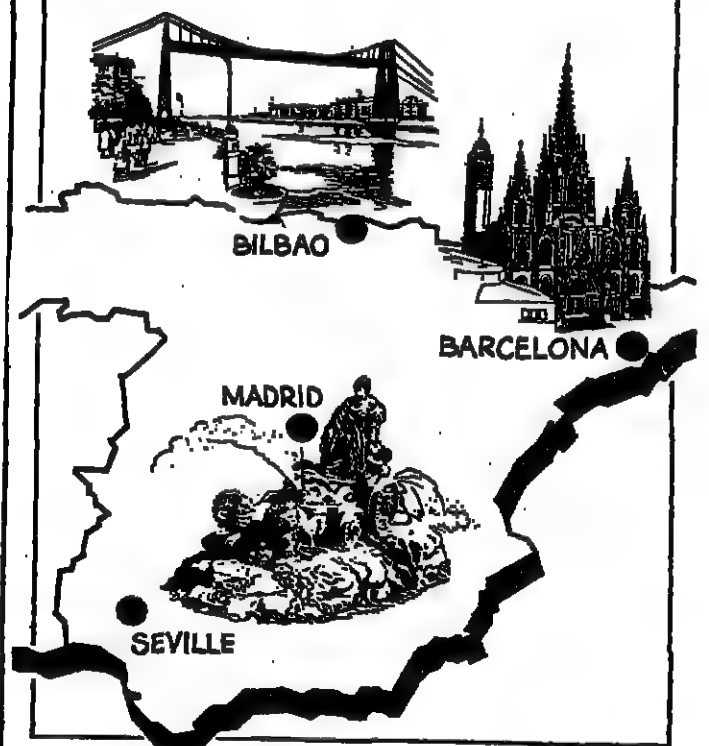
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## THE ARTS

Cinema/Nigel Andrews

## A trinity of panic, fear and despair

The Sacrifice, directed by Andrei Tarkovsky  
 Heartburn, directed by Mike Nichols  
 Peggy Sue Got Married, directed by Francis Coppola  
 Twice in a Lifetime, directed by Salma Hayek  
 The Berlin Affair, directed by Liliana Cavani

Andrei Tarkovsky's *The Sacrifice*, the last film of the great Russian director who died last week, is a giant riddle about life and death set on a tiny Swedish island. The inhabitants of the dark wood-frame house in and around which the story unfolds might have fallen through time from a Strindberg play; a retired actor-critic (Erland Josephson) celebrating his birthday, his bitter, loveless wife (Susan Fleetwood), a suave, coldblooded doctor (her lover), a postman who's also an amateur historian, and a mute little boy, Josephson's son. But through them Tarkovsky blows his unique blasts of spiritual crisis and challenge, as the story of nuclear war becomes one night from the ghostly-blue flicker of the television. Over the film's hypnotic 2½ hours the trinity of panic, fear and despair finds a different manifestation and words different changes, in each character.

As earlier movies have shown—*Mirror*, *Stalker*, *Nostalgia*—Tarkovsky's genius is for revealing inner states in outer signs and scenes. *The Sacrifice* is a story of birth and rebirth. The hero's "birthday" is both an anniversary and a new beginning. In the wonderful and simple opening scene—one of several virtuoso 10-minute takes in the film—Josephson plants a celebration tree on the shoreline with his son, then walks back to the house idly, wryly philosophising with the postman, who rides slow, awkward circles on his bicycle as he talks. A single shot thus choreographs everything we need to know at outset about three major characters: Josephson's dogged, whimsical optimism; flowering in bizarre gestures in a barren landscape; his son's rare discipleship (he is literally "speechless" after a throat operation); and the postman's agonising balancing act as if the world's bringers of messages (whether postmen or filmmakers) were permanently poised between precarious virtuosity and falling flat on their faces.



"The Sacrifice" — Tarkovsky's last film

This opening scene like the film's equally mesmerising climax—another 10-minute take in which Josephson runs to and fro before the blazing house as he sets up a tree, while his family and two white-coated men try to bundle him into an ambulance—is shot in full colour and also demonstrates Tarkovsky's unsung flair for absurdist comedy. Between these poles, the movie dips into two hours of nightmare and near-melancholy in a pale blue or brown or silver. Tarkovsky moves the characters around their darkling doll's house as if they were ghosts in torment. The early social dance of triviality and small talk mutates, as it by slow necromancy, into reexamination and the reopening of old wounds.

Meanwhile, objects in the house take on typically Tarkovskian talismanic power. A glass-fronted print of Leonardo's *Adoration of the Magi* hangs on the wall, menacingly animated by the reflection of a tree. Glasses rattle and a bowl of milk shatters on the floor as a fighter plane roars overhead.

A tiny, perfect model of the house (built by the boy) sits by a pool of water in the grounds. Not until the movie's midpoint are we vouchsafed the meaning of its title. In a despairing cry to God, as the world's end looms, Josephson vows to give up his family and his possessions and destroy his house in return for the removal of his fear. But to facilitate this "sacrifice," the film's oddest sequence unfolds: the hero's visit to the house of his young servant Maria. He has been told she is a witch and that he must "lie with her."

When he does so, the film instead of giving us literalised passion shifts into startling surrealism. The bed rises into the air, slowly turning, and the mystic swirl of sheeted bodies suspended in stillness recalls Kokoschka's famous picture of "The Lover."

Tarkovsky's aim is once again to suggest a birth rather than a passion; or a new birth out of the destructive power of passion. And "suggestion" is operative word. Much grinding on by the film-maker in the press notes about the evils of our age of materialism and instant gratification do not, thank goodness, infect the film. It never tub-thumps or, worse, Bible-thumps. Its hero—a redeemer and redeemer—is no Christ figure but an ordinary member of the race of walking wounded we call mankind. He is no more saintly and no less ruled by panic or fear than the rest of us. The reason panics brings him enlightenment is that his soul's surface is still childlike enough to respond to the light (unlike the other adult characters). Once again Tarkovsky presents the earth as a strange, weirdly planned world where the dark side and the light are in constant struggle in a "star war" whose philosophical and spiritual depths are understood only by George Lucas and company. In a year only nine days old, *The Sacrifice* already looks set to be the most important movie of 1987.

After this, back to Hollywood. Whatever earthly purgatory the hero of Tarkovsky's film was carried off to in his white van,

at least he was not going to Press shows of *Heartburn*, *Peggy Sue Got Married* and *Twice in a Lifetime*. Month by month, American cinema steps deeper into its crisis of triviality. Goodness or badness are not at issue here. All these films are "well made," "well acted" and even "fairly" "well written."

The question is whether they were worth making, acting or writing at all. *Heartburn* is a long, sudy tale of marriage and estrangement, scripted by Nora Ephron from her bestselling novel of the same title. They were thinly fictionalised account of her life with, and without, news-reporter husband Carl Bernstein. Yes, that Carl Bernstein, (the Watergate one). Meryl Streep and Jack Nicholson are our stars, going through the old-age problems of love 'n' marriage as they get knotted, tied and do not want to be knotted after all and reconciling—no get unknotted. Finally, our heroes just cut the damn knot and flee off with TWA with her two tiny children.

Meanwhile the audience has been going quietly insane, wondering why the wit and fizz of Ephron's minor but lively novel (which came complete with wisecracks and cooking recipes) has not transferred to the screen. Also why two super-theatrics like Streep and Nicholson, who could act the telephone directory if they wished, have chosen to star together in the cinema's closest imaginable equivalent.

*Heartburn* is directed by Mike Nichols, the once reckonable director of *The Graduate*. *Peggy Sue Got Married* is directed by Francis Coppola, who used to be Hollywood's answer to God. Perhaps this is his form of seventh-day rebellion. Fuguesed sexpot Kathleen Turner collapses at a school reunion dance and is time-whisked back to her tech school. A mid-boppy colour and rock-ringed soundtrack, she relives her schooldays—re-creates her boyfriend (Nicolas Cage), re-evaluates her parents (she generally behaves as if she has just seen *Back to the Future*), and is anxious to drag audiences through a distant reprise. Given the film is loud, charming, predictable and shot with Day-Glo colours, think twice before entering the time machine.

Last and by all means least of the trio is *Twice in a Lifetime*. I have been presented with this twice in my lifetime, on both occasions as an in-flight movie. A cruel destiny plucked me into the skies to watch Gene Hackman and Ellen Barkin wrangling over their marriage, and then Gene going off to have a remarkably maudlin affair (even by Hollywood standards) with Ann-Margret. Halfway through the second viewing I handed in my headset.

It fails makes you sit up and enjoy *Salma Hayek* and *The Berlin Affair*. The first is a solemnly wacky international version of O. Wilde's play, directed by Salma Hayek, who is an over-the-top, over-the-top, over-the-top actress. The second is Liliana Cavani's pretty melodrama of lesbian love (Gisela Lenz and a female impersonator) and a female impersonator's daughter on the eve of the Second World War. Told in flashback by Miss Landgrave to her professor—"It all began when I stopped going to your literature classes..."—it grows, via adultery, poison and suicide attempts, from mild eccentricity to uncompromising lunacy.

## Coming in to Land/Lyttelton

Martin Hoyle

Among the playwright Stephen Poliakoff's most successful scripts was the TV film *Cought on a Train*, in which an enigmatic, middle-aged lady, part aggressor, part victim, wore down English reticence to the point of hysterical exasperation and guilt.

At the National Theatre's Lyttelton auditorium the newest Poliakoff play has been given its premiere. It deals with an enigmatic, middle-aged lady, part aggressor, part victim, who wears down English reticence to the point of hysterical exasperation and guilt.

Both works benefited from the contribution of performers from great actresses. On TV it was Peggy Ashcroft, at the National it is Maggie Smith. In both cases a flimsy anecdote is shakily cobbled together with loose nuts and bolts in the narrative; in both a sub-Pinteresque air of indecipherable menace plays a certain part. Neither, one suspects, is sufficiently memorable to have been produced without the stellar presence.

The new play reflects the author's delight in twists and surprises. Unfortunately the bluffs and double-bluffs as the Polish Halina tries to get permission to stay in England never ignite into drama. Twists are thrown in for their own sake, not because they spring from the baffling, inconsistent and under-characterised figures on stage.

The effect of the writer's typical neat articulation and utterly undifferentiated dialogue, which ever character is speaking, and the end result is bland, lacking tension and urgency. The first puzzle is why trendy young solicitor Neville would join a conspiracy by marrying the Polish defector so that she can stay in London. Introduced by mutual de goading friend of cardboard, the couple seem to have no relationship whatever until the climactic verbal battle when Halina is on the point of deportation. Meanwhile Neville has equally inexplicably betrayed her to the immigration authorities, revealing the falsity of her claims of persecution in Poland. Throughout, Andrew Smith seems uncertain whether to play for light comedy or blank non-committal enigmas; and ends by

screaming out the emotional climaxes in a way that may require a touch of Teflon to the tongue by the end of the run.

On the way, a scene of mixed absurdity and menace occurs when the immigration officials turn their probing to the outraged Neville. Tim Pigott-Smith (seemingly now an eternal victim) and Michael Carter are not too distant descendants of similar threatening double-acts in Pinter. The scene is incongruous, and leaves us bewildered as to the point of this carefully structured and malevolent scheme leading to my humiliation at the hands of the immigration officer," as Neville cries in a good example of the raw, earthy and spontaneous dialogue that Poliakoff characters enjoy.

Maggie Smith plays, apparently, a "tiny pimple of history." She enters laden with plastic carriers like a weary bag-lady and blossoms into sleekly scarlet-suited fantasist with matching rakish hat. She deals expertly with such comedy (scarcely whimsical) as there is, and much more interestingly, gives signs of ravaged and stricken bitterness when betrayed. The part hardly stretches her, but she fills it to the manner born. Alison Chitty's cool sets can suggest the de-personalised chic of Neville's flat and the dehumanised serenity of unbending officialdom. Peter Hall directs.



Maggie Smith

## Die tote Stadt/Dusseldorf

Andrew Clark

It is easy to knock *Die tote Stadt*. Its composer, Erich Wolfgang Korngold, had enough precocious talent to craft an opera which would satisfy the passing fashion of the 1930s, and the modernist who has his reputation thereafter on Hollywood film scores. It is this superficial plausibility, rubbing against the judgment of history, that fuels a certain fascination with the work today.

Four years ago in Berlin, Götts Friedrich was responsible for a staging that won a mixed reception but was good enough to tour to New Vienna and California. Now comes a highly stimulating production from the Deutsche Oper am Rhein, and this makes as strong a case for Korngold's concoction of Italianate tunefulness, late-romanticism and a Freudian pretension as the opera is ever likely to get.

The stage director Gunter Kramer—one of the West German theatre's most promising converts to opera—has deliberately made the kitchen of the music in his treatment of the more bizarre fantasies at the heart of the action, and there is more than a touch of thriller

film technique in his tracing of the verbal and physical battle between the two women for whom the hero Paul has a fixation—his dead wife Marie and her very-much-alive look-alike Marietta.

The Czech conductor, Bohumil Gregor, now happily restored to health, unfolds the score with the kind of passionate commitment that prompts giggling second thoughts about some of the music.

The two pivotal roles of Marie/Marietta and Paul were sung by Agnes Haereder and Richard Versalle. Miss Haereder, dressed as a Marilyn Monroe sex-pot, has the looks and energy for the part, and used the highly-strung character of her voice to striking effect: a future Lulu here. Versalle, Bayreuth's current Tammbücher, also looked the part. He has a good technique and is a vocal stylist, but could not hide some strain at the top. The opening performance in Dusseldorf was rapturously received, suggesting that in Germany, at least, the Dead City may have some life in it yet.

## Eric Clapton/Albert Hall

"Eric Clapton," the Sixties graffiti is said to have read, "is God." As a description of the numbers of the "White Room" guitarist with "The Yardbirds" and Jon Mayall's Bluesbreakers, this was perhaps a little excessive. But he got his comeuppance in the punk years by being dismissed as a rock and roll dinosaur.

Twenty years on since the Yardbirds, with a roller-coaster career, well-publicised romances and a drugs and booze problem behind him, the resurrected Eric Clapton is in town. At last we have a chance to reassess the superlatives he attracted before the autumn of punk and the summer of love.

Eric Clapton, the man, is somewhat laconic. But as a musician he is lugubrious. His stance is relaxed, almost diffident, while his guitar invokes passion and his against injustice. In his dark designer suit he recalls a self-effacing ventriloquist who lets his dummy do the talking.

Joining Clapton on stage for the London gigs was Dire Straits' Mark Knopfler, whose own guitar skills have attracted more recent plaudits. They opened with a respectful version of Elmore James' "Down South" (30.22.44, CC 370 6131/240 7200).

Women in Mind (Vandewell): Alan Ayckbourn's new comedy has a brilliant performance by Julia McKenzie as a disaffected housewife visited on her own garden lawn by an imaginary ideal family. Black but funny, hailed in some quarters as a feminist feminist drama; is not put off by that. (33.99/75/44).

drummer Steve Ferrone—nor in the interests of self-promotion. It was in the slower numbers like "White Room" and "You Look Wonderful Tonight" that Clapton's other instrument demanded attention: his voice, a bluesy resonance with a powerful emotional range.

"Same Old Blues" was an opportunity for the band to show off their considerable skills. The exuberant bassist Nathan East gave us a bubbling skat solo while keyboard player Greg Phillinganes suggested that he might be more at home playing jazz funk than blues.

The first number to really bring the audience to their feet was "Cocaine," languidly recorded by J. J. Cale and here given a memorable evangelism by a cleaned-up Clapton.

"Layla." Clapton's masterpiece, written in the early 70s about his unrequited love for George Harrison's then-wife Pattie, was given a polished up tempo reworking. But the pace was so fast that it seemed Clapton was trying to put his past behind him as quickly as possible. What it gained in slickness it lost in power.

The show was closed with "Sunshine of Your Love," a relic of Clapton's late 1960s sojourn with Cream. Surprisingly, the hypnotic number of hippy vintage was given a new intensity. Clearly Clapton is neither deity nor dinosaur, and he is more than a mere rock and roll survivor. A born-again guitar hero just about covers it.

Annalena McAfee

## Robert Holl/Wigmore Hall

Andrew Clements

There are any number of ways of providing coherence to a recital of Schubert songs but hanging it upon the peg of the bicentenary of the birth of Johannes Schubert is not, would humbly suggest, one of the most convincing of them. Mayrhofer was born in 1797, encountered Schubert in the composer's 17th year, and swiftly became an ardent admirer. He was the first to publish the text for many of Schubert's songs from 1814 onwards.

It is not very good verse; it is rather too reliant upon the stock naturalistic imagery of early romanticism, and did not seem to draw from Schubert his most vivid invention. For his Wigmore Hall recital on Wednesday the very fine Dutch bass-baritone Robert Holl, singing with the extended cantata-like *Einsamkeit*, D820 and the concentration upon this one aspect of Schubert's Lied output made for a rather austere, self-consciously worthy occasion.

Holl possesses a splendidly full, rounded tone; he phrases immaculately, his diction is impeccable. He is also, to my mind, slightly lacking in stage personality; in songs whose texts are as thin as these words would humbly suggest, one needs a certain amount of effortlessness, stanzas as in "Reim Wille" and the rather better "Memnon" is only half the performance; one looks for a sense of involvement to emerge, for one song to be approached in a different way from its neighbours.

Much of the colour was left to Andreas Schiffré's fresh-minded accompaniment: sometimes they were over-reticent, but in brief postures, and especially the solo interludes in *Einsamkeit*, became vivid and pungent. On that larger canvas too, Holl's poetry was for one song to be approached in a different way from its neighbours.

BAM is putting on Act V, a two-and-a-half hour cinematic

vision of the world past and future. Viewed from primordial forests to outer-space capsules, its main characters range from Garibaldi to Mrs Lincoln. A 15-foot Abe Lincoln ambles across the stage, a tree is best measured when it is down." Hercules, dressed in a shiny animal skin, saunters through the piece like a cave man, while minor characters include Garibaldi's army and Hopi Indians doing a war dance.

These are familiar disjointed elements in a Wilson production, which mix history's big names (Eisenstein on the Beach, *The Life and Times of Sigismund Freud*) with repertorial music and modernism performed by seemingly interchangeable actors. (Wilson chased down and convinced a New York wood grainer to be his Dr George Lucas and company. In a year only nine days old, *The Sacrifice* already looks set to be the most important movie of 1987.)

After this, back to Hollywood. Whatever earthly purgatory the hero of Tarkovsky's film was carried off to in his white van,

## the CIVIL warS/Brooklyn Academy of Music

Frank Lipsius

Even for jaded New Yorkers, a Robert Wilson production is always an event, to which the long queue in the lobby of the Brooklyn Academy of Music attested right up to curtain time. *The CIVIL warS* is a source of particular anticipation and expectation, having been conceived as a monumental 12-hour spectacle for the 1984 Los Angeles Olympics. Assembled in different parts of Europe, where Texas-born Wilson now works with subsidies he could not get in America, the five-part production never got to California; but its pieces exist in warehouses throughout Europe ready for assembly as needed, and nowhere better than as the final presentation of the season's Next Wave Festival. The drama commenced at the Pulitzer Prize wanted to give Wilson its award this year, only to be vetoed by the main board on the grounds that it had not been properly brought into a more flattering spotlight.

Wilson's aim is once again to suggest a birth rather than a passion; or a new birth out of the destructive power of passion. And "suggestion" is operative word. Much grinding on by the film-maker in the press notes about the evils of our age of materialism and instant gratification do not, thank goodness, infect the film. It never tub-thumps or, worse, Bible-thumps. Its hero—a redeemer and redeemer—is no Christ figure but an ordinary member of the race of walking wounded we call mankind. He is no more saintly and no less ruled by panic or fear than the rest of us. The reason panics brings him enlightenment is that his soul's surface is still childlike enough to respond to the light (unlike the other adult characters). Once again Tarkovsky presents the earth as a strange, weirdly planned world where the dark side and the light are in constant struggle in a "star war" whose philosophical and spiritual depths are understood only by George Lucas and company. In a year only nine days old, *The Sacrifice* already looks set to be the most important movie of 1987.

After this, back to Hollywood. Whatever earthly purgatory the hero of Tarkovsky's film was carried off to in his white van,

at least he was not going to Press shows of *Heartburn*, *Peggy Sue Got Married* and *Twice in a Lifetime*. Month by month, American cinema steps deeper into its crisis of triviality. Goodness or badness are not at issue here. All these films are "well made," "well acted" and even "fairly" "well written."

The question is whether they were worth making, acting or writing at all. *Heartburn* is a long, sudy tale of marriage and estrangement, scripted by Nora Ephron from her bestselling novel of the same title. They were thinly fictionalised account of her life with, and without, news-reporter husband Carl Bernstein. Yes, that Carl Bernstein, (the Watergate one). Meryl Streep and Jack Nicholson are our stars, going through the old-age problems of love 'n' marriage as they get knotted, tied and do not want to be knotted after all and reconciling—no get unknotted. Finally, our heroes just cut the damn knot and flee off with TWA with her two tiny children.

The key to the success of this section is its energetic pace with vigorous, unrepentant music by Philip Glass, who last collaborated with Wilson on *Enrieta on the Beach* in 1977. Instead of Jerry mechanical movements set to minimalist music, the score was lyrical melodies with frequent crescendo being the final section of the work. The melodies and choreography for Hopi Indians by Ollysses Dove are vigorous and energetic, with soldiers acting like soldiers and Indians

like Indians, rather than people acting like machines.

The scenic design by Wilson and Tomm Kamm replaces Wilson's usual earnestness with bright colours and visions that might have come from *Star Wars* or the primeval forest as depicted in Disney World. Existing Wilson fans, it must be said are disappointed by the popular imagery and music, but these very elements bring Wilson down to a recognisable earth for those who have previously found him pretentious and unedifying.

## Malcolm McDowell at the Old Vic

Malcolm McDowell and Mary Steenburgen head the cast of Philip Barry's comedy *Holiday* which opens at the Old Vic on January 20, directed by Lindsay Anderson. Other members of the cast include Cheril Lough, Frank Grimes and Geoffrey Burridge.

## Theatre

Las Mirabellas (Opera House): The American tour that will end up on Broadway early in the new year begins in Washington as a celebration of the British musical's last beyond its American premiere. Ends Feb 14. (24.37.70).

Chicago Symphony (Orchestra Hall): Yoel Levi conducting. Haydn, Roy Harris, Prokofiev (Tue); Sir Georg Solti conducting. Rihak Pertman violin. Mozart, Dvořák, Strauss, Ravel. (Thurs). (55.11.11).

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## Arts Week

Continued from Page 16

## Music

## LONDON

Philharmonia Orchestra conducted by Francesco d'Alvares with Fou Tseng piano, Mozart and Bruckner. Barbican Hall (Mon). (528 9201).

Ensemble conducted by John Whittfield. Stravinsky, Queen Elizabeth Hall (Tue). (228 3191).

Feinstein Quartet: Prokofiev, Edward Shiple, Martin and Claude Rollins. Purcell Room (Tue). (228 3191).

English Chamber Orchestra conducted by Martin Andre with Steven De Groote, piano, Mozart and Beethoven. Barbican Hall (Wed).

Martha May, cello, and Imogen Cooper, piano: Beethoven, Schumann, Janacek and Mendelssohn. Queen Elizabeth Hall (Thurs).

Academy of London conducted by Richard Stamp with Joseph Silverstein, violin and Mark Bernstein, viola. Mozart and Elgar. Barbican Hall (Thurs).

PARIS

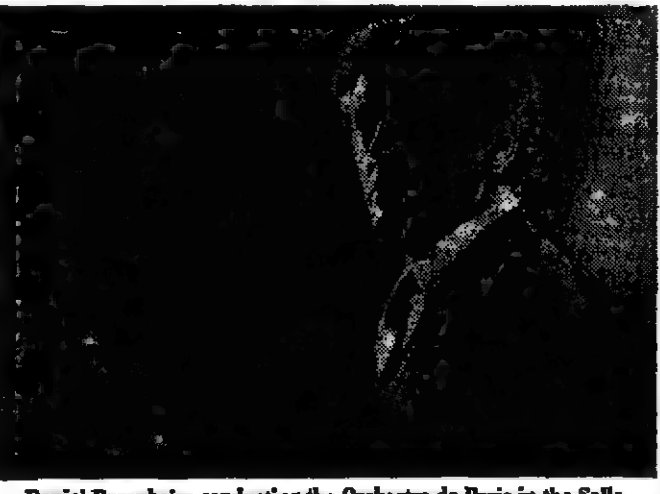
Michel Beroff, piano, En Kun, violin: Tartini, Beethoven, Wieniawski, Debussy (Mon 8.30pm). Théâtre Mogador (223 4444).

George Vœlck de France: Levinas, Tosi, Sabbatini (Tue 8.30 pm. Auditorium des Halles (4583 8873).

Ensemble Orchestral de Paris conducted by Antonio Alzamendi, Alfredo Ciccolini, piano, Britten, Stravinsky, Mozart (Thurs). Salle Pleyel (4581 0830).

Orchestra de Paris conducted by Daniel Barenboim. Pinaud Zuckerman, violin: Dutilleul, Beethoven (Wed, Thurs). Salle Pleyel (4581 0830).

Neoreal Orchestra: Philharmonie conducted by Marek Janowski: Oliv-



Daniel Barenboim conducting the Orchestre de Paris in the Salle Pleyel, Paris this week

ier Mossian, Gorgy Ligeti (Thurs). Saint-Louis-Des-Invalides church (4230 1515).

BRUSSELS

Pauls des Beaux Arts: Studia Varsovia, directed by Yehudi Menuhin, violin: Bach, Schubert, Beowles, Mozart (Royal Command Performance). (Wed) Belgian National Orchestra conducted by Udi Segal with Salvatore Accardo, violin—Lutowski, Paganini, Beethoven (Thurs). (513 50 45).

ITALY

Rome: Auditorium in via Della Conciliazione: Gustav Kuhn conducting. Liszt, Webern and Strauss (Mon and Tues). (554 1044).

Rome: Chiesa di S. Agnese in Agone (Piazza Navona): Gonfalone Cham-

ber Orchestra: Telemann (Thurs). (84 75 833).

NEW YORK

Carnegie Hall: Opera Orchestra of New York. Eve Queler conducting. Aprilie Millo, soprano; Mario Malagutti, tenor; Matteo Mangano, baritone; Jerome Hines, bass (Wed). (248 1561).

Metropolitan Opera Festival. Tokyo Bunka Kaikan (Mon). (87 007).

Joachim Hall, violin. Mozart, Franck, Bach, Brahms, Paganini. Shows Women's College. Hiram Memorial Hall, Saganjany (Wed). (280 1561).

Michigan: Detroit, soprano and Handel Seashell, tenor, recital of Viennese music accompanied by members of the Wiener Opernball Orchestra. Tokyo Bunka Kaikan (Wed). (545 9348/9349).

Japan Philharmonic: Symphony Orchestra, conducted by Nacio Oshino with Kazuhiko Yamashita, guitar. Dvořák, Rodrigo, John Williams. U-Fort Kani Hoken Hall, Go-tanda. (Thurs). (237 9999). Sponsored by Nikita Whiskey.

Takashi Shimizu, violin. Webern, Schoenberg, Zemlinisky, Berg. Ayano Theatre, near Shibuya. (Thurs). (237 9999).

NEW YORK Philharmonia (Avery Fisher Hall): Erich Leinsdorf conducting. Strauss, Debussy, Schumann (Tue). (545 1044).

Ernst Leinsdorf, conducting: Stanley Drucker, clarinet; Judith Leclair,

## WASHINGTON

Medford Symphony (Concert Hall): Matiev Rostropovich conducting. Andre Watts piano. Berlin, Sibelius, Brahms (Tue); Matiev Rostropovich conducting. Uto Ughi violin with the Oratorio Society of Washington. Directed by Robert Shuter. Haydn, Dvořák, Prokofiev (Thurs). Kennedy Center (254 3770).

## CHICAGO

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## TOKYO

New Japan Symphony Orchestra conducted by Kazuo Yamada with Shigenori Kudo, flute; and Naoko Yoshino, harp. Mozart, Mahler. Tokyo Metropolitan Arts Festival. Tokyo Bunka Kaikan (Mon). (87 007).

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## FINANCIAL TIMES

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Friday January 9 1987

## AIDS, sex and choice

OFFICIAL leaflets about AIDS will start arriving at each of Britain's 25m households on Monday. Radio and television advertisements, as well as posters, have already begun to appear.

This is an unusual step for any government to take, and the decision to intrude so far into private lives cannot have been made lightly. Its justification must be that the danger of public ignorance about AIDS is greater than the possible offence and alarm caused by drawing attention to it. The Government's campaign should be seen as a health warning rather than a moral crusade.

It is also very much a shot in the dark: nobody knows what the public reaction will be. Nobody knows either how the disease will develop in the next few years. The main facts are simply that it is spreading, that it is fatal and that there is as yet no known cure.

## Principal sufferers

AIDS stands for acquired immune deficiency syndrome. All proven cases have been caused by the transmission of either semen or blood from one person to another. There are two ways in which the immune deficiency is acquired: through sexual intercourse and through getting infected blood into the bloodstream. The principal sufferers in the UK so far are male homosexuals and intravenous drug-abusers.

The numbers are not all that large, but rising. The medical advice that the Government has accepted suggests that there are at present between 30,000 and 40,000 carriers in the UK, though since the average period between catching the infection and becoming ill is about five years, the figures must be uncertain. A more dramatic way of putting it is that between 20 and 50 new people in the UK are being infected every day. The number of deaths since the first case was detected in the UK at the end of 1981 had reached 296 by last November.

The haemophiliacs—people who bleed easily and need blood transfusions—can be better protected by closer testing of blood donors: more donors could be encouraged to come forward, if there is a blood shortage. The

intravenous drug-abusers can be shielded by the supply of clean needles. It is the sexual cases which are the main problem and easily the largest category.

Here a further word of warning is in order. Although the evidence from the UK so far suggests that the disease is overwhelmingly concentrated among male homosexuals and bisexuals, the evidence from elsewhere—in particular from parts of Africa where the disease is rife—suggests that in time it spreads to women. It is not just the male homosexual community that is in danger.

## Public awareness

The aim of the campaign is to increase public awareness: no more, no less. It should not be a one-off exercise. Having embarked on the campaign, the Government is under some obligation to keep the public informed about how the disease is progressing and the search for a cure. That could be done through the reconstituted Health Education Council, which probably deserves a wider role in any case.

Beyond that, however, it is no business of government to seek to direct people's sexual behaviour, except where it is outside the law. Over the past three decades or so, there has been an apparent growth in sexual permissiveness and of tolerance of sexual behaviour that used to be regarded as aberrant, if not wrong. It has come about for two main reasons. The advent of the pill, coinciding with and probably related to the advance of the women's movement, has made it easier for women to have sexual relations without risk of pregnancy. It has increased equality between the sexes. There have also been changes in legislation: for example, the legalisation of homosexual relations between consenting adults and the more relaxed approach to abortion.

None of these changes has been a success story. It has always been left to the individual to decide on his or her personal behaviour, provided it is within the law. That is how it should remain. The Government is issuing a health warning. It is not telling people how to conduct their private lives; nor should it.

## Bank supervisors move in step

THE CASE for greater international co-ordination of banking regulation was eloquently set out in the middle of last year in a report by a group of central bankers under Mr Sam Cross of the New York Federal Reserve. Most intense competition in the international financial system has caused financial innovation to accelerate and risks to multiply; and since most international banks remain undercapitalised in the light of the deterioration in the quality of their loan books, much of that risk is reflected in financial instruments which do not appear on the face of the balance sheet.

Few expected the Cross report to be followed by rapid multilateral action on capital adequacy requirements for banks in spite of the groundswell carried out by the Cooke Committee of the bank for international settlements in Basle. So the decision by the Federal Reserve and the Bank of England last autumn to pursue a bilateral agreement on common capital requirements and common ways of measuring risk constitutes a welcome recognition of the urgency of the problem.

## Credit risk

The proposed system involves the publication of a minimum ratio of primary capital to bank assets: the assets will be weighted according to risk in the same way that is now applied in the British banking system and all off-balance sheet items will be included. But the supervisory authorities on both sides of the Atlantic will set higher minimum ratios for individual banks to reflect their strengths and weaknesses.

Initially the system is concerned primarily with credit risk. In due course, however, the authorities are proposing to extend it to interest rate and foreign exchange transactions. And a number of divergent loose ends remain to be tied up, including differences in the two countries' approach to bank holdings of other banks' capital.

The package of rules none the less amounts to an ambitious overall design. For while the detailed proposals involve some minor relaxations of existing bank regulations on

capital adequacy, the two sides of the Atlantic, and the temptation to adopt the lowest common denominator. It is also ambitious in the rather different sense that a bilateral approach to harmonisation is bound to give rise to reservations about the banks. It is after all, the Japanese, not the Americans and the British, who stand accused of "dumping" financial products in order to win market share in international banking. An even playing field between Britain and the US means, potentially, an uneven playing field for other players in the system.

## Securities markets

Nor are any of the banks likely to emerge with enhanced capital under the new rules. As an official of the Federal Reserve put it in London yesterday, some will emerge from it undercapitalised, some less undercapitalised. And one of the more enduring features of the outline of the proposals published yesterday is that it seeks to preserve the fiction that banks are more creditworthy than their larger clients. While acknowledging that "short term claims on some commercial borrowers may involve less risk than similar claims on some banks," the authorities conclude that in view of their own supervisory zeal and the high quality of short term inter-bank claims, bank paper must command a higher rating.

Bank supervisors could hardly be expected to do other than claim that the tendency for more and more financial intermediation to take place outside the banking system will prove temporary. But the question remains whether the impact even of multilateral supervision will not be to drive business out of the banking system into the securities markets. The long term aspiration must be to extend the harmonisation process not merely to other major banking countries such as Japan, West Germany and Switzerland, but to the securities markets too. This the US and UK authorities now acknowledge; and the main securities watchdogs on both sides of the Atlantic have been approached on the question of capital adequacy. But it will be a very long road.

TWO YEARS AGO miners celebrated New Year during the struggle to defend coal industry past. In 1985 they celebrated on the verge of coal industry future.

Since the strike ended in March 1985, 39 pits have closed, by March this year more than 60,000 miners will have left the industry. The ones that remain—those who mounted picket lines and those who crossed them—are breaking productivity records by the month.

Labour productivity is up by 23 per cent on its level in November 1985, when we got back to normal, and is 48 per cent higher than it was in 1981. But can it be that men who fought with passion to prevent their industry becoming their employers' are now not only acquiescent but also enthusiastic and co-operative?

"This period is a watershed, we are laying to rest the past and shaping the future," says Mr Albert Wheeler, young area director of the Nottinghamshire collieries. His counterpart in North Yorkshire, Mr Albert Tuke, puts it more bluntly: "We have 13 months to get it right."

Getting it right will mean two things. The relatively easy part will be the continuation of an investment programme which started before the strike. The second element will be much more difficult: to retrain working practices around new technology.

The main motor of change will be an investment programme of between £50m and £70m a year for the next few years. This will finance coal preparation plants and advanced transport systems to cut travelling times in the miles of tunnels. Above all, it will hasten the installation of new technology, heavy duty cutters, conveyor belts and so on.

Only about a quarter of the industry's 325 faces have heavy-duty machinery. Mr John North, director of British Coal's operations, wants to apply these enormous cutting drums to all faces within the next five years. Mr North estimates that over half the rise in labour productivity since November 1985 has been due to more intensive working of coal faces equipped with heavy duty machinery, while less than a fifth is due to the closure of uneconomic capacity.

The transformation that can come is exemplified by Harworth colliery in Nottinghamshire, which seven years ago was on the verge of closure. In a major slinging match in March 1985, accompanying the ERM realignment of that month, Jacques Delors, now president of the EEC commission, then the French finance minister, publicly accused the German of "exaggerance" and a refusal to understand the Bonn's reluctance to revalue.

During the 1970s, France twice withdrew from the European currency "make" because Paris was unwilling to accept the devaluation against the D-Mark. Going back further to the currency unrest of 1965, President de Gaulle styled some carefully worked-out central bankers' plans for a franc devaluation by delivering his veto at the last minute.

At a bizarre meeting in Bonn in November 1985, which had been meant to hammer out currency accord, international central bankers waded away the time playing ping-pong, while the D-Mark should be revalued or the franc devalued. The officials were regulated with champagne and canapés—the only form of entertainment that the Bonn economic ministry seemed to have on hand.

Fritz Otto Poehl, president of the Bundesbank, has had the good sense to be absent on holiday while this week's row is played out. As somewhat maligned, Poehl, then state secretary in the Bonn finance ministry, was also absent skiing at the height of the dollar crisis in 1973, when the Bundesbank had to buy up \$2.7bn of speculative funds in one day.

Emminger got his facts wrong by claiming that Poehl was in Gstaad when it was, in fact, Zermatt. Cautious as ever the Bundesbank would not say yesterday whether Poehl was in that place.

With several heavy duty faces, it is now one of the lowest cost collieries, producing 1.2m tonnes of coal a year at a cost of £1.07 per gigajoule.

But technology alone will not ensure success. With a large investment programme, the focus for colliery managers will be to raise capital productivity to ensure the machinery installed is used as intensively as possible.

"We have a turnover of about £50m produced by assets worth about £25m. That rate of return is not good enough," says Sir Robert Haslam, chairman of British Coal. So, miners face a big change. In the past year they have been encouraged to work in the same way but harder; in the coming two years they will be asked to change radically the way they work to make the most of the technology.

Mr Wheeler, the Nottinghamshire director, argues that the industry will have to follow in the footsteps of manufacturing companies which are attempting to create a new breed of multi-skilled, flexible shop-floor workers, who take greater responsibility for ensuring quality and safety.

Jobs traditionally done by skilled craftsmen, maintenance workers and safety officials could be transferred to properly trained operators and chargehands.

As yet it is unclear how the National Union of Mineworkers and the Union of Democratic Mineworkers (the breakaway union formed during the strike) will react to requests for change. However, they would be certain to oppose a further proposal of Mr Wheeler's. He

suggests costs could be reduced and manpower focused on coal production—through contracting out a range of services. He calculates that doing this with surface operations—such as traffic control, maintenance, bricklaying, baths and lamp-room supervision—could reduce surface manpower by a quarter.

British Coal plans to win support for these changes by using two tools. First, performance related incentives will be expanded. National wage negotiations are likely to contain large production bonuses, but this year the Union of Democratic Mineworkers has also been offered a special attendance bonus and a no-strike bonus.

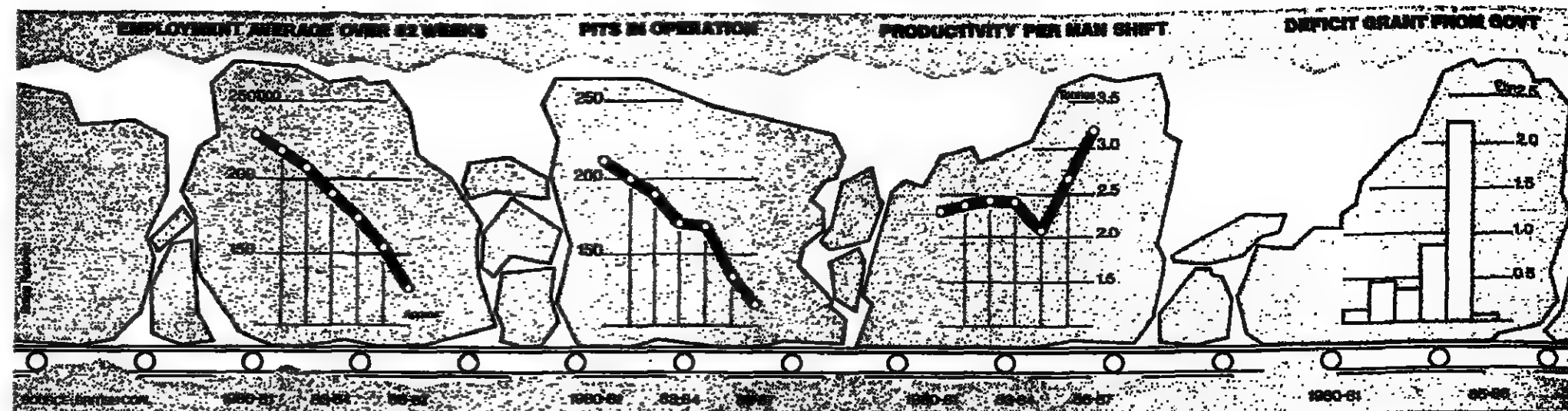
Managers will also be encouraged to introduce bonuses more tightly tailored to the work of production teams, rather than the productivity of the whole pit. Secondly, British Coal will continue its drive to improve communication with the workforce through newsletters, television messages in the pit and more informal methods.

Will this be enough to bring about the necessary changes? Incentive payments are not a panacea. Even ground at Harworth, miners in a lather of sweat and coal dust say their Saturdays are not for sale.

Moreover the spread of bonus payments has aggravated problems as well as solved them. Colliery managers admit they often have to even out bonuses over a period of weeks to ensure earnings do not fluctuate wildly. With a broader range of bonuses, variability would increase, as would earnings differentials between groups of miners, increasing local tension.

Managers like Mr Tuke, in North Yorkshire, bristle at the suggestion that British Coal should be introducing new-fangled industrial relations concepts

## BRITAIN'S COAL INDUSTRY



## After the anguish, success has a price

By Charles Leadbeater

In the north-east, where miners can spend more than two hours of each shift travelling from the shaft bottom to the face.

British coal face teams have traditionally worked their way into a block of coal. The changes will include working more faces through retreat mining, where tunnels are pre-driven into an area of coal and face teams work their way out.

The attraction is that this method requires fewer men. At Sharlston colliery in Yorkshire output has risen under retreat mining from 519,000 tonnes in 1980/81 to more than 1m tonnes last year, while the workforce has fallen from 1,347 to 1,059.

Alongside these changes, the number of faces worked will continue to decline—independently of the pit closure programme—to ensure resources are concentrated on the most productive seams. Since the strike the number of pits has fallen by about a quarter, but the number of faces has fallen by 40 per cent.

Mr Wheeler, the Nottinghamshire director, argues that the industry will have to follow in the footsteps of manufacturing companies which are attempting to create a new breed of multi-skilled, flexible shop-floor workers, who take greater responsibility for ensuring quality and safety.

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Managers like Mr Tuke, in North Yorkshire, bristle at the suggestion that British Coal should be introducing new-fangled industrial relations concepts

such as employee involvement and quality circles. "Team working may be new in car plants, but we have always worked in teams in this industry. It may be noteworthy when Japanese managers wear overall, but colliery managers have always done that."

"And we have the only statutory system of joint union-management consultation in the country. We are not behind the rest of industry, we are ahead," he says.

The deeper lesson of the strike—that the industry and

its workforce must pay its way—has sunk in, he believes. However, some nagging questions remain. The redundancy programme has left the industry with a leaner, fitter and younger workforce, and one fear is that this could lead to more radicalism among local union leaders.

Though British Coal hopes most of the changes will come through local negotiations, this is precisely where the production unions are strongest.

There is little likelihood of a major national dispute in the near future, but the number of small stoppages is still high. In the first six months of last year, coal accounted for almost 80 per cent of the 451 stoppages notified to the Department of Employment.

At national level NUM is at a watershed. Since the strike, the power of Mr Arthur Scargill, its militant leader, has been checked by a more assertive national executive. This has created a political stalemate within the union and the NUM seems to lack a

strategic view of the changes British Coal envisages. But over the next 18 months, a new leadership group of left-leaning local officials could emerge to offer an alternative to confrontation or passivity.

Perhaps the most serious problem will come with the depleted union, Nacods. Its leaders fear that British Coal wants to squeeze their members by transferring their responsibilities either upwards to management, or downwards to chargehands.

The jealousy between unions may be compounded by divisions within management. Area managers are sometimes unwilling to be taught lessons by "outsiders," and colliery managers, with strong local loyalties often talk as if British Coal were a distant, unwelcome intruder.

After reconstruction, these managers will have to deal with the problems of success. British Coal says the record productivity has been vital to keep down costs and maintain market share. But since April, stocks have been rising at 1m tonnes a month, the latest stand at 4m tonnes higher than a year ago.

If productivity growth continues, British Coal may be faced with having to lay off more miners than expected, without the cushioning provided by the generous, government-funded, voluntary redundancy scheme. Due to end in March, this has been essential to ease the reduction in manpower over the past two years.

And then there are the even more important political considerations. If the Conservatives are in power when British Coal reaches financial viability, the urge to privatise an industry which has been the source of a powerful lobby among managers, who believe that nationalisation is compatible with efficiency. In none of the industries privatised so far has the tradition and culture of nationalisation meant so much.

The irony is that Sir Robert's goal of creating a non-political, successful industry is almost certain to plunge it back into national political controversy.

## Europe's angry exchanges

The latest swapping of investive between Paris and Bonn over the strains in the European Monetary System is, if anything, restrained compared with previous squalls over the Deutsche Mark and the French franc.

In a major slinging match in March 1985, accompanying the ERM realignment of that month, Jacques Delors, now president of the EEC commission, then the French finance minister, publicly accused the German of "exaggerance" and a refusal to understand the Bonn's reluctance to revalue.

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## Men and Matters

Playing both sides of the street could land you in trouble. But playing both sides of the pond can reward you with an OBE, as Walter Eberstadt has discovered.

A partner in Lazard Freres in New York, Eberstadt was honoured in the New Year list for his US investment advice to British institutions. He has spent almost as much time channeling advice in the opposite direction during his 35 years on Wall Street.

His dual role is reflected in his main activities, at Lazard. For UK investors, he runs the Capital Growth Bond fund, a pioneer investor since 1982 in zero coupon bonds. To US clients, he offers Scottish and English investors, a vehicle for investing in UK trusts.

Eberstadt considers the trusts "the last great pool of investment funds which is undervalued." He also believes that investors can best avoid the pitfalls of foreign markets by drawing on the international skills of the trust managers. Too many investors are enticed into foreign securities by "superficial statistical deviations," such as attractive p/e ratios. Having failed to develop a deep understanding of the markets abroad, the natural tendency is to dump foreign stocks first when the downturn comes, he says.

Eberstadt worries about a potentially disillusioning end to the present wave of global investment, having seen the previous great surges in US investment abroad, in the early 1950s and early 1980s, end unhappily.

When Fell arrived in Hong Kong in 1961 to head its securities commission, he expected his role to be one of "show-minding." "I shall be in Hong Kong for six months," he said at the time.

Almost six years later, with a major reorganisation of the securities industry behind him, as well as the handling of seven major bank collapses and the drafting of a new banking bill, it will be retirement that finally takes him back to England.

Nicoll is expected to become deputy to Fell on arrival in Hong Kong, taking over the reins fully in the autumn. The task he faces is quite different from that which confronted Fell. Instead of the rodeo ride through successive banking crises, he is expected to have the more straightforward job of ensuring that the sector is equipped to cope with increasingly sophisticated banking demands. These will include regulating the rapid introduction of new banking instruments, and an effort to ensure that bankers properly evaluate the risks involved.

Nicoll may also be given the job of grooming a local man to succeed him as commissioner. Favourite appears to be Kenneth Kwok, who has been trained in Australia and has been handling general policy matters since the departure just two months ago of another Bank of England man, Richard Farrant, who spent two years on secondment as an adviser to Fell.

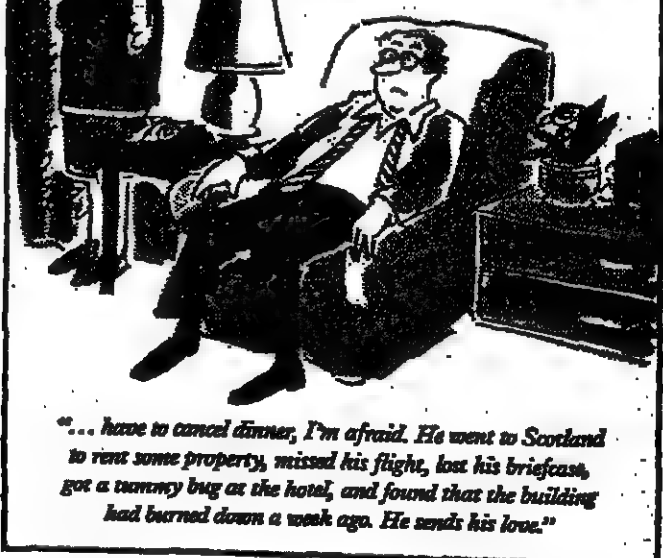
Nicoll's posting

After almost 30 years in the corridors of Threadneedle Street, Tony Nicoll, now senior manager of the Bank of England's banking supervision division, will fly to Hong Kong in May to prepare the ground for Robert Fell as the territory's banking commissioner.

For the past three years, Nicoll's main task has been

to draft the banking bill that is now before the House of Commons. The secondment to Hong Kong is for three years—though past experience suggests he may still be there well into the 1990s.

For the past three years, Nicoll's main task has been



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Observer



## INDUSTRIAL UNREST IN FRANCE

# Anything is possible now

By David Housego in Paris



Striking rail workers block the tracks at Marseilles... and add to Jacques Chirac's headaches

THE PUBLIC SECTOR strikes in France have developed such a momentum that only a rash of strikes would predict when they will end. But even as the strikes appear to have ended yesterday, a number of factors seem to be combining to lead towards a settlement.

After 22 days of rail disruptions and now three days of strikes in electricity and urban transport services, public opinion is beginning to turn against the strikers. There are plenty of signs of this, ranging from Paris office workers appearing on television to tell of their four hour journeys to work to the Mayor of Albertville in the Haute-Savoie complaining of the "transit" impact on the ski resorts of his region.

All the unions—apart from the Communist CGT—are now aware that this is a strike that can win substantial concessions from a government which has pledged to restrict public sector wages to a ceiling of 3 per cent. They have been drawn into it partly under pressure from rank and file militants and partly because they cannot afford to be seen striking claims that are noticeably more modest than those of the CGT.

President Francois Mitterrand and the Socialist Party, who cannot afford to be seen striking claims that are noticeably more modest than those of the CGT.

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to the Government's standing by a long strike whose origins and evolution it badly misread.

Beyond that, Mr Chirac does not have support within his own cabinet for a policy of "union bashing"—even if that were his wish. Mr Philippe Seguin, his Minister for Employment and Social Affairs and a man known for his close contacts with the unions, left to holiday in Martinique over the Christmas period after expressing reservations about the way the negotiations were being handled.

Mr Raymond Barre, the former Prime Minister, and a potential challenger to Mr Chirac as the right's presidential candidate, warned in a television interview last night of a need to maintain a dialogue with unions and employers.

These convergent pressures give no clue when the disputes will come to an end. In the railway, at least, the pace has been set by militants who distrust union intervention. Some of them could stay out for a long time yet.

But whatever the outcome, France has lived through a painful period since the student demonstrations erupted in December. The conflicts and violence have reopened old wounds. A government that seemed in October to have a

firm grip has seen its authority much diminished.

The worst thing to emerge from the crisis is that France can no longer count on two of the advantages it seemed to have over its European competitors during a period of slow growth and rising unemployment. The toughness of the conflicts in the public sector means it will have difficulty in enforcing continuing wage restraint, which has held the growth in French industrial costs below that of West Germany.

Even if Mr Chirac holds the lid down this year, it could prove more difficult next.

The unrest has also shaken the growing acceptance in France that national adjustments are unavoidable to improve competitiveness—whether in declining industries, agriculture or the public service. Mr Chirac's reforming zeal—or, perhaps, more that of his more ardent free market ministers—has succeeded in arousing a hornet's nest of conservative, corporatist reaction that has long inhibited change.

In trying to remove the rigidities that have blocked French society with a dose of free market economics, Mr Chirac seems to have reinforced them. This is true in the universities as well as in the state monopolies

like the French railways (SNCF) or the Electricity board (EDF). Change is likely to be put on the back burner until at least after the presidential elections.

That reinforces the impression of a government which has been forced to rein in its action—a move first signalled by the postponement of a considerable part of its legislative programme in the wake of the student conflict.

Over the long term, this delay in carrying through much needed structural reforms will inevitably be costly. Both Socialists and Conservatives broadly agree that France's university system—underfunded, ill-equipped and unable to cope with the explosion of student numbers—has to be reformed. But the law proposed by the Government managed to crystallise the fears of every student worried by his chances of getting a diploma and a job.

There is a similar agreement on left and right that the state cannot go on subsidising the SNCF to the tune of over FF30 bn a year and that its 19th century organisational structure needs change. But the Government allowed itself to be drawn into a conflict with the drivers—the most powerful and best-paid of the rail lobbies—without preparing the ground.

In terms of its public image

the Administration has nonetheless been able to present a much more united front through the labour conflicts than it did at the time of the student crisis—particularly since it has succeeded in focusing the issue on a defence of its anti-inflationary policy.

In private, though, ministers and deputies are depressed by the Government's handling of the conflict and its downward slide in the opinion polls. But with a majority of only three in the National Assembly, waverers dare not speak out.

This pattern will inevitably change as the presidential election approaches and Mr Chirac's centrist coalition partner, the UDF, prepares to choose its own presidential candidate.

At the same time, Mr Chirac's perceived weakness is likely to encourage much more fluidity in party loyalties. It is by no means inconceivable that many in the UDF would be willing to work under a re-elected President Mitterrand—now the favoured runner according to the polls. Equally, some Socialists might be willing to serve under Mr Raymond Barre if he should be victorious.

Mr Barre—who now heads the public opinion polls as the

most popular candidate on the right—has seen his strength reinforced. Events have increasingly borne out his argument that "cohabitation" or a divided executive cannot provide effective government.

Frenchmen remain resolutely in favour of "cohabitation" as symbolising a longed-for harmony between left and right. But the belief that it cannot work at an institutional level is reflected in a revival of proposals for a referendum cutting the presidential term from seven years to five.

As labour conflicts have spilled over into a currency crisis, another casualty of the Government's difficulties has been the credit it had hoped to gain from its management of the economy. But with the franc under pressure, short term money market rates have risen to almost 9 per cent—meaning real rates of almost 7 per cent, about two percentage points higher than when they took office in March. Even at that level, the strikes have deterred the inflow of capital to France.

By the standard of slow-growing European economies, France's performance is not discreditable. Inflation has fallen to 2.5 per cent, growth in real GNP is expanding at about 2.5 per cent, and industrial investment is picking up. The weak spot is the fragile trade balance.

Though the strikes have so far had no major macro-economic effect (apart from the rise in interest rates), the dangers of a revival in inflationary expectations are bound to force the Government to err on the side of more restrictive policies. There is already talk of a lower than expected budget deficit for 1988 and a postponement of personal tax cuts. Mr Chirac believes any devaluation of the franc would be politically suicidal.

If the Government can soldier on until May 1988, that would clearly be Mr Chirac's preference. But for the first time this week, he raised in public the possibility of earlier elections if the labour disputes remain unresolved. Most observers still think that presidential or legislative elections are unlikely to be brought forward. But what has changed over the last two hectic months is that everything has become possible.

## Lombard

# Moving Whitehall to the regions

By Hazel Duffy

TURF THE Treasury out of Whitehall, convert its Victorian palace into a luxury hotel and send the mandarins to the Albert Dock in Liverpool. After the latest figures on regional employment patterns, it is time to revise the old idea that the government should pull up stumps in London and re-locate en-masse in Harrogate.

Pushing the politicians out would probably be going too far. Let them stay in Westminster where they can keep their ritual late hours, confident of getting taxis home long after taxi drivers in Harrogate have gone to bed.

But Whitehall is another matter. Many of the executive offices of the big civil service departments have been dispersed outside London, with no apparent ill-effects. Tax offices are scattered around the country. Why not the administrators, the policy makers, as well?

How much better for Newcastle if it housed not only the day-to-day running of the DHSS, but the thinkers and policy advisers as well. The dispersal process need not be confined to the big spending departments alone. If the Treasury was dropped on Merseyside, its presence could bestow an influence every bit as important as will the new Northern wing of the Tate Gallery.

Indeed, why not put a "Whitehall" department in every enterprise zone? Any government courageous enough to pursue such a policy would be fulfilling several aims in one swoop.

**Personal basis**

It would be seen to be paying a lot more than just lip service to the idea of spreading prosperity around the country. Britain, more than any European country, needs to revive its cities, particularly those in the north which have been allowed to decline mostly into soulless despair. With the exceptions perhaps of Bristol, Cardiff and Edinburgh, it is hard to name thriving provincial cities in Britain on the level of Barcelona, Munich, Lyons, for example.

It would be promoting the use of information technology on a substantial scale. Ministers and

their top advisers—perhaps on the lines of a "cabinet" system advocated by many as a step to more efficient and effective government—would communicate with their civil servants at least as well across hundreds of miles as on a personal basis within the Whitehall area.

This could be an example to big corporations similarly to disperse their head offices out of London.

It would be getting around the problem of recruitment of clerical grades into the "head offices" of Whitehall, and of more senior levels who do not want to transfer to London because of costs which are not nearly compensated by the London allowance paid to civil servants.

**Familiar slogan**

It would be freeing office space in London, much of it probably for re-development. Would anybody mourn the demolition of the three hideous towers which house the Departments of the Environment and Transport in Marsham Street, or the DHSS maze at the Elephant and Castle?

Perhaps the Treasury could be turned into a high-class hotel, in common with one of the possible uses of the abandoned County Hall across the river. Or even—this would need a particularly generous government—it could provide extra space for beleaguered MPs across the road.

Any government prepared to take the bold step of distributing its servants around the country would face enormous opposition from these very people. "Say no to Glasgow" pronounced a sticker denouncing Ministry of Defence plans a few years ago to move some of its people there. Luckily for Glasgow, "Glasgow's miles better" became a much better known slogan.

Civil servants, however, are servants of the people. Pushing them out of the crowded atmosphere of Whitehall—with suitable safeguards for their conditions of work—may even bring them closer to the public, and make them more appreciated. Not even reluctant civil servants could object to that.

## Exchange rate and exports

From the Director-General, Council of Mechanical and Metal Trade Associations

Sir—NEDO has pointed out that the sterling exchange rate presents an opportunity for manufacturers to increase exports. Our member companies are aware of this and have been giving high priority to overseas marketing. It is not however as simple as this.

Those who have been involved in export marketing for a long time know very well that success only comes from a sustained campaign, and instant results do not arise from a favourable exchange rate.

That is one reason why this association strongly advocates an industrial strategy developed jointly by Government, industry and the City with the objectives of identifying broad future markets, and then setting the right climate in which the manufacturing industry can market over the long term. Industry cannot do this if its decisions are heavily influenced by short term attitudes of City financial interests, and changing political regimes. The DTI should take the lead to set up a strong body drawn from all three parties to determine ways of bringing our UK set together with real consistency has been done so successfully in Japan and France. If we had had a strategy on these lines 10 years ago, manufacturing industry would not have suffered so severely in recent years.

There is another factor which has a profound influence on export efforts. Success, particularly in overseas project business, is highly dependent on the financial package the supplier can offer. Increasingly over recent years, contenders have looked to their governments for help to enable them to offer these packages. The support our industry has had been quite inadequate compared with that given to overseas competitors. On level terms we do not fear competition, but we need at least the same degree of backing from our Government as the others get.

The 58th manufacturing industry represented by this association is ready and able to take on any competitor over a long-term UK strategy, and at least the same degree of government financial assistance as our competitors receive. Harry Hornsby, 6 Leicester Street, WC2.

**Opportunity for industry**

From the Chairman, Executive Industrial Holdings

Sir—Now that the sterling exchange rate in relation to the German mark and the Japanese yen has at last become more realistic and proper, UK manu-

## Letters to the Editor

facturing industry is competitive and has been given another chance. But can it and will it be able to respond to these opportunities?

Economists' financial analysts and journalists seem to think that it only needs a button pushed and increased demand will result in increased output to match and if it doesn't, industry will be let fault. Unfortunately it isn't going to work like that.

Consequently, unless something is done quickly the flood of manufactured imports will not be reduced at all though we by our new competitiveness, but instead will continue and in fact increase at much higher prices to us. Normally in such circumstances, UK industry would rush to invest but I suggest it will not do so while interest rates make it more rewarding to invest money in money rather than in making things and while financial managements of large groups and companies dominate policy-making with preference for overseas investment, short-term thinking and expectations of return on capital in manufacturing which they insist should match the easy returns from importing and the almost capital-free service activities.

If we could find a way to divorce manufacturing investment from the high interest rates considered these days by the Exchequer and the banks to be necessary for the maintenance of sterling and to keep inflation in check, maybe we could encourage those in control of major manufacturing to start moving again in this country because unless they do, and quickly, all the advantages will be lost and we shall stay in irreparable decline.

L. J. Tulley, Whitelands Road, Ashton-under-Lyne, Lancs.

**Brussels not a draw**

From Mr M. Hutchings

Sir—The EEC has recently published a breakdown of the nationality of senior officials in the Commission. This indicates that the UK is seriously under-represented compared with France, Germany and Italy. Belgium, which is one-fifth of the size of the UK, has more A Grade officials.

It seems that the generous pay and terms offered by the EEC institutions are not enough to encourage UK citizens to apply for jobs in Brussels. Is this because the UK civil service, which I believe is the principal recruitment base for EEC officials, regards Brussels as a

backward step in career terms? What other measures can and should be taken to ensure that the UK is properly represented in an institution which is assuming an ever greater influence in our lives? Michael Hutchings, 21, Holborn Viaduct, ECL.

**Investment by trustees**

From Mr J. Boyd, QC

Sir—The statement by a Guinness PR spokesman (December 17) that it is "healthy" and "common practice" for company pension funds to hold shares in the company raises an issue which will be of concern to many pension trustees and their beneficiaries. So far it seems to have aroused surprisingly little comment.

Where trustees buy shares in the company, grant it loans or otherwise involve their beneficiaries' money in its financial affairs, they reduce the degree of insulation between the fund and the fortunes of the company. Where the trustees are also executives of the company, as is not uncommon, they may be in a position of conflict of interest, insider dealing and, in extreme cases, breach of trust.

There will be many pension trustees who avoid such investments as a matter of principle. It would be interesting to know how common the practice of such investment is and on what grounds it can be justified.

John Boyd, Chiltern House, Hardwick Road, Whitechurch, Nr Pangbourne, Berks.

**Wooing the small investor**

From the Chairman, British Telecom

Sir—Your leader article "Wooing the small investor" (January 6), and comment (December 31) in your columns by Mr Tony Blair, Labour MP for Sedgefield, gives, in the company's view, emphasis to a misleading interpretation of what is happening to the British Telecom share register.

Between May 1985, shortly after the company's first register of shareholders was established, and a recent analysis, the number of individual shareholders has reduced from 1,661,391 (out of a total count of 1,662,979) to 1,488,652, out of a current total register of 1,503,439. In the 12-month period, November 1985 to November 1986, the tally of individual shareholders fell by

just 8 per cent. There are, of course, in addition, more than 200,000 employees and employees whose shares are held in trust. The figures represent a massive public investment in the company as well as a vote of confidence by the individual shareholder.

During the period in question the bill voucher incentive virtually ended. More significantly, the Labour Party published proposals for renationalisation which, if implemented, would be highly damaging to all shareholders. Despite these factors, the vast majority of private shareholders remained loyal and hundreds of new British Telecom shareholders are being listed every month.

Many of the "big business" institutions which Mr Blair asserts are controlling and managing British Telecom are, in fact, pension funds, insurance companies and other bodies investing on behalf of millions of UK citizens.

(Sir) George Jefferson, 21 Newgate Street ECL.

**Falling house prices**

From Mr J. de Rivas

Sir—I refer to your item on January 3 about a wealth tax on land and houses. I wonder really how many readers would like such an idea.

Many people own their homes outright but due to inflation they could not possibly afford to buy properties in the same situation today. Individual incomes do not all go up neatly in line with inflation. If they had to pay a home tax on the basis of present day values of these properties, they could be forced to move and trade down. Their "windfall" profits in the price of their home would probably be swallowed up in the legal costs, expenses, and taxes associated with moving. This might cause the government problems in the European Court of Human Rights if enough people got together to bring a case.

There are no doubt those that can sit back smugly because they have no income tax. They can avoid home tax. They should however stop and think. If a lot of people are forced to trade down, the price of houses will start falling. Soon, the prices of houses will not cover mortgages, which will be called in. This will result in a further downturn in prices, which will accelerate the process.

By the time the next revaluation was due, the charging basis for home tax would be reduced. The Government, however, might have to put the rate up, because of the additional burden on the social services dealing with the increased number of homeless and bankrupt.

John de Rivas, West Town House, Portloman, Treva, Cornwall.

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WORLD SERVICES








# SECTION II - COMPANIES AND MARKETS

## FINANCIAL TIMES

Friday January 9 1987

**TAYLOR  
WOODROW**



TEAMWORK IN HOMES  
WORLDWIDE

### Coleco predicts losses as toy doll sales collapse

BY ANATOLE KALETSKY IN NEW YORK

COLECO Industries, the Connecticut toy maker which has created some of the most profitable crazes in the history of the faddish US toy and game industry, yesterday forecast "a very large loss" for both the fourth quarter and the whole of 1986.

The loss results from a collapse in sales of Cabbage Patch dolls, the hideous looking stuffed humanoids which unexpectedly became one of the hottest children's toys of 1985, and underpinned Coleco's recovery from a loss of nearly \$80m in 1984 to a record net profit of \$82.8m in 1985.

Cabbage Patch sales in 1986 fell

to \$250m from \$600m in 1985. As a result, the company's total turnover would be about 35 per cent down on 1985 sales of \$778m, Coleco said.

Despite its Cabbage Patch troubles, the company said it was well positioned to return to profitability during 1987, as a result of acquisitions of other toy companies as well as plans to launch a talking Cabbage Patch doll.

Last year, in conscious effort to diversify from the Cabbage Patch, Coleco spent \$80m on the acquisition of Selchow & Righter, a maker of board games including Trivial Pursuit and Scrabble. The company also bought Lakeside Industries,

manufacturers of talking Winkies, "an advanced electronic puppy that speaks over 1,000 phrases." In addition, Coleco bought the North American facilities and marketing rights of Tomy Kogyo, a leading Japanese toy maker, for \$62m.

Coleco, which began life as Connecticut leather company in 1922, has had a volatile history as a toy-maker. In the mid-1970s, it introduced Pac-Man, the video game which sparked the explosive growth of hand-held video toys. In 1983 it entered the home computer business with disastrous results, eventually taking a charge of \$118m against earnings in 1984.

### Television stations in US file for bankruptcy

By James Buchanan in New York

TWO independent US television stations have this week become involved in bankruptcy proceedings, providing further evidence of the troubles that have overtaken a once fast-growing industry.

WTV in Indianapolis said it had filed for protection from its creditors under chapter 11 of the Bankruptcy Code, after problems servicing its bank debt and high-yielding bonds.

The station was bought for \$73m in 1984 by a group of investors including Mr Michael Milken, the investment banker at Drexel Burnham Lambert credited with popularising "junk bonds," and is thought to owe about \$85m.

At the same time, a group programme maker filed a petition for the involuntary liquidation of WQTV, the former owner of a Boston television station.

The bankruptcy filings confirm the distress that has overtaken the industry, which has seen the number of independent stations double in the last five years. National television advertising revenue has been flat for two years.

While this problem is shared with the stations affiliated to the three national networks - CBS, ABC and NBC - the independents, which are typically highly leveraged, must also contend with steeply rising programme costs.

Grant broadcasting, a large independent operator in Miami, last month filed for protection with as much as \$200m outstanding to programme syndicators.

Meanwhile, the prices being paid for independent stations have fallen over 40 per cent from a peak at the beginning of 1986. In November, Lorimar Telepictures, the ambitious television and film production company which produces the series Dallas, was forced to drop a \$1.48bn bid to buy six stations, largely affiliates of CBS, after attempting to renegotiate the price several times.

### Bond bids for large stake in Hong Kong television company

BY DAVID DODWELL IN HONG KONG

AUSTRALIAN entrepreneur Mr Alan Bond has mounted a bid for a substantial stake in HK-TVB, Hong Kong's leading television company controlled by film-maker Sir Run Run Shaw. The cash and shares bid, expected to be worth about HK\$1.4 billion, values HK-TVB at HK\$5.88bn (\$755m).

The bid comes only days after trading began in Hong Kong in Mr Bond's newly listed company, Bond International. Speculative enthusiasm over Bond International has hoisted the new group's shares from an issue price of HK\$1.18 to a suspension price yesterday of HK\$3.65.

The whirlwind entry of Bond into the Hong Kong market underscores the emergence over the past year of unprecedented Australian investment interest in Hong Kong.

Less than a month ago Mr Rupert Murdoch, the Australian-born media magnate, took control of the South China Morning Post, Hong Kong's leading English language newspaper, in a bid that valued the group at HK\$2.4bn.

Mr Murdoch has had extensive discussions in the recent past on the possible purchase of HK-TVB. It has not been ruled out that Mr Bond's move is a strategic one, launched at a time when Mr Mur-

doch's attention has been diverted by a battle for control of Australia's largest newspaper group, the Herald and Weekly Times.

No formal announcement about the Bond offer is expected until today, but dealings were suspended yesterday in the shares of Bond International (at HK\$3.65). HK-TVB (at HK\$1.50) and Shaw Brothers (at HK\$4.55), the media group controlled by Sir Run Run Shaw that has a 20 per cent stake in HK-TVB.

A meeting today of the Shaw Brothers board is expected to consider a number of proposals by which Mr Bond can acquire his stake in HK-TVB.

A further personal holding by Sir Run Run Shaw, thought to amount to just under 30 per cent, is expected to be retained by Sir Run Run, but it is understood that a general offer will be made for the whole group.

If Mr Bond has not taken Hong Kong by storm, his newly listed company, Bond International, has attracted immense investor interest.

Even before formal listing, he acquired from Hongkong Land a portfolio of residential properties for HK\$1.2bn. He has talked about using his new company to buy into breweries and mining in the companies within 20 years.

He has held discussions on the purchase of Hong Kong's largest brewery, San Miguel. He is also negotiating to buy the Atlas gold and copper mining group in the Philippines. He has a part share in an oil exploration joint venture in China's Hainan Island, and is negotiating to set up two breweries in China.

HK-TVB has been incorporated in Hong Kong since 1967. Shares were offered to the public in 1984. Apart from operating Hong Kong's leading television station, subsidiaries make TV and film commercials, are involved in publishing and printing, retailing and merchandising, and even tours.

A shadow hung over the group last year because of a government review of broadcasting policy, but this was lifted late in the year when government findings appeared to put no constraint on future earnings prospects. In the first half of 1986, the group reported an attributable profit of HK\$33.75m on a turnover of HK\$512m.

Sir Run Run Shaw, who has controlled HK-TVB since shortly after its incorporation, will be 60 this year, and has for some time been seeking a suitable way of reducing his involvement in both HK-TVB and Shaw Brothers.

### Hoogovens set to slide into loss

By Laura Raun in Amsterdam

HOOGOVENS, the Dutch steel concern, will probably lose money this year due to tougher-than-ever price competition, Mr Jan Hooglandt, chairman, said yesterday in his New Year speech.

"With a continuation of these (current) circumstances the steel business of Hoogovens in IJmuiden will post a loss in 1987," he said. "It is doubtful if the expected positive - but still squeezed - results of the other activities will be sufficient to compensate for this loss."

Besides stiff price competition in steel the other adverse circumstances are falling demand for metal cans, smaller profits in aluminium activities and pressure on mineral activities from lower energy prices.

Mr Hooglandt confirmed that Hoogovens' profits for 1986 would fall sharply below the fl 279m (\$128m) of the year before. Net income in the second half of 1986 amounted to "only several tens of millions of guilders," he said, following earnings of fl 107m in the first half.

Mr Hooglandt said that the company was undertaking a three-pronged campaign to turn business round. Emphasis would continue to be placed on high quality products and shorter delivery periods.

### Paribas issue lead managers

MERRILL LYNCH and Banque Paribas Capital Markets (BPCM) will lead manage the issue of 20 per cent of Compagnie Financière de Paribas shares being offered abroad, the head of BPCM's West German unit said, Benter reports from Frankfurt.

### Ciba hit by agro sales fall

By John Wicks in Zurich

CIBA-GEIGY, the Swiss chemical concern, last year failed to reach the high profits level reported for 1985 due to foreign exchange movements and a fall in the sale of agrochemicals.

Group operating earnings in 1986 had risen 24 per cent to a record SFR 1,478m (\$971m) after a 4 per cent increase in turnover to SFR 18,222m. Ciba-Geigy, whose parent company dividend was raised from SFR 35 to SFR 38 per share and participation certificate in respect of 1986, forecast last April that 1987 profits would be lower.

Mr Albert Bodmer, chairman of the executive committee, said all divisions had been stronger than expected. However, the fall in sales to agrochemicals had been sharper than expected, due largely to the "real structural problems" of US farming.

In the first half of 1986, Ciba-Geigy announced a 37 per cent drop in the Swiss franc turnover of its agrochemical division. This was then attributed to the reduction of drop in agrochemicals in the US, lower world market prices for agricultural products, and restrictive restrictions in Latin America and bad weather in Europe.

Mr Bodmer said "marked weakness" of the dollar against the Swiss currency and the subsequent fall in sterling, were also factors affecting the company's performance.

However, Ciba-Geigy said, it is "satisfied" with last year's results. Ciba-Geigy announced that it is to phase out production of inorganic pigments at its US subsidiary's Glens Falls plant in New York State within the next two years. This follows a decision last year to phase out dyestuff and some plastics operations at the Toms River works in New Jersey.

The group will, however, retain an important position in the American pigments market. The Glens Falls move will not affect the future of Ciba-Geigy Ten Hara in the Netherlands, which, like Glens Falls, was taken over from Hercules in 1976.

### Commodore, Atari launch rival 'clones'

BY LOUISE KENNE IN SAN FRANCISCO

ATARI and Commodore International appear set to resume their long-running price battle in the low-end personal computer market. Both companies launched low-cost IBM personal computer "clones" at the Consumer Electronics Trade Show in Las Vegas yesterday.

Atari, the California-based company built on video game and home computer sales, yesterday launched one of the cheapest PC clones to date, a \$499 machine that is compatible with IBM personal computers.

The bare-bones system comes with a single disk drive and 612K of built-in memory. Atari is offering a monochrome monitor for an extra \$200. The company plans to manufacture the new computers at its plant in Taiwan.

Commodore followed Atari's announcement with the launch of its version of a PC clone priced at \$599. The PC 10-i is equivalent to Atari's system with one disk drive but includes a monitor. Commodore is also

offering a version with two drives for \$1,199.

Atari and Commodore's announcements will step up already heated price competition in the low end of the personal computer market for systems sold to consumers, schools and small businesses. Both companies plan to sell their new computer products in the US through discount mass merchandise stores as well as computer shops.

Mr Jack Trammell, Atari chairman, who acquired the company from Warner Communications in 1984, is known in the computer business for his aggressive marketing tactics. As founder and former president of Commodore he waged a bitter home computer price war with Atari in the early 1980s.

Atari is also aiming to increase its sales to larger business users with the launch of a new version of its proprietary ST personal computer.

### General Electric set to cut staffing levels

GENERAL ELECTRIC, the US industrial and consumer products group, expects to shed some of its 12,000 employees in Lynn, Massachusetts, this year because of competition and reduced demand for the engines it makes for jet fighter planes, AP-DJ reports from Boston.

GE expects 700 to 800 hourly employees and several hundred salaried employees in the aircraft division will be laid off, as well as 500 to 600 employees in the non-defence business.

About 8,400 of the Lynn employees work on defence contracts. One blow to the company was the Defence Department's decision to use the Pratt & Whitney division of United Technologies as a second source for engines used in F-404 jet fighters.

The proposed budget for the Pentagon emphasises spending on missiles and the strategic defence initiative or Star Wars research rather than traditional programmes.

"We will certainly be taking a dip in 1988 and 1989," GE told a Boston newspaper. "We'll feel the first effects in 1987 with a minimum of 700 or so hourly production employees."

Layoffs of salaried employees could begin sooner. "We're happy to see an increase in the defence budget, but it could not possibly have any impact on us early enough to prevent this," GE said.

GE announced last November that it would close its power transformer operations in Pittsfield, laying off 750 hourly and 250 management employees during the next year.

### Venezuela to invest in export projects

By Joe Mann in Caracas

VENEZUELA is set to make three major investments in the industrial sector as part of attempts to boost exports.

Petroquímica de Venezuela (Petroven), the Government-owned petrochemical company and private investors are expected to decide soon on the construction of two new petrochemical plants in the eastern state of Anzoategui.

The new plants will be a 500,000 tonne per year ammonia facility, costing an estimated \$335m, and a 500,000 tonne per year MTBE plant, expected to cost \$80m. MTBE is an additive for petroleum that increases octane. Both plants will produce primarily for export.

The Government has been seeking foreign partners to provide capital, technology and export assistance for these and other petrochemical projects, but no information has been made public on whom the private investors will be.

In December, Mitsui Petrochemical Industries of Japan signed an agreement with Petroven and private investors from Venezuela to build a 70,000 tonne per year Polypropylene plant in Zulia state.

It was also announced that the government-owned company which makes ferroalloys - Venezolana de Ferrosilicatos (Fesilven) - will invest over \$153m through 1989 to increase its production capacity for ferroalloys and to begin making metallic silicon. Both products are primarily slated for export.

### Airship wins passenger certificate

BY LYNTON McLAINE IN LONDON

THE UK Civil Aviation Authority (CAA) yesterday granted a certificate to Airship Industries permitting fare paying passengers to be carried in the company's latest airship, the 14-passenger Skyship 600.

The certificate was presented to Mr Roger Munk, the designer and technical director of Airship Industries, by Mr Christopher Tugendhat, the chairman of the CAA at a ceremony in London.

This is the second airship designed by Airship Industries to be granted a certificate for commercial

passenger operations. The company's first airship, the seven-seat Skyship 500 received its certificate in November 1984 and has operated as an aerial advertising platform carrying paying passengers over London.


Airship Industries said the introduction of the Skyship 600s will double the company's revenues from advertising and promotional work. Revenue will double again with the permission for the craft to carry paying passengers, said the company.

The first commercial operations are due to start in the US by March 1, with UK services following soon after.

Passengers in the UK will pay about £125 (\$85) initially for a flight lasting 14 hours. Fares will rise to £150 in the summer, with seven flights offered a day.

Mr Nick Greenwood, the marketing director of Airship Industries said yesterday the award of the type certificate for the Skyship 600 "gives us the revenue earning base we need."


U.S. \$400,000,000



**The Kingdom of Belgium**  
Floating Rate Notes Due 2004


In accordance with the provisions of the Notes, notice is hereby given that for the Interest Period from 9th January, 1987 to 9th July, 1987 the Rate of Interest on the Notes will be 8 1/2% per annum. The interest payable on the relevant Interest Payment Date, 9th July, 1987 will be U.S.\$7,934.46 per U.S.\$250,000 Note.

Agent Bank:  
**Morgan Guaranty Trust Company of New York**  
London




**ÖSTERREICHISCHE VOLKSBANKEN-AKTIENGESellschaft**  
U.S. \$50,000,000  
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In accordance with the provisions of the Notes, notice is hereby given that for the interest period from January 9, 1987 to July 9, 1987 the Notes will carry an Interest Rate of 6 1/4% per annum. The interest payable on the relevant interest payment date, July 9, 1987 will be U.S.\$158.68 per U.S.\$5,000 Note.

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Application has been made for 30,000 Notes of U.S. \$5,000 each to be admitted to the Official List by the Council of The Stock Exchange. Interest on the Notes will accrue from 22nd January, 1987 and will be payable annually in arrears on 22nd January in each year.

Particulars of the Notes and the Issuer are available in the Extel Statistical Service. Copies of the listing particulars relating to the Notes may be obtained during usual business hours on any weekday (Saturday excepted) up to and including 13th January, 1987 from the Company Announcements Office of The Stock Exchange and up to and including 23rd January, 1987 from:-

<b>LTCB International Limited,</b> 18 King William Street, London EC4N 7BR	<b>Citibank, N.A.,</b> Citibank House, 236 Strand, London WC2R 1HS	<b>de Zoete &amp; Bevan Limited,</b> Edgbate House, 2 Swan Lane, London EC4R 3TS
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9th January, 1987



## INTERNATIONAL CAPITAL MARKETS and COMPANIES

Steven Butler on the latest developments in the Brunei bank affair  
Net tightens around Khoo empire

THE NET that the Brunei Government has cast around the huge financial empire of Tan Sri Khoo Teck Puat is now being drawn tightly together. Officials working closely with the Brunei authorities confirmed yesterday that a decision has been taken to try to obtain control over the Southern Pacific Hotel Corporation, Australia's largest hotel chain, which is owned by the Khoo family trust, and that action was "imminent".

The case also faces a critical court hearing on Monday in Hong Kong, in which the Brunei Government will attempt to obtain a summary judgment against Khoo companies in Hong Kong that had guaranteed loans from the National Bank of Brunei (NBB) taken by other Khoo companies in Brunei. A second hearing will follow in Singapore on January 23.

On November 20, the Brunei Government seized the NBB, which is 70 per cent owned by Khoo family interests, charging that B\$1.3bn (US\$695m) had been lent improperly to Khoo companies in Brunei, Hong Kong, and Singapore in an attempt to recover the bank's funds.

Lawyers representing Tan Sri Khoo will seek a two-week

adjournment of the case and will oppose efforts to obtain a summary judgment. If they fail, the Brunei authorities could move to wind up or seize the assets of the companies involved in two to four weeks. This would drastically cut the time available for Tan Sri Khoo to raise money in order to work out a financial settlement with the bank, while keeping his stable of companies intact.

Bankers are hoping to obtain some clarification about how the loans might be repaid when they meet Brunei officials for the first time on January 15. Talks between the parties aimed at reaching an out-of-court settlement have been broken off for several weeks, with the Brunei authorities sticking to their demands for immediate full repayment of outstanding loans.

Shearson Lehman was recently appointed as Tan Sri Khoo's financial adviser in the case, and is presumed to be trying to organise a package to keep his business empire afloat. These efforts, however, are at a preliminary stage.

The appointment of Shearson Lehman seems hardly accidental since its affiliate, American Express Bank, is a leading creditor both to NBB and to Tan Sri Khoo's companies.

The Brunei Government came into possession of all but four



Tan Sri Khoo, whose Australian hotel chain is now under threat

of the 10,000 shares of the Southern Pacific Hotel Corporation when its lawyers cleaned out the bank's Singapore office on November 20. The share certificates, along with unexecuted share transfer forms, were taken by lawyers representing the Brunei authorities, apparently with no resistance from executives representing Tan Sri Khoo.

There is disagreement about the legal status of the shares, however. Representatives of the

Brunei Government say they believe the shares were meant to be pledged as security for a B\$385m NBB loan to Leo Investment, a Khoo company based in Brunei, in part because of the presence of the transfer forms.

Representatives of Tan Sri Khoo, however, have said that the shares were lodged with the bank purely for safe keeping and were never pledged as security. It is unclear whether documents exist explicitly pledging the shares as security.

If the Brunei authorities file notice in Australia to have registration of the shares transferred to the controller of the National Bank of Brunei, Southern Pacific Hotel Corporation is expected to oppose this and a court battle could ensue.

The affair has left bankers in Singapore wringing their hands over the more than \$940m (US\$185m) of loans outstanding to NBB. Although bankers appear to appreciate that the Brunei authorities are attempting to recover the bank's assets so that creditors can be repaid, they have been blocked from taking more direct action to recover their funds, while executives have been raised over the Brunei authorities' handling of the affair.

When the Brunei Government seized the NBB, it also made a criminal offence for creditors to sue the bank.

## Sweden in plan for own credit rate system

By Sara Webb in Stockholm

SWEDEN COULD soon have its own system of credit rating which would allow investors in the rapidly growing domestic commercial paper market to assess market risk more easily.

The Stockholm School of Economics and Standard & Poor's, the leading US agency, are co-operating in devising a credit assessment system and plan to set up a jointly-owned rating organisation in Sweden this autumn.

The Swedish commercial paper market was launched in 1983 and has developed rapidly, with about 150 borrowers, including quoted companies, local authorities, and finance companies now using the market.

A preliminary study carried out last May by Svenska Handelsbanken, Sweden's second largest bank, and S & P indicated that investors wanted more advice on the relative credit-worthiness of borrowers.

"The Swedish banks don't want to differentiate publicly between their customers and give a relative credit evaluation, and the only way to get around this is by having a credit rating system," says Mr Anders Kvist, head of Svenska Handelsbanken's domestic money and bond market operations.

The idea is to devise a system of relative credit-worthiness, taking into consideration Swedish accounting standards. While a handful of Swedish companies already have international credit ratings, the new system would be purely for domestic use.

The authorities hope that it will increase the market's liquidity and broaden the interest rate differential among borrowers while at the same time giving the less well-known names access to the market.

## Britain and US reach deal on bank capital

By David Llewellyn, in London

THE BANK capital accord announced yesterday by the UK and the US contains fresh proposals for dealing with off-balance sheet instruments which have emerged in the international capital markets, such as Note Issuance Facilities (NIFs) and Revolving Underwriting Facilities (RUFs).

The aim, according to bank officials, is to encourage banks to shorten the terms of these commitments under these agreements, and to conduct more frequent credit reviews.

The key to the new proposals is a "conversion factor" which converts the credit risk in off-balance sheet instruments into a credit equivalent that can be measured on a bank's balance sheet, where it will be assigned a risk weighting.

The conversion factor for underwriting facilities is designed to neutralise these with longer maturities.

The paper notes: "The category of exposure here giving rise to the greatest concern is the long-term contract that is equivalent in effect to an insurance arrangement in its underlying nature, most notably revolving underwriting facilities."

It goes on: "At the other end of the maturity spectrum, it is accepted that commitments are revocable - and unconditionally cancellable - at least annually involve less risk and that the credit conversion factor should be lower."

The proposed conversion factors, which apply to the original maturity of facilities, are:

- Up to one year - 10 per cent
- One year to five years - 25 per cent
- More than five years - 50 per cent

Currently the UK weights all NIF and RUFs, regardless of maturity, at 50 per cent, meaning that they must be underpinned by half the amount of capital of a full loan commitment.

## Cons Gold's profits rise

By Kenneth Marston, in London

MOST of the seven South African gold mines in the Consolidated Gold Fields group have further increased earnings in the December quarter of last year, lifting aggregate net profits to a new record of R201m (R131m) from R275.5m in the previous three months.

The average gold price received of R299.94 per kg, however, was virtually the same as in the September quarter.

This, coupled with some reduction in overall gold output - because of fires at the Liberton and Kloof mines - and a rise in working costs took aggregate pre-tax profits down to R559.5m from R577.5m in the previous quarter.

## \$500m straight deal for Danes bears tight terms

BY HAIG SIMONIAN

THE STRAIGHT US dollar Eurobond market was dominated yesterday by a \$500m straight deal for the Kingdom of Denmark.

Led by Nomura International, the 7 1/2 per cent five-year note called the paper is priced at 101 1/2. This is Nomura's largest US dollar deal to date. It is probably well pleased to have netted the Danes, although they were last year's largest borrower in the Eurobond markets and have chosen a wide variety of lead managers.

Not all Nomura's competitors were enthusiastic about the terms, however, which were found too tight. The issue was straddling its fees at less than 11 by late afternoon.

Nomura's second deal of the day was a \$100m equity warrant issue for Elsal, the Japanese pharmaceutical manufacturer. Guaranteed by Saitama Bank, the par-priced 1992 issue has an indicated coupon of 3 1/2 per cent. Final terms will be set on January 16.

buoyed by the recent strength of stock markets around the world, the bond was trading between 107 and 108.

Securities led a \$100m equity warrant issue for Nestle Holdings, the American holding company of the Swiss foods group. The 10-year paper has an indicated coupon of between 8 and 8 1/2 per cent, and an indicated issue price of par.

Each \$100m bond carries five warrants. Each can be exercised into one share of Nestle BPCs at \$25. The warrants are exercisable until the closing price of Nestle BPCs on Wednesday at \$27.1815.

The issue was trading strongly at 104-105. The clutch of equity warrant deals for top Swiss names late last year went down well with investors, and the latest Nestle paper does not appear to have been hurt by its slightly longer 10-year maturity. Lead managers wish they could arrange more such deals for suitable Swiss names in need of funds.

The secondary market for straight Eurodollar bonds saw prices up between 1/4 and 1/2, with signs of profit-taking at higher levels.

Meanwhile, the floating rate note (FRN) market was gyrating wildly. Selected dated issues saw price rises of between 5 and 8 basis points as some investors continued to sell off perpetual paper in favour of dated issues.

Prices for perpetuals were down between 3 and 6 percent points in the morning, recovering somewhat on short covering after lunch to close the day around 2 percent points off. The Lloyds Bank Series Three issue was worst hit, while trading in the Bank of Scotland and Royal Bank of Scotland perpetuals has all but closed, according to one dealer.

Each 40 per cent of market makers are now trading on 50 basis points, with the issued a LFR 300m 7 1/2 per cent par priced 1992 bond, led by Banque Internationale à Luxembourg.

\$50m 10 1/2 per cent 1994 deal for Creditanstalt Bankverein of Austria, priced at 101. This is the borrower's first Eurosterling issue.

The Eurosterling market has reopened firmly. Less concern on the currency front, and the stronger possibility of interest rate cuts have pushed secondary market prices up, showing lead managers the time is ripe for new paper.

Swiss Bank Corporation International led an Ecu 150m deal for the European Investment Bank. There is a 7 1/2 per cent coupon for this seven-year deal, which is priced at 101 1/2. The issue was trading within its fees at less than 1 1/2. The management group includes a strong Swiss contingent.

In Swiss francs, Nippon Telegraph and Telephone (NTT) came as expected with a SFR 200m 4 1/2 per cent 1995 private placement, the lowest coupon since the end of May 1986. The issue was led by Union Bank of Switzerland (UBS) and priced at 100 1/2.

UBS also placed a SFR 100m private placement for Caisse Nationale des Telecommunications. Guaranteed by France, the 1994 paper, priced at 100 1/2, also has a 4 1/2 per cent coupon. There was a likely and firmer secondary market for Swiss franc issues, helped by the recent cut in customer time deposit rates.

In Luxembourg francs, Aktiengesellschaft der Danmarks issued a LFR 300m 7 1/2 per cent par priced 1992 bond, led by Banque Internationale à Luxembourg.

## Korea fund debut set for March

AN INVESTMENT fund that will allow foreigners to invest indirectly in South Korean stocks will be launched in London this spring, Saangyong Investment and Securities said yesterday, AP reports from Seoul.

The Korean securities firm said the proposed fund, approved by the Finance Ministry, will offer for public subscription 5m shares at US\$10 each.

The money raised will be invested mainly in Korean stocks listed on the Korean Stock Exchange, Saangyong said.

The company said the fund, which is described as a closed-end investment fund, will be

called Korea Euro-Fund.

The Korean capital market is not open to foreigners for direct investment, but the Government has pledged to open it gradually.

Saangyong and Baring Brothers of the UK were listed as the primary managers.

## French Treasury launches FFr 5bn FRN

BY GEORGE GRAHAM IN PARIS

THE FRENCH Treasury yesterday completed its armoury of government debt instruments with the launch of the first in a new series of state floating-rate bonds.

The FFr 5bn bond is indexed on the average yield of the weekly Treasury bill auction in Paris. This first issue is being taken up by a syndicate led by Banque Nationale de Paris - the first occasion for a year that the French Government has used a lead manager for a bond issue.

BNP, France's largest commercial bank, is one of the 13 primary dealers named recently by the Treasury. Subsequent tranches of the new floating rate bond will be issued by the monthly auctions which are now the Treasury's preferred method.

For the first issue of its type, however, the Treasury felt it was preferable to sell at a fixed

price rather than throw the markets into confusion over how to price the bonds. The bonds will pay a yearly coupon calculated as the annualised weighted average rate of the weekly 13-week Treasury bill auction. They are issued at 98.2 per cent, to be repaid in 13 years at 100 per cent.

The floating rate bonds are expected to appeal particularly to France's money market Smees, or mutual funds, which are now excluded from inter-bank money market investments, and to smaller institutional investors.

BNP said the bond would create a new money market reference rate, since the overnight reference rate is no longer as representative following the Bank of France's move towards relying on money market intervention to control monetary policy.

The Treasury also said

FFr 5.2bn of government debt yesterday in two new tranches of fixed rate bonds. The first monthly auction of 1987 brought bids for FFr 1.2bn. The Bank of France allotted FFr 3.95bn of the 8.5 per cent 1994 bond at a weighted average yield of 8.9 per cent, and FFr 3.2bn of 8.5 per cent 2002 at a weighted average of 9.94 per cent.

The recent turmoil on French money markets had led to doubts over whether the Government would be able to achieve its funding below 9 per cent. Longer term yields in the French domestic bond market have fallen by as much as 30 basis points this week, however, in anticipation that a reduction in short term French rates would quickly follow the widely expected realignment of the exchange rate mechanism of the European Monetary System.

Dealers in Paris said yesterday that a considerable proportion of the demand for French bonds over the past week had come from foreign investors, and that foreigners had also been heavy bidders in yesterday's auction.

The French Government has almost completed the process of remodelling funding techniques by moving towards regular auctions both of Treasury bills and bonds. The government debt market has expanded rapidly over recent years with the volume of Treasury bills topping FFr 370bn. The state accounts for about 45 per cent of all new issues in the bond market.

The naming of the 13 new primary dealers is expected to help the Government debt market to become much deeper and more liquid. The participants will be obliged to quote continuous two-way prices across the range of Treasury bills and bonds.

New Issue

This announcement appears as a matter of record only

January 1987



## EUROPEAN INVESTMENT BANK

Luxembourg

DM 150,000,000

6 1/2 % Bearer Bonds of 1987/1997

Bayerische Landesbank Girozentrale

Bayerische Vereinsbank

Berliner Handels- und Frankfurter Bank

Commerzbank

Deutsche Bank

Dresdner Bank

Westdeutsche Landesbank

Bank der Bondspaarbanken N.V.

Caisse des Dépôts et Consignations

County NatWest Capital Markets

CSFB-Effektenbank

Girozentrale und Bank der Österreichischen Sparkassen

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Merrill Lynch Capital Markets

Morgan Stanley International

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Sparkassen SDS

Sparbankernas Bank

Swiss Cantonalbanks

Swiss Volksbank

Union Bank of Norway International S.A.

Yamaichi International (Deutschland) GmbH

Handwritten signature or mark.







## REUTERS SHARE SALE OFFSETS DEVELOPMENT COSTS

## Highams claims control of MSCC

**In Reuters Holdings** which amounted to some £16m.

Turnover for the year pushed ahead from £424.5m to £519.9m — apart from its national titles the group publishes a strong portfolio of newspapers and periodicals. It also has UK oil and gas interests.

Trading profits rose by 36 per cent to £43.1m. The share of related companies' profits rose to £2.2m, but income from other sized assets investments improved to £4.7m (£4.4m).

Net interest charges accounted for £3.9m (added £1.6m) and net interest income from investments took £0.5m (£0.8m).

Tax was reduced by £4.9m to £12.5m reflecting an increase in the level of prior year's benefits. The effect was a continuing reduction in UK

Net profits improved by 59m to £23.5m and earnings per 25p share by 6.4p to 25.3p. Shareholders are to receive a final dividend of 4.5p, which lifts the total from an adjusted 4.25p to 6p per share. The capital increased by last year's one-for-10 rights issue.

An analyses of turnover and pricing profit by activity shows: power generation (£144.8m) and £21.6m (£21.8m), North Sea oil and gas £34.6m (£25.3m) and 29.4m (£8.2m) and other activities £53m (£49.9m) and £2.1m (£0.2m).

By geographical market the figures broke down as to: UK £469.6m (£375m) and £38.4m (£35m) and overseas £54.3m (£49.5m) and £7.3m (£7.3m).

See Lex

By Ian Hamilton Fazy, Northern Correspondent

Highams, the industrial textiles company owned privately by John F. Johnson, the northern property developer, yesterday claimed victory in its long-running and acrimonious 50% takeover battle for the Manchester Ship Canal Company.

In an ultimatum to MSCC shareholders Mr Whittaker said that the offer would close next afternoon. Since then there would be "little prospect" of MSCC paying dividends or making a capital distribution "for some years," he said those who did not wish to remain get the cash and go.

He would do so to avoid being locked in.

But Mr Nicholas Berry, MSCC spokesman, refused Mr Whittaker's claim that the offer was "a fait accompli."

**THE GOVERNMENT** has since then taken the UK independent airline industry that, once privatised, British Airways will be "treated no differently from any other British airline," and that there will be no further route transfers from the privatised airline. This occurred in 1984, when BA and British Caledonian swapped their Saudi Arabian and South American routes.

This is one of the most vital points in the privatisation of the airline industry competition contained in the pathfinder prospectus for the privatisation of BA, published yesterday.

It goes some way towards answering fears expressed in the independent airline sector, and especially from British Caledonian, that the Government, after privatisation, will still regard the fleet as a privileged line, entitled to special treatment.

Sir Adam Thomson, Chairman of BCal, said yesterday in a message to his own airline's staff that it was essential for everyone in the independent airline industry to, "watch for the opportunity to come to shore up BA's competitive position—and thereby its financial attractiveness— to the detriment of existing and future airlines."

Sir Adam added that BCal has always said it wanted to see BA privately owned, to bring it out of the "cushioned world of public ownership and the associated commercial realities of true enterprise."

"But privatisation must be on a basis that does not inhibit the growth of the other independent carriers, but which maintains a regime of fair and equal competition."

The BA prospectus contains the text of a letter written by Sir Adam Thomson, Secretary, to Lord King the Chairman of BA, and actually dated January 27 next (the "impact day" when the price of the share sale will be announced).

The letter is intended not

Lord King (left), chairman of the Civil Aviation Authority, only to spell out for BA its future course of action, once privatised, but also to reassure the other airlines in the UK industry that the Government will not be giving BA any preferential treatment.

It stresses that after privatisation, the system for regulation of the industry will continue unchanged.

Recognising that in the past the business of BA and its predecessors has been affected by Government policies, the letter declares that "the present regulatory framework provides a stable environment for the industry as a whole."

Subject to any changes that may become necessary under the White Paper on Airline Competition Policy of 1984, the subsequent Civil Aviation Act of 1982 and the Airports Act of 1986, "it is the Government's intention that BA should be treated no differently from any other British airline."

BA, and Mr John Moore, Sec  
This is taken to mean that BA  
will be given no preferential  
treatment in the negotiation of  
UK and overseas route rights,  
and will have to take its chance  
in the international air trans-  
port market.  
But BCal, its biggest inter-  
national competitor on  
scheduled routes, remains  
sceptical.  
Sir Adam declared: "BCal  
and our political supporters  
will be looking towards the  
Government's Airline Compe-  
tition Policy and those who  
minister it to be the strong,  
unassailable arbiters of true  
competition and fair play in a  
British air transport industry  
where all airlines are privately  
owned, but in which one, by  
virtue of historical background,  
is six times the size of its  
nearest rival."  
The BA prospects high-  
lighted a dramatic improve-  
ment in the State airline's for-  
mance in recent years, but also

retary of State for Transport

indicates areas of concern for the future.

Productivity, as measured by the volume of available tonne-kilometres (ATKS) of passenger, cargo and mail capacity produced per employee, rose from 157,500 in 1982 to reach 222,000 in 1988. This was still well below the productivity of BCal, at 263,000 ATKS in 1988.

In all other areas, BA is improving. Revenue per tonne-kilometre flown, passenger load factors, the number of passengers carried and hours of utilisation per aircraft are all up significantly.

But so are staff numbers. Following the cutback from 51,000 in 1981 to a low of 35,000 in November, 1983, numbers are creeping up again (largely in response to increased demand) and reached 39,700 in the six months to end-September, last year.

**By Clay Harris**

The takeover unites the owners of Britain's two largest roadside poster contractors, Mills & Allen and London & Provincial. MAI agreed in the course of the bid to sell some of the combined group's sites to avoid a reference to the Monopolies and Mergers Commission.

Piccadilly, UK investment arm of Australis's privately owned Griffin Group, accepted MAP's 27-for-100 share alternative, worth about 123.6p yesterday. It paid about 110p on average for its holding, according to Barclays de Zoete Wedd Piccadilly's advisers.

Although Piccadilly will hold about 3.7 per cent of MAI, it does not view this as a long-term investment, BZW said. MAI's victory thwarted Piccadilly's own plan to control LCAH, which had initial success with the election of four directors to the board in

MAF's 118p cash offer valued LCAH at £35.8m. It declared the offer unconditional after Piccadilly's acceptance gave it more than 50 per cent. The offer, originally due to close today, will now remain open until further notice.

**A SECOND** Australasian insurance group has emerged as the holder of a significant shareholding in Hill Samuel, the merchant banking and financial services group.

FAI Insurance, a Sydney-based general insurer, told Hill Samuel yesterday that it had acquired 6.8m shares in the group, amounting to a 7.4 per cent stake.

The news came the day after it was confirmed that NZI Corporation, the New Zealand insurance group, had acquired 4.5 per cent of Hill Samuel. Mr Neil MacLachlan of James Capel, FAI's London stock-

Mr Larry Adler, an Australian financier, and his family. FAI has told Hill Samuel that it has bought its stake as a long-term portfolio investment in the UK financial sector. There was "no present intention" of launching a bid for the group, Mr MacLachlan said last night.

Hill Samuel has become well known to Australasian investors through its Australian associate, Macquarie Bank.

## Casket pays £1.9

**m for Armatex**  
Burton, Tesco, C & A and Top Man. In the year to June, Armatex reported pre-tax profits of £489,869 on sales of £8.5m. Net assets were just under £1m.

## Casket pays £1.9m for Armatex

S. Casket, the Manchester-based clothing importer and distribution group, is making its first acquisition since two former directors of tights manufacturer David Dixon joined the board in October—and says that others are on the way. Casket is paying around £1.9m initially for Armatrix, a trouser and cloth production business based in east London, which sells to retail chains like

Burton, Tasco, C & A and Top Man. In the year to June, Armatex reported pre-tax profits of £489,869 on sales of £8.5m. Net assets were just under £1m.

To pay for the acquisition, Casket is issuing 256m shares, of which 500,000 will be retained by the vendors and the rest placed with institutional and other investors.

Yesterday, Casket shares added 1s to 80p.

## BOARD MEETINGS

TODAY		TIP TOP DRUGSTORES		
Interiors - Paces	Black	Paints -		Jan 19
Photography	Products	Acasos and Hutchsons		Jan 14
Wendy Claiborne Fund.	Membrs Cur-	Cookson		Apr 2
Flora - Harwin		Fleming		Jan 12
FUTURE DATES		Hill and Smith		Jan 21
Interiors -				

## Wardle Storeys jumps 40% to £5.6m

**INCLUDING** a contribution in the second half from the RFD acquisition, the Wardle Storeys group raised its profit by 40 per cent, from \$4m to \$5.61m, in the year ended August 30 1986. This was up to market expectations.

Group sales in the year rose by 23 per cent to £48.94m, so margins at the pre-tax level strengthened from 9.3 per cent to a record 11.3 per cent. Operating profit came to £5.22m (£3.62m) and net interest

favourite games — Spot the Acquisition — by pointing to the \$30m cash it has to spend and announcing that it is looking at targets in the \$25m-\$26m range. The sector of the target does not matter — provided it is in manufacturing, not services —

its handling of its first acquisition, RFD. Most of the unwanted bits have been sold, netting Wardle nearly as much as the whole group cost. What remains are the parachute and rubber dinghy companies which Wardle wanted all along. This year,

The group makes plastic sheeting for a wide range of customers and, with the RFD purchase, entered the safety and survival equipment business (inflatable and parachutes). The textiles and cables components division of RFD was

The directors said there had been rapid progress in the integration of RFD and the current year would see increased benefits therefrom.

in need of a sharper form of management. Before Mr Taylor is hailed as the next Lord Hanson, it is as well to remember that Waroff is in the early stages of becoming a cosmopolite. However, the group

pre-tax profits are likely to be around £10m, helped by a move towards higher margin laminated plastic sheeting and £11m-£12m from dinghys and parachutes. The prospective year-to-15-16 yesterday's close of 36p gives the management scope to use its paper as well as the cash in the acquisition spree.

...announcing his winding-up business. The directors of the company in Wales respectively. The shift would create 60 new jobs in Belfast and 50 in Wales.

The directors had now resumed their search for further acquisitions. They had at their disposal a very strong position and would move rapidly when the opportunity occurred.

Overall liquidity increased from £5.5m to £30.7m. That included the value at the balance sheet date of assets of £10.5m. Of these, £10m was the whole of which had now been realised.

As regards the current year, the directors said they looked for further success.

After £1.55m (£1m) and subsidiaries, credit £3,000 debit £27,000, earnings worked through at 25.5p (19.1p) per share. The final dividend is to be a net total of 8p, against 1p last time.

**comment:**

Wardle Stores is encouraging shareholders to play one of its

**NatWest**  
**Registrars Department**

National Westminster Bank PLC has been  
appointed Registrar of

**British Gas plc**

All documents for registration and  
correspondence should in future be sent to:

National Westminster Bank PLC  
Registrar's Department  
Caxton House, PO Box 343,  
Redcliffe Mead Lane,  
Bristol BS99 7SQ

Telephone Bristol (STD Code 0272)  
Registrars 0272 222222

**L.G. INDEX**  
**FT for January**  
**1.375-1.381 (+25)**  
**Tel: 01-638 5099**

**Register enquiries 254188**

**Wood Hodge Inc**

wholly-owned subsidiary of

FOR THE C\$10,000 DENOMINATED NOTES																									
138	271	426	576	629	692	770	833	854	891	981	1129	1399	1552	1478	1599	1804	1992	2199	2314	2526	3232	3399	3594	3744	3894
139	432	435	534	634	634	702	823	848	850	834	1064	1299	1394	1470	1618	1799	1821	2002	2124	2319	3102	3272	3399	3544	3694
	420	467	670																						

have been selected by lot by the Fiscal Agent for redemption on the 9th day of February, 1987 at a redemption price equal to 101% of their principal amount plus accrued interest to the date of redemption (totaling C\$1,027-25 per C\$1,000 Note and C\$10,272-50 per C\$10,000 Note). The aggregate principal amount of the Notes outstanding after February 9th, 1987 will be C\$18,701,000. All the notes listed above will be redeemed on February 9th, 1987 in Canadian Dollars upon presentation and surrender of the said Notes (accompanied by the Interest coupons appertaining thereto which mature after February 9th, 1987 falling within the face value of any missing unmatured coupon will be deducted from the sum due for payment), at any of the following paying agents, at the option of the holder:

**Orion Royal Bank Limited**  
1 London Wall,  
London EC2Y 5JX,  
England

**The Royal Bank of Canada  
(France) S.A.**  
3 rue Scribe, 75440 Paris  
France

**The Royal Bank of Canada  
(Suisse)**  
rue Diday 6, 1204 Geneva,  
Switzerland


**The Royal Bank of Canada  
(Belgium) S.A.**  
rue de Ligne 1,  
B-1000 Bruxelles, Belgium

**The Royal Bank of Canada AG**  
Bockenheimer Landstrasse 61,  
8000 Frankfurt/Main 1,  
West Germany

**Kreditbank S.A.  
Luxembourggoise,**  
43 Boulevard Royal,  
2965 Luxembourg

NOTICE IS ALSO HEREBY GIVEN, that all interest on the Notes so called for redemption shall cease to accrue on or after the said 9th day of February, 1987, and coupons for the payment of interest after such date on said Notes shall be void.

DATED AT LONDON This 9th day of January, 1987.  
**BY ORION ROYAL BANK LIMITED**  
Fiscal Agent




**ORION ROYAL BANK LIMITED**  
A member of The Royal Bank of Canada Group

**Blackwood Hodge p.l.c.**

has acquired

**Roland Machinery Company**

The undersigned initiated this transaction  
on behalf of Blackwood Hodge p.l.c.



**Hill Samuel & Co. Limited**  
100 Wood Street, London EC2P 2AJ.

December 1986



## UK COMPANY NEWS

## Lucas spends £30m in US on aerospace expansion

BY CHARLES BATCHELOR

Lucas Industries, the aerospace, automotive and industrial components group, is paying \$44.5m (£30m) to acquire two US aerospace equipment manufacturers in separate deals.

Lucas has acquired Schaeffler Engineering, a Philadelphia-based manufacturer of sensors and transducers used in industry and aerospace for \$38m cash.

Schaeffler made a pre-tax profit of \$2m on turnover of \$23.6m in 1985 after spending \$3.1m on research and develop-

ment. It has manufacturing plants in Philadelphia and Slough, Bucks.

Lucas also plans to acquire a minority stake in Schaeffler's UK subsidiary for \$440,000 in cash and shares. Schaeffler will become part of Lucas's industrial systems division.

The British company has also acquired AUL Instruments of New York for \$11.5m cash. AUL makes defence electronics and test equipment and has plants in Long Island and Pennsylvania.

It made a pre-tax profit of \$2.7m on sales of \$18.6m in the year ended March 1986. AUL will become part of Lucas Aerospace.

Sir Godfrey Messervy, Lucas chairman, announced plans for further acquisitions in the aerospace and industrial fields last November when he unveiled Lucas's strategy for the year ended July 1986. Pre-tax profits rose 65 per cent to \$25.5m.

Lucas's shares fell 2p yesterday to 495p.

## Caledonia acquires 10.6% of Close

BY CHARLES BATCHELOR

Caledonia Investments, the low-profile investment company which is controlled by the Cayzer family, yesterday announced the purchase of a 10.6 per cent stake in Close Brothers, the merchant banking group, for about £3.5m.

Caledonia, which is 49 per cent owned by the Cayzers, is best known for its large shareholding, recently reduced from 46 to 35 per cent, in British & Commonwealth Holdings, the transport and financial services group where Mr John Gunn is now chief executive.

Both Caledonia and B & C are chaired by the 76-year-old Lord Cayzer, a prominent supporter of the Tory party, and the third generation of the family to head their business interests since the founding of Clan Line Steamers, the family shipping line in the late 19th century.

The purchase of the Close shares—from the British Airways pension fund—is a rare example of Caledonia making a major new investment of its own, though it has been active in underwriting B&C's purchase of Exco International and recently bought additional B&C shares.

The arrival of Mr Gunn, former chief executive of Exco, at B&C, and his announcement of a more active role for the com-

pany in managing its businesses has, in the view of the Caledonia board, pushed the investment group even further into the shade. The self-effacement previously so studiously practiced at Caledonia has gone too far, the Cayzers now acknowledge.

"Some people have even gone so far as to suggest that the Cayzer dynasty is at an end," said Mr Peter Buckley, himself a Cayzer and a director of both Caledonia and B&C. "It is not really quite so."

"The acquisition of the stake in Close is not momentous on its own but it does signify that Caledonia has a responsibility to do the best for its own shareholders. People have tended to ignore Caledonia in recent years."

"There may now be more activity in the Caledonia camp," said Mr Buckley. "We have been thinking about this for some time."

Any new deals are likely to follow the avowedly opportunistic pattern of past transactions. "Close was opportunistic and came to us because it would not have been appropriate for B & C, which already owned Cayzer, a licensed deposit taker," said Mr Buckley. "But those who make great plans might be being led by the nose. The world is a changing place."

## Baker Perkins in bid talks

BY STEPHEN THOMPSON

Shares of Baker Perkins, the Peterborough-based engineer, soared 55p to 518p yesterday following an announcement that the company was involved in talks which could result in a bid.

At yesterday's closing level Baker Perkins is valued at around £133.5m.

Mr Colin Joyce, finance director, said the company had been engaged in bid talks since Christmas following a "low-key approach."

The announcement of bid discussions was prompted by a sharp rise in the price of Baker Perkins' shares since the start of the week, Mr Joyce said.

The company's shares were a firm market on Monday and Tuesday, when they rose from

235p to 247p but this could well have been attributed to bullish trading from two broking firms, Mr Joyce said.

Buying of Baker shares continued late on Wednesday when the company was advised by its bankers to issue a statement, he added.

Talks with the potential bidder had been carried out "in a relaxed way" but the "tempo has now changed," Mr Joyce said. He added that the situation "should be resolved by the middle of next week" when a further announcement will be made.

Baker Perkins' results for the six months to September 30 last showed pre-tax profits more than halved at £8.17m, against

£7.34m in the same period the previous year, on turnover marginally higher at £137.55m.

Engineering sector analysts said Baker Perkins held attractions for various companies, including Williams Holdings, APV and Thomas Robinson.

A US predator could not be ruled out one analyst said. Simon Engineering, currently fighting off a takeover bid from Valuedale, said it was not involved in talks with Baker Perkins.

## Steelley divestment talks

Steelley is in talks to divest three of its smaller refractory operations to enable it to concentrate long term on its principal refractory products operations at Steelley, near Worsley, and Dudley, near Birmingham.

The three divestments are fireclay hollowware at Thomas Wraggs Works, near Sheffield, the monoliths operations at Rotherham, and the metallurgical products operation at Oughtibridge.

## DIVIDENDS ANNOUNCED

	Current payment	Data Corres- Total Total	
		ponding payment div year year	
Abbey's	2.5	Feb 20 2.88*	5
Associated Newspapers	4.57	Feb 19 nil	4.25*
Stanley Leisure	1.75	Feb 9 2.3	5
Wardle Starways	41	—	1.05
Debenhams	0.8	—	1.05

\* Dividends shown pence per share not except where otherwise stated. \* Equivalent after allowing for scrip issue. † On capital increased by rights and/or acquisition issues. ‡ US\$ stock. † Unquoted stock. ‡ Irish currency throughout.

## MARINE MIDLAND FINANCE N.V.

U.S.\$125,000,000 Guaranteed Floating Rate Subordinated Notes Due 1994

For the three months 9th January, 1987 to 9th April, 1987 notes will carry an interest rate of 8 1/4% per annum with a coupon amount of U.S.\$16.09 per U.S.\$1,000 note and U.S.\$160.94 per U.S.\$10,000 note. The relevant interest payment date will be 9th April, 1987.

Listed on the London Stock Exchange

Bankers Trust Company, London Agent Bank

## GRANVILLE SPONSORED SECURITIES

High	Low	Company	Price	Change	Gross Yield	P/E
136	118	Ass. Brit. Ind. Ordinary	136	+1	7.3	8.4
147	121	Ass. Brit. Ind. CULS	145	—	10.0	8.8
40	28	Amalgamated and Rhodes	38	—	4.2	12.0
71	54	SBS Design Group (USM)	58	+1	1.6	2.1
218	180	Bardon Hill Group	218	—	5.8	2.1
88	55	Bray Technologies	88	—	4.3	4.3
138	76	CCL Group Ordinary	130	—	2.8	2.2
107	88	CCL Group 11ps Conv. Pref.	98	—	18.7	18.9
288	118	Carbonyl Group Ordinary	288	—	8.1	8.4
102	80	Equilibrium 7.5ps Pref.	82	—	10.7	11.6
128	76	George Blair	91	+1	3.8	4.2
97	57	Ind. Precision Castings	96	—	8.7	7.0
176	140	Isla Group	140	—	18.3	18.1
124	101	Jackson Group	124	—	8.1	8.4
177	260	James Burroughs	328	—	17.0	5.3
100	88	James Burroughs 8ps Pref.	98	—	12.9	14.5
1035	342	Multhous NV (AmstSE)	750	—	—	30.3
380	280	Record Ridgway Ordinary	382	—	—	8.3
102	80	Record Ridgway 10ps Pref.	82	—	14.1	17.0
88	57	Robert Jenkins	88	—	—	3.8
44	30	Sonitons	44	+1	—	—
141	87	Torday and Cartels	141	—	8.7	4.0
340	324	Trovan Holdings	324	—	7.9	2.4
78	42	Unilock Holdings (SB)	78	—	2.8	3.7
118	86	Walter Alexander	118	+1	8.0	4.2
200	190	W. S. Yates	196	—	17.4	8.8
98	67	West Yorks. Ind. Hosp. (USM)	98	—	5.8	13.7

Granville & Company Limited  
5 Lovell Lane, London EC3R 8EP  
Telephone 01-621 1212  
Member of FIMBRA

Granville Davies Coleman Limited  
27 Lovell Lane, London EC3R 8DT  
Telephone 01-621 1212  
Member of the Stock Exchange

Deutsche Stadt- und Landesbank  
Bonn/Berlin

DM 100 000 000,—  
Floating Rate Notes  
Schuldverschreibungen — Serie 185  
1985/1995

For the three months 10th January 1987 to 9th April 1987 the notes will carry an interest rate of 4.85 % (Floor less 0.10%) per annum with a Coupon amount for DM 68.13 — per DM 5 000,— note. The relevant interest payment date will be 10th April 1987.

Listed on the Düsseldorf Stock Exchange.

DSL Bank  
Deutsche Stadt- und Landesbank  
Königsplatz 62-70, 5300 Bonn 2  
Telephone 02 28 / 556-215  
Telex 226324 DSL Bank

June 1986

TRILION PLC

Placing by  
CAPEL-CURE MYERS

of  
2,563,000 ordinary shares of 10p each  
at 73p per share

January 1986

International Business Communications (Holdings) plc

Listing  
and  
Placing of 3,150,444 ordinary shares  
of 10p each at 75p per share  
by  
CAPEL-CURE MYERS

February 1986

C & W Walker Holdings p.l.c.

Proposed Acquisition  
of  
Multiple Industries Group Limited

Rights issue of 7,016,394 new ordinary shares  
of 15p each at 35p  
Brokers to the issue:  
CAPEL-CURE MYERS

June 1986

Pineapple

DANCE S.T.U.D.I.O.S PLC

Rights Issue  
of 3,666,666 new ordinary shares  
of 10p each at 50p per share  
and  
Placing of 1,000,000 new ordinary shares  
of 10p each at 50p per share  
Brokers to the issue:  
CAPEL-CURE MYERS

October 1986

MEGGITT

MEGGITT HOLDINGS PLC

Acquisition of  
Bestobell plc

Issue of 65,124,040 new ordinary shares  
of 5p each at 125p  
Brokers to the issue:  
CAPEL-CURE MYERS

November 1986

Queens Moat Houses PLC

Placing of  
22,500,000 ordinary shares  
to finance acquisition of The Bilderberg Group

Financing arranged by  
CAPEL-CURE MYERS  
through  
ANZ SECURITIES UK LTD

Capel-Cure Myers record of supporting developing companies speaks for itself

ANZ MERCHANT BANK LIMITED  
including CAPEL-CURE MYERS

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Telephone: 01-236 5080



# NOTICE OF REDEMPTION 1st FEBRUARY 1987

## SLOUGH ESTATES FINANCE plc

### US\$20,000,000 8% GUARANTEED LOAN 1978/88

Notice is hereby given that a drawing of bonds of the above loan took place on 22nd December 1986 attended by Richard Graham Rosser, Notary Public of the firm De Pinne Scores & John Venn, when 2,500 bonds for a principal amount of US\$2,500,000 were drawn for redemption on 1st February 1987 at their principal amount. This drawing represents the total redemption instalment of US\$2,500,000 due on 1st February 1987.

The following are the numbers of the bonds:

101	102	103	104	105	106	107	108	109	110	111	112	113	114	115	116	117	118	119	120
121	122	123	124	125	126	127	128	129	130	131	132	133	134	135	136	137	138	139	140
141	142	143	144	145	146	147	148	149	150	151	152	153	154	155	156	157	158	159	160
161	162	163	164	165	166	167	168	169	170	171	172	173	174	175	176	177	178	179	180
181	182	183	184	185	186	187	188	189	190	191	192	193	194	195	196	197	198	199	200
201	202	203	204	205	206	207	208	209	210	211	212	213	214	215	216	217	218	219	220
221	222	223	224	225	226	227	228	229	230	231	232	233	234	235	236	237	238	239	240
241	242	243	244	245	246	247	248	249	250	251	252	253	254	255	256	257	258	259	260
261	262	263	264	265	266	267	268	269	270	271	272	273	274	275	276	277	278	279	280
281	282	283	284	285	286	287	288	289	290	291	292	293	294	295	296	297	298	299	300
301	302	303	304	305	306	307	308	309	310	311	312	313	314	315	316	317	318	319	320
321	322	323	324	325	326	327	328	329	330	331	332	333	334	335	336	337	338	339	340
341	342	343	344	345	346	347	348	349	350	351	352	353	354	355	356	357	358	359	360
361	362	363	364	365	366	367	368	369	370	371	372	373	374	375	376	377	378	379	380
381	382	383	384	385	386	387	388	389	390	391	392	393	394	395	396	397	398	399	400
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461	462	463	464	465	466	467	468	469	470	471	472	473	474	475	476	477	478	479	480
481	482	483	484	485	486	487	488	489	490	491	492	493	494	495	496	497	498	499	500
501	502	503	504	505	506	507	508	509	510	511	512	513	514	515	516	517	518	519	520
521	522	523	524	525	526	527	528	529	530	531	532	533	534	535	536	537	538	539	540
541	542	543	544	545	546	547	548	549	550	551	552	553	554	555	556	557	558	559	560
561	562	563	564	565	566	567	568	569	570	571	572	573	574	575	576	577	578	579	580
581	582	583	584	585	586	587	588	589	590	591	592	593	594	595	596	597	598	599	600
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621	622	623	624	625	626	627	628	629	630	631	632	633	634	635	636	637	638	639	640
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721	722	723	724	725	726	727	728	729	730	731	732	733	734	735	736	737	738	739	740
741	742	743	744	745	746	747	748	749	750	751	752	753	754	755	756	757	758	759	760
761	762	763	764	765	766	767	768	769	770	771	772	773	774	775	776	777	778	779	780
781	782	783	784	785	786	787	788	789	790	791	792	793	794	795	796	797	798	799	800
801	802	803	804	805	806	807	808	809	810	811	812	813	814	815	816	817	818	819	820
821	822	823	824	825	826	827	828	829	830	831	832	833	834	835	836	837	838	839	840
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861	862	863	864	865	866	867	868	869	870	871	872	873	874	875	876	877	878	879	880
881	882	883	884	885	886	887	888	889	890	891	892	893	894	895	896	897	898	899	900
901	902	903	904	905	906	907	908	909	910	911	912	913	914	915	916	917	918	919	920
921	922	923	924	925	926	927	928	929	930	931	932	933	934	935	936	937	938	939	940
941	942	943	944	945	946	947	948	949	950	951	952	953	954	955	956	957	958	959	960
961	962	963	964	965	966	967	968	969	970	971	972	973	974	975	976	977	978	979	980
981	982	983	984	985	986	987	988	989	990	991	992	993	994	995	996	997	998	999	1000

Witness RICHARD GRAHAM ROSSE, Notary Public

On or after the 1st February 1987 the above bonds may be presented for redemption at their principal amount at the specified offices of the paying agents appointed as mentioned in the terms and conditions printed on the reverse of each bond. Each of the above bonds when presented for redemption must be accompanied by all the coupons maturing subsequent to the redemption date. If such coupons are not attached the amount of the missing unmatured coupons will be deducted from the sum due for payment. The coupons due on the 1st February 1987 should be presented for payment in the normal manner. The principal amount of bonds still outstanding after taking into account the above-mentioned redemption instalment is US\$2,500,000.

SLOUGH ESTATES FINANCE plc

Principal paying agent:

KREDIETBANK S.A. LUXEMBOURG

Sub-paying agents:

CHARTERHOUSE BANK LIMITED, LONDON

CONTINENTAL BANK INTERNATIONAL, NEW YORK

## UK COMPANY NEWS

### French investment trust launched in London

BY NIKKI TAIT

A £14.5m FRENCH investment trust is being launched in London by Paribas, the investment bank which is next on the French Government's privatisation list. It owns the stockbroker Quilès Goodman.

Paribas French Investment Trust will issue 15m ordinary shares at 100p each. One quarter of those will be offered to the public at that price, and the remainder placed with institutions. As far as the public offer is concerned, minimum subscription is £500, and the opening date is January 14.

The issue is being sponsored by Quilès & Co., the first deal handled by the newly-created UK corporate finance arm of the Quilès-Paribas group. It will raise around £14.5m after expenses.

The trust's portfolio will be managed by Paribas Asset Management (UK), a wholly-owned subsidiary of Paribas Asset Management which currently handles funds of around £7.3bn.

The bulk of the portfolio will comprise stocks listed on the main Paris market, although some smaller companies — quoted on the Second Marché and regional stockmarkets — will also be included, subject to a 25 per cent limit.

Yesterday, fund managers indicated that they liked the look of bank and insurance shares, food companies and leisure stocks. There will be little attempt to hedge the fund against currency movements but in order to restrict any possible discount, the trust has

been set a 10-year life.

Despite the recent student action and public sector strikes in France, managers of the fund said they believed the timing of the issue was still fortuitous.

They pointed to the 49.7 per cent rise in the Paris market over the past year, increased interest through the Government's five-year privatisation programme and a potential wave of bid activity.

Private investors had been offered a number of vehicles into the French market recently — including the launch of two specialist unit trusts in October.

### Good start at Stanley Leisure

FIRST interim results of Stanley Leisure Organisation, since joining the main market last year, showed that pre-tax profits had increased from £1.04m to £1.8m for the 26 weeks ended October 26 1986 from turnover of £27.07m, compared with £22.95m.

Since the half year end, turnover and profitability had both continued at a satisfactory level.

After first half tax of £468,000 against £412,000, earnings per share are given as 7.8p, compared with 6p, while the maiden interim dividend is 1.75p which will absorb £197,000.

## NOTICE OF REDEMPTION AND TERMINATION OF CONVERSION RIGHTS

### MITSUI REAL ESTATE DEVELOPMENT CO., LTD. (Mitsui Fudosan Kabushiki Kaisha)

#### U.S. \$20,000,000

##### 6 per cent. Convertible Bonds due 1992 (the "Bonds")

NOTICE IS HEREBY GIVEN that, in accordance with the provision of the Trust Deed dated 21st September, 1977 and as amended by the First Supplemental Trust Deed dated 21st September, 1982 between Mitsui Real Estate Development Co., Ltd. (the "Company") and The Bank of Tokyo Trust Company as Trustees, under which the above-described Bonds were constituted, the Company has elected to exercise its right to, and shall, redeem on February 12, 1987, all of its outstanding Bonds at a redemption price of 101 per cent of the principal amount thereof together with accrued interest to such date of redemption which will amount to U.S. \$22.88 per U.S. \$1,000 principal amount of the Bonds.

The payment of the redemption price and accrued interest will be made on and after February 12, 1987, upon presentation and surrender of the Bonds, together with all coupons appertaining thereto maturing subsequent to February 12, 1987 at the principal office of The Bank of Tokyo Trust Company as Principal Paying Agent for the Bonds, in New York City, 100 Broadway, New York, New York 10036 or at the principal office in the city indicated below of any of the following Paying Agents:

Nippon European Bank S.A., Brussels; Commerzbank Aktiengesellschaft, Frankfurt/Main; The Industrial Bank of Japan, Limited, London; Credit Lyonnais, Luxembourg; and Paribas, Union Bank of Switzerland, Zurich.

On and after February 12, 1987, interest on the Bonds will cease to accrue.

The Bonds may be converted into shares of Common Stock of the Company at the conversion price (with Bonds taken at their principal amount) translated into Japanese Yen at the rate of Yen 267.50 equals U.S. \$1.00 of Yen 362.50 per share of the Common Stock. The Company's Common Stock is issued only in Units of 1,000 shares or integral multiples thereof. A cash adjustment will be paid for any fraction of a Unit.

Each bondholder who wishes to convert his Bonds should deposit his Bonds, together with all coupons, with any of the Conversion Agents being the same as the Paying Agents specified above, accompanied by a notice of conversion (the form of which notice is available from any of the Conversion Agents). SUCH CONVERSION RIGHTS WILL TERMINATE AS TO ALL BONDS AT THE CLOSE OF BUSINESS ON FEBRUARY 12, 1987.

For the information of the bondholders, the reported closing price of the Common Stock of the Company on the Tokyo Stock Exchange during the period from November 26, 1985 to December 25, 1986, ranged from a high of Yen 5,010 to a low of Yen 1,760. The reported closing price of such shares on the Tokyo Stock Exchange on December 25, 1986 was Yen 1,980 per share.

MITSUI REAL ESTATE DEVELOPMENT CO., LTD.  
By The Bank of Tokyo Trust Company  
as Principal Paying Agent

Dated: January 9, 1987

## NOTICE OF REDEMPTION

### Republic of Colombia

8 1/4% External Sinking Fund Bonds Due February 1, 1988

NOTICE IS HEREBY GIVEN, on behalf of the Republic of Colombia, that on February 1, 1987, \$750,000 principal amount of its 8 1/4% External Sinking Fund Bonds will be redeemed out of moneys to be paid by it to Dillon, Read & Co. Inc., as Principal Paying Agent, pursuant to the mandatory, annual redemption requirement of said Bonds and to the related Authenticating Agency Agreement and Paying Agency Agreement, each dated as of February 1, 1978, Manufacturers Hanover Trust Company, as Authenticating Agent, has selected, by lot, for such redemption the Bonds bearing the following serial numbers:

Coupon Bonds to be redeemed in whole:

M	27	308	879	813	1009	1187	3398	4306	4964	6476	6648	10557	11412	11498	12781	13466	14689	14663	15191	16286	17230
		302	884	814	1014	1192	3403	4314	4969	6481	6659	10567	11420	11506	12787	13472	14695	14668	15196	16292	17235
		302	882	817	1014	1179	3360	4310	4993	6483	6650	10564	11416	11795	12784	13469	14900	14828	15223	16251	17594
		303	885	880	1016	1204	3394	4316	4994	5469	6567	10569	11411	11796	12788	13480	14802	14667	15174	16293	17705
		303	885	880	1016	1204	3394	4316	4994	5469	6567	10569	11411	11796	12788	13480	14802	14667	15174	16293	17705
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		303	885	880	1016																



Lufthansa today:

# Some things changed at Lufthansa on November 1, 1986. Some things didn't.



Lufthansa's Business Class is new. A change for the better for everyone going places on business. Use our Advance Seat Reservation and reserve the seat you want on any international route at normal fares when you book your flight. Inside our aircraft, one look at our new seats will tell you you'll be

sitting more comfortably now, with a roomy seat-pitch of 34 inches (86 cm). If you have a busy schedule, you'll especially appreciate our new Business Class hospitality. We'll serve you a complete menu whatever the time of day. That's Lufthansa's new way to fly in

Europe. And as always when flying Lufthansa, you'll still have excellent connections to almost anywhere in the world. You'll still be punctual and reliable, because we're punctual and reliable. And you'll still be flying with one of the most modern fleets in the world. Welcome on board.



**Lufthansa**



# NOTICE OF REDEMPTION AND TERMINATION OF CONVERSION RIGHTS

## MITSUI REAL ESTATE DEVELOPMENT CO., LTD.

(Mitsui Fudosan Kaisha, Ltd.)

U.S. \$35,000,000

7 1/4 per cent. Convertible Bonds due 1996 (the "Bonds")

NOTICE IS HEREBY GIVEN that, in accordance with the provision of the Trust Deed dated 12th December 1980 and as amended by the First Supplemental Trust Deed dated 30th September 1982 between Mitsui Real Estate Development Co., Ltd. (the "Company") and The Bank of Tokyo Trust Company as Trustee, under which the above-described Bonds were constituted, the Company has elected to exercise its right to, and shall, redeem on February 17, 1987, all of its outstanding Bonds at a redemption price of 105 per cent. of the principal amount thereof, together with accrued interest to such date of redemption which will amount to U.S. \$27.58 per U.S. \$1,000 principal amount of the Bonds.

The payment of the redemption price and accrued interest will be made on and after February 17, 1987 upon presentation and surrender of the Bonds, together with all coupons appertaining thereto maturing subsequent to February 17, 1987 at the principal office of The Bank of Tokyo Trust Company, as Principal Paying Agent for the Bonds, in New York City, 100 Broadway, New York, New York 10005 or at the principal office in the city indicated below of any of the following Paying Agents:

The Industrial Bank of Japan, Limited, London; Credit Lyonnais, Paris and Luxembourg; Nippon Kaitoku Bank, Ltd., Tokyo; Nippon Kaitoku Bank, Ltd., Hong Kong; Union Bank of Japan, Ltd., London; Union Bank of Japan, Ltd., Hong Kong; Union Bank of Japan, Ltd., Singapore; Union Bank of Japan, Ltd., Zurich; The Development Bank of Singapore, Limited, Singapore.

On and after February 17, 1987, interest on the Bonds will cease to accrue. The Bonds may be converted into shares of Common Stock of the Company at the conversion price (with Bonds taken at their principal amount translated into Japanese Yen at the rate of Yen 24.48 equals U.S. \$1) of Yen 448.30 per share of Common Stock. The Company's Common Stock is issuable only in Units of 1,000 shares or integral multiples thereof. A cash adjustment will be paid for any fraction of a Unit.

Each Bondholder who wishes to convert his Bonds should deposit his Bonds, together with all unexpired coupons, with any of the Conversion Agents being the same as the Paying Agents specified above, accompanied by a notice of conversion in the form of which copies are available from any of the Conversion Agents. SUCH CONVERSION RIGHTS WILL TERMINATE AS TO ALL BONDS AT THE CLOSE OF BUSINESS ON FEBRUARY 16, 1987.

For the information of the bondholders, the reported closing price of the Common Stock of the Company on the Tokyo Stock Exchange during the period from November 26, 1986 to December 26, 1986, ranged from a high of Yen 410.00 to a low of Yen 170.00. The reported closing price of such shares on the Tokyo Stock Exchange on December 26, 1986 was Yen 190.00 per share.

MITSUI REAL ESTATE DEVELOPMENT CO., LTD.  
By The Bank of Tokyo Trust Company  
as Principal Paying Agent

Dated: January 9, 1987

## Integrating Dixons Group subsidiaries

As a result of the integration of Dixons Group into Currys, Dixons Group has made the following appointments: Mr. Jimmy Morrison, out of town sales director, Currys (previously sales director, Dixons Group); Mr. Barry Wilson, purchasing director, Dixons Group (previously purchasing director, Dixons Group); Mr. Geoff Dodds, marketing director, Dixons Group (previously marketing director, Dixons Group); Mr. Jim Brown, finance director, Dixons Group (previously finance director, Dixons Group); Mr. Mark Burton, finance director, Dixons Group (previously finance director, Dixons Group); Mr. Mark Burton, finance director, Dixons Group (previously finance director, Dixons Group).

Mr. Robert C. Carefull, group finance director, has been additionally appointed secretary of BROWN SHIPLEY HOLDINGS, and of Brown, Shipley & Co following the retirement of Mr. John Higginbotham.

Mr. David Dymond has joined SORTEX as marketing director. He was sales and marketing director for the Sulby Vacuum division of Furness Engineering.

Mr. Derek Birkin, chief executive and deputy chairman of RTZ, and Paul Eades, South East, East Anglia and the Midlands, formerly an official of the General Municipal, Builders and

Allied Trades Union, have been appointed part-time members of the board of BRITISH STEEL CORPORATION.

CIN INDUSTRIAL INVESTMENTS, venture capital arm of British Coal Pension Fund, has appointed Mr. Caroline Owens, Mr. Martin Jelbart, Mr. Philip Marshall and Mr. Mark Burgess as assistant directors. All four were previously managers within the company responsible for making and monitoring unquoted investments.

Mr. Christopher Hare has been appointed commercial director, BRITISH NEWSPAPER PRINTING CORPORATION. He was assistant general manager of The News Centre, Portsmouth (Portsmouth and Sunderland Newspapers).

Mr. J. A. M. Curry has relinquished his executive duties as joint chief executive of UNITECH to develop his private interests, which include acquiring an interest in American BROWN SHIPLEY HOLDINGS, a non-executive director of Unitech and retains his shareholding.

Mr. Brian White, formerly head of business services in the Department of Employment, has been appointed director of counter automation at the POST OFFICE. He succeeds Mr. John Easman who has been appointed general manager of Post Office counters in eastern territory — an area covering the Department of Employment, East Anglia and the Midlands of England except for London.

## Changes at Hawker Siddeley companies

The following appointments have been made in HAWKER SIDDELEY companies. Mr. J. F. Callahan, chairman of Fuso Industries Inc. has retired and Mr. B. M. Bonfield, a Hawker Siddeley Group director, has been appointed chairman. Mr. A. Richards joins the board of Crompton Electronics as sales director. Mr. T. J. E. Watt joins the board of Hawker Siddeley Bracknell as finance director. Mr. J. Watson joins the board of Gardner Sorensen and Co. as finance director. On January 31 Mr. L. V. R. Smith, managing director of Hawker Siddeley Power Transforms, will retire and Mr. T. E. Davies will be appointed to the board as managing director. Mr. Timothy Bevan, Mr. F. E. Delling, Mr. A. R. F. Baxton and Mr. M. A. Wynn have ceased to be directors of BARCLAYS NATIONAL BANK, Barclays Bank's former South African subsidiary. Mr. Basil Henson, chairman of Barclays National Bank, has left the board of Barclays International.

Mr. John R. Steele, until recently director-general for transport of the European Communities, has been appointed to the board of P & O CONTAINERS as a non-executive director.

EUROPEAN BRAZILIAN BANK has appointed Mr. Peter

Taylor as senior manager — administration and company secretary in place of Mr. Frank Sandringham who has resigned.

Mr. Nicholas Lewis has been appointed an executive director, international division, of WILLIS FABER & DUMAS.

Mr. S. A. (Stan) Hardman has been appointed assistant managing director of TAYLOR WOODROW MANAGEMENT AND ENGINEERING. Mr. M. J. (Ken) Day, and Mr. M. J. (Mike) Barden, become directors.

Mr. Paul Gottlieb has been appointed managing director of GREYHOUND GUARANTY, the London-based banking subsidiary of the Greyhound Corporation. He succeeds Mr. Michael Reeve who has resigned. Mr. Gottlieb was corporate banking director of Citibank.

Mr. Brian Street, chairman of Air Products, has been appointed vice-chairman of the south eastern region of the CONFEDERATION OF BRITISH INDUSTRY, in succession to Mr. Dorian Davies, executive chairman of James Walker and Co.

Mr. C. E. Hamble has been appointed an assistant director of HAMBROS BANK.

CREDITANSTALT, London branch, has appointed Mr. James

Stewart as senior manager, investment banking.

Mr. Peter G. Nease has been appointed director, corporate sales, of HOGG ROBINSON (BENEFIT CONSULTANTS).

The STANDARD LIFE ASSURANCE COMPANY has appointed Sir Lawrence Alroy of the board. He recently retired as chairman of the Board of Inland Revenue. Prior to that he was at the Treasury from 1958-1979.

ARCO has appointed Mr. Bill Ritchie to be divisional director of ARCO Merseyside.

## Rejoining Robt Fleming

ROBERT FLEMING & CO has reappointed Mr. Robert Cooper as a director in its corporate finance department. He rejoins Flemings at the end of January. Mr. Cooper was a director in Flemings' corporate finance department from 1977 to 1984. In 1984 he became a director of Kleinwort Benson and in late 1985 joined Next as group finance director, where he will continue as a non-executive director.

## FINANCIAL TIMES SURVEY PROGRAMME

The following Financial Times Surveys are to be published next week:—

Tuesday January 13  
CONFERENCE AND EXHIBITIONS

Friday January 16  
NORDIC BANKING & FINANCE

Saturday January 17  
WIDER SHARE OWNERSHIP

Dates of Financial Times Surveys may be changed at short notice

# Group Gold Mining Companies' Reports for the quarter ended 31 December 1986

All companies are incorporated in the Republic of South Africa

## Driefontein Consolidated

Driefontein Consolidated Limited  
(Registration No. 66/0489/06)

ISSUED CAPITAL: 102 000 000 shares of R1 each, fully paid.

	Quarter ended 31 Dec. 1986	Quarter ended 30 Sept. 1986	Quarter ended 31 Dec. 1985
<b>OPERATING RESULTS</b>			
<b>Gold - East Driefontein</b>			
One milled (t)	785 000	705 000	1 410 000
Gold produced (kg)	7 323.0	7 120.5	14 432.5
Yield (g/t)	10.4	10.1	10.5
Price received (R/kg)	29 975	30 075	30 004
Revenue (R/million)	312.19	304.29	308.27
Cost (R/million)	50.77	51.29	52.05
Profit (R/million)	261.42	253.00	256.22
Revenue (R'000)	320 629	314 485	424 577
Cost (R'000)	65 402	64 500	62 762
Profit (R'000)	255 227	249 985	361 815
<b>Gold - West Driefontein</b>			
One milled (t)	780 000	780 000	1 440 000
Gold produced (kg)	7 788.0	8 064.0	15 792.0
Yield (g/t)	10.7	11.2	11.0
Price received (R/kg)	29 995	29 895	29 777
Revenue (R/million)	313.15	304.85	327.00
Cost (R/million)	102.08	101.90	101.99
Profit (R/million)	211.07	202.95	225.01
Revenue (R'000)	322 798	314 084	470 629
Cost (R'000)	79 498	79 364	146 862
Profit (R'000)	243 300	234 720	323 767

**Financial Results (R'000)**

Working profit: Gold . . . . . 510 980 517 820 608 832  
Profit on sale of Driefontein and Sulphide Acid . . . . . 5 986 3 021 5 009  
Net mining royalties and sundry mining revenue . . . . . 3 930 3 303 3 313

Net mining revenue . . . . . 516 900 522 254 627 154  
Net non-mining revenue (group) . . . . . 19 394 21 636 40 557

Profit before tax and State's share of profit . . . . . 536 194 543 890 667 711  
Tax and State's share of profit . . . . . 286 489 220 028 425 267

Profit after tax and State's share of profit . . . . . 249 705 323 862 242 444  
Capital expenditure . . . . . 33 966 27 944 61 812  
Dividend . . . . . 147 900 — 147 900

**CAPITAL EXPENDITURE.** The unexpended balance of authorised capital expenditure at 31 December 1986 was R240.6 million.

**DIVIDEND.** A dividend (No. 27) of 147 cents per share was declared on 9 December 1986, payable to members on or about 11 February 1987.

**SHAFTS**

**East Driefontein**  
No. 4 Shaft-W. The shaft has been constructed.  
No. 5 Sub-Vertical Shaft-W. The shaft was sunk 148 metres to a depth of 214 metres below collar.

**West Driefontein**  
No. 6 Tertiary Shaft-W. The shaft has been constructed.  
No. 7 Shaft-W. The shaft was sunk 114 metres to a depth of 1 774 metres below collar. Excavation work on 21 level was completed and work on the haulage arrangements below 21 level has begun.  
No. 8 Shaft-W. The excavation and support of 6 level section was completed. The shaft was stopped and preparatory work has commenced for the installation of the fans.

On behalf of the board  
A. J. Wright  
R. R. van Rooyen } Directors

8 January 1987

## Vlaktefontein

Vlaktefontein Gold Mining Company Limited  
(Registration No. 05/06155/06)

ISSUED CAPITAL: 6 000 000 shares of 20 cents each, fully paid.

	Quarter ended 31 Dec. 1986	Quarter ended 30 Sept. 1986	Quarter ended 31 Dec. 1985
<b>OPERATING RESULTS</b>			
<b>Gold</b>			
One milled (t)	59 895	61 025	120 628
Gold produced (kg)	124 595	148 377	259 372
Yield (g/t)	20.8	24.3	20.5
Price received (R/kg)	29 995	29 895	29 777
Revenue (R/million)	374.40	424.00	400.00
Cost (R/million)	264.4	325.2	450.2
Profit (R/million)	110.0	98.8	149.8
Revenue (R'000)	374 400	424 000	400 000
Cost (R'000)	264 400	325 200	450 200
Profit (R'000)	110 000	98 800	149 800
<b>Financial Results (R'000)</b>			
Working profit: Gold . . . . . 965 1 320 2 232			
Net mining revenue . . . . . 965 1 320 2 232			
Profit before tax . . . . . 1 427 1 908 3 355			
Tax . . . . . 597 825 1 430			
Non-mining tax . . . . . 134 135 269			
Profit after tax . . . . . 796 898 1 656			
Capital expenditure . . . . . 401 16 417			
Dividend . . . . . 900 — 900			

**CAPITAL EXPENDITURE.** The unexpended balance of authorised capital expenditure at 31 December 1986 was R250.6 million.  
(a) Included in the total of capital expenditure for the quarter ended 31 December 1986 is an amount of R27 000 in respect of Driefontein.  
**DIVIDEND.** A dividend (No. 81) of 25 cents per share was declared on 9 December 1986, payable to members on or about 11 February 1987.  
**PRODUCTION.** Mining operations have commenced on the farm Driefontein 170 in new field. Preliminary excavation for the inclined haulage has been carried out to a depth of 20 metres and sinking of the haulage has started. Construction and sinking of the haulage is in progress.

On behalf of the board  
A. J. Wright  
G. P. Alvey } Directors

8 January 1987

## Venterspost

Venterspost Gold Mining Company Limited  
(Registration No. 05/0632/06)

ISSUED CAPITAL: 5 000 000 shares of R1 each, fully paid.

	Quarter ended 31 Dec. 1986	Quarter ended 30 Sept. 1986	Quarter ended 31 Dec. 1985
<b>OPERATING RESULTS</b>			
<b>Gold</b>			
One milled (t)	390 000	390 000	780 000
Gold produced (kg)	1 599.0	1 565.7	3 164.7
Yield (g/t)	4.1	4.0	4.1
Price received (R/kg)	29 995	29 895	29 777
Revenue (R/million)	122.34	118.42	232.80
Cost (R/million)	39.20	40.67	80.40
Profit (R/million)	83.14	77.75	152.40
Revenue (R'000)	122 340	118 420	232 800
Cost (R'000)	39 200	40 670	80 400
Profit (R'000)	83 140	77 750	152 400
<b>Financial Results (R'000)</b>			
Working profit: Gold . . . . . 22 884 22 629 35 297			
Net mining revenue . . . . . 22 884 22 629 35 297			
Profit before tax . . . . . 34 698 34 168 38 809			
Tax . . . . . 6 839 6 839 15 109			
Profit after tax . . . . . 27 859 27 329 23 700			
Capital expenditure . . . . . 1 830 577 2 409			
Dividend . . . . . 6 000 — 6 000			

**CAPITAL EXPENDITURE.** The unexpended balance of authorised capital expenditure at 31 December 1986 was R10.5 million.  
(a) On the basis that the profits earned during the first half of the year was estimated during the second half, it is estimated that the capital expenditure will be approximately R2.5 million, compared with the provision of R10.5 million for the first half and report.

**DIVIDEND.** A dividend (No. 99) of 120 cents per share was declared on 9 December 1986, payable to members on or about 11 February 1987.

On behalf of the board  
A. J. Wright  
G. P. Alvey } Directors

8 January 1987

## Libanon

Libanon Gold Mining Company Limited  
(Registration No. 05/0631/06)

ISSUED CAPITAL: 8 000 000 shares of R1 each, fully paid.

	Quarter ended 31 Dec. 1986	Quarter ended 30 Sept. 1986	Quarter ended 31 Dec. 1985
<b>OPERATING RESULTS</b>			
<b>Gold</b>			
One milled (t)	495 000	425 000	870 000
Gold produced (kg)	2 003.0	1 189.5	4 193.5
Yield (g/t)	4.0	2.8	4.8
Price received (R/kg)	29 995	29 895	29 777
Revenue (R/million)	139.04	147.77	144.40
Cost (R/million)	84.43	85.30	85.26
Profit (R/million)	54.61	62.47	59.14
Revenue (R'000)	139 040	147 770	144 400
Cost (R'000)	84 430	85 300	85 260
Profit (R'000)	54 610	62 470	59 140
<b>Financial Results (R'000)</b>			
Working profit: Gold . . . . . 23 729 28 915 32 000			
Net mining revenue . . . . . 23 729 28 915 32 000			
Profit before tax and State's share of profit . . . . . 36 446 38 772 38 772			
Tax and State's share of profit . . . . . 11 375 12 785 12 138			
Profit after tax and State's share of profit . . . . . 25 071 25 987 26 634			
Capital expenditure . . . . . 8 000 6 229 15 109			
Dividend . . . . . 14 800 — 14 800			

**SHARE CAPITAL.** The company has exercised its option to acquire the mineral rights over 569.51 hectares of the farm Driefontein 170, from Gold Fields Mining and Development Limited in exchange for 52 700 shares of R1 each at a price of R20 per share before the middle market price of such shares ruling on the Johannesburg Stock Exchange on the date of commencement of the prospecting period in terms of an agreement dated 15 September 1986. The shares were allocated on 28 November 1986 in terms of a directors' resolution passed on that date and application has been made to both the Johannesburg Stock Exchange and the Stock Exchange, London for a listing of these shares to commence on 14 January 1987.

**CAPITAL EXPENDITURE.** The unexpended balance of authorised capital expenditure at 31 December 1986 was R250.6 million.

**DIVIDEND.** A dividend (No. 72) of 175 cents per share was declared on 9 December 1986, payable to members on or about 11 February 1987.

**PRODUCTION.** The first ore in the previous quarter has been established and the area recognised for mining. The mine grade is still affected due to limited production from the high-grade zone.

On behalf of the board  
A. J. Wright  
A. R. Munn } Directors

8 January 1987

## Doornfontein

Doornfontein Gold Mining Company Limited  
(Registration No. 05/0609/06)

ISSUED CAPITAL: 10 000 000 shares of R1 each, fully paid.

	Quarter ended 31 Dec. 1986	Quarter ended 30 Sept. 1986	Quarter ended 31 Dec. 1985
<b>OPERATING RESULTS</b>			
<b>Gold</b>			
One milled (t)	365 000	365 000	730 000
Gold produced (kg)	2 139.0	2 083.5	4 203.5
Yield (g/t)	5.9	5.7	5.8
Price received (0/10g)	39 677	39 543	39 345
Revenue (0/1 milled)	176 265	145 500	273 655
Cost (0/1 milled)	176 265	174 757	273 655
Profit (0/1 milled)	0.00	20.81	0.00
Revenue (0000)	64 616	63 882	128 358
Cost (0000)	64 728	61 552	128 820
Profit (0000)	22 690	31 690	44 538
<b>MINERAL RESERVE (0000)</b>			
Working profit Gold	22 690	21 590	44 538
Net steady increase	2 311	2 399	4 509
Profit before tax and Stamp's share of profit	35 999	34 489	69 047
Tax and Stamp's share of profit	5 336	4 939	10 555
Profit after tax and Stamp's share of profit	29 663	29 499	58 492
Produced	12 644	12 650	25 371



A copy of this document, which contains listing particulars with regard to Paribas French Investment Trust PLC (the "Company") given in compliance with The Stock Exchange (Listing) Regulations 1984, has been delivered to the Registrar of Companies in England and Wales as required by those regulations. Application has been made to the Council of The Stock Exchange for all of the Ordinary Shares of 25p each of the Company, issued and now being issued, to be admitted to the Official List.

The Directors of the Company (the "Directors"), whose names appear under the heading "Directors and Advisers" below, are the persons responsible for the information contained in this document. To the best of their knowledge and belief, the Directors (who have taken all reasonable care to ensure that such is

the case) the information contained in this document is in accordance with the facts and does not omit anything likely to affect the import of such information. The Directors accept responsibility accordingly.

The application for the Ordinary Shares available for subscription by the public will open at 10 a.m. on 14th January, 1987 and will close at any time thereafter. It is expected that admission to the Official List will become effective and dealings in the issued ordinary share capital of the Company will commence on 19th January, 1987.

The procedure for application together with an application form for the 3,750,000 Ordinary Shares available for subscription by the public is set out at the end of this document.

# Paribas French Investment Trust PLC

(Incorporated in England and Wales under the Companies Act 1985—Registered No. 2059179)

## Placing and Issue of 15,000,000 Ordinary Shares of 25p each at 100p per share payable in full on application sponsored by Quilter & Co Limited

Share Capital		
Authorized		Issued and now being issued fully paid
£		£
3,750,000	in Ordinary Shares of 25p each	3,750,000
The Ordinary Shares now being issued will rank in full for all dividends and other distributions hereafter declared, made or paid on the ordinary share capital of the Company.		
Indebtedness		
At the close of business on 6th January, 1987 the Company had no loan capital outstanding or created but unissued, no term loans and no borrowings or indebtedness in the nature of borrowing, including bank overdrafts and liabilities under acceptances or acceptance credits, hire purchase commitments, mortgages, charges, guarantees or other contingent liabilities.		

### Directors and Advisers

#### Directors

Sir Nicholas Proctor Goodison (Chairman)  
Richard Arthur Downard  
Joseph Etienne Marie Lafont  
Alain Leclair  
Timothy Stephen Burnett Philpot  
all of P.O. Box No. 216,  
Garrard House,  
31-45, Gresham Street, London EC2V 7LH

#### Secretary and Registered Office

Robert Anthony Kilborn, F.C.A.,  
P.O. Box No. 216,  
Garrard House,  
31-45, Gresham Street,  
London EC2V 7LH

#### Investment Manager

Paribas Asset Management (U.K.) Limited,  
P.O. Box No. 216,  
Garrard House,  
31-45, Gresham Street,  
London EC2V 7LH

#### Investment Adviser

Paribas Asset Management S.A.,  
41, Avenue de l'Opéra,  
75002 Paris

#### Financial Adviser

Banque Paribas,  
68, Lombard Street,  
London EC3V 9EH

#### Sponsors and Stockbrokers to the Company

Quilter & Co Limited,  
33, Wigmore Street,  
London W1H 0BN  
and at The Stock Exchange

#### Underwriters to the Issue

Banque Paribas Capital Markets Limited,  
33, Wigmore Street,  
London W1H 0BN

#### Solicitors to the Company

Clifford-Turner,  
Blackfriars House,  
19, New Bridge Street,  
London EC4V 6BY

#### Solicitors to the Issue

Herbert Smith,  
Watling House,  
35, Cannon Street,  
London EC4M 5SD

#### Auditors and Reporting Accountants

Touche Ross & Co., Chartered Accountants,  
Hill House,  
1, Little New Street,  
London EC4A 3TR

#### Bankers

The Royal Bank of Scotland plc,  
32-34, Cheapside,  
London EC2V 6DJ

#### Registrars and Receiving Agents

W. H. Stentford & Co.,  
Woodland House,  
Collingwood Road,  
Witham,  
Essex CM8 2TS

#### Custodian

Banque Paribas,  
3, Rue d'Antin,  
75078 Paris

### PART I

#### Introduction

Paribas French Investment Trust PLC is a new investment trust, which has been established to invest primarily in French companies whose securities are traded in France. The Directors consider investment in the French stockmarkets offers many opportunities to achieve capital appreciation, both in the securities of established companies and those of new entrants to the markets. The Directors intend that the Company should take advantage of the investment opportunities arising from the French government's privatisation programme. The net proceeds of the issue receivable by the Company, amounting to approximately £14.5 million, will be invested by the Company in accordance with the investment policy described below.

The Company has an intended life of 10 years and its principal investment objective will be capital growth.

It is intended that the Company will qualify as an investment trust company for United Kingdom tax purposes and it will be managed by Paribas Asset Management (U.K.) Limited.

#### Investment Policy

The Company will invest principally in securities of companies listed on the main market of the Paris Stock Exchange, on which the securities of most of the larger French quoted companies are traded. The Directors intend to build up and maintain a diversified portfolio, with emphasis on investment in leading companies which satisfy criteria of financial soundness and growth potential. The Company may invest in smaller companies, including those traded on the Second Market or any of the French regional stockmarkets, although such investments will only be made where the Company considers there to be an opportunity for above-average capital growth.

The Company may invest in companies whose securities are not publicly traded; such investments would normally be made in the last round of private financing before a public offering of the securities concerned. The Company will only invest in the securities of such companies where it considers there to be a reasonable prospect of those securities being listed or quoted in the near future. It is not the Directors' intention to invest in "green field" companies.

The Directors intend that the Company's income will be derived mainly from shares and other securities issued by companies. However, pending longer term investment, any cash will be placed on deposit or will be invested in short term securities on which interest will be earned. Any uninvested funds will normally be held in French Francs.

The Company has the power, under its Articles of Association, to borrow up to an amount equal to its adjusted share capital and reserves. The Directors expect that borrowings will be incurred mainly on a short term basis to enable the Company to respond to market opportunities such as the French privatisation issues.

The management of the Company's investments will be subject to the following limits which will be applied at the time each investment is made:

- not more than 10 per cent. of its assets (before deducting borrowed money) may be lent to, or invested in the securities of, any one company, including loans to or shares in any subsidiary of the Company;
- not more than 25 per cent. of its assets (before deducting borrowed money) may be invested in the aggregate of (a) securities not listed on any recognised stock exchange (for which purpose the Second Market and the French regional stockmarkets are not treated as recognised stock exchanges), and (b) holdings in which the interest of the Company amounts to 20 per cent. or more of the aggregate of the equity capital (including any capital having an element of equity) of any one company listed on a recognised stock exchange;

— the Company will not take management control of any company in which it invests.

The Company will follow the investment policy described above for a minimum period of three years.

### The French Economy and Stockmarkets

By reference to the latest available figures, France is the fourth largest economy in terms of GDP and ranks fourth as an exporting nation in the Organisation for Economic Co-operation and Development (OECD). Since 1982 there has been a marked decrease in the rate of inflation and there has been a shift to deregulation in financial policy, which has been reinforced since the parliamentary elections in March of last year. The economic policy of the present government has as its principal objectives: greater flexibility in the employment market; cuts in the corporate tax rate; deregulation of prices; lifting of exchange controls; lowering of income tax rates; and a decrease in the budget deficit. The Directors consider that these factors have created an environment favourable to the expansion of the corporate sector, which is already benefiting from an improvement in the French economy.

The French government has announced a five-year programme for the privatisation of twenty-three companies. The first privatisation, Saint-Gobain, took place in December 1986 and Compagnie Financière de Paribas is expected to be privatised shortly. It is understood that, as in the case of Saint-Gobain, up to 20 per cent. of the shares offered in each privatisation will be made available to foreign investors.

As at 28th November, 1986 the total equity capitalisation (as calculated by the Chambre Syndicale des Agents de Change) of the Paris Stock Exchange, which includes the Second Market, was FFf 1072.5 billion. The recent privatisation of Saint-Gobain, which raised FFf 8.68 billion, and the other 22 privatisations which have been announced are expected to increase the total equity capitalisation of the Paris Stock Exchange by about 20 per cent. over the next five years. Even so the ratio of equity capitalisation to GNP in France would remain low in comparison with the equivalent ratios for the United States, the United Kingdom, Japan and West Germany, indicating scope for the further development of the French equity market.

The improvement in the prospects for the corporate sector has been reflected in the strong performance of the Paris Stock Exchange, as indicated by the 49.7 per cent. rise in the Paris CAC Index for the year to 31st December, 1986.

### Investment Management

The Directors will be responsible for the determination of the Company's investment policy and they have appointed Paribas Asset Management (U.K.) Limited as investment manager to manage the Company's portfolio on a day-to-day basis. Other than the restrictions referred to under "Investment Policy", the Directors have not imposed any restrictions on the investments the Manager may make and the Manager may therefore invest on behalf of the Company, on the same basis as other foreign investors, in the shares of Compagnie Financière de Paribas in the forthcoming privatisation issue. Particulars of the investment management agreement are set out in paragraph 7(b) of Part II below.

The Manager is a wholly-owned subsidiary of Paribas Asset Management S.A. ("PAM"). The Manager will be provided with investment advice by PAM under the terms of an investment advisory agreement.

PAM, which is a member of the Paribas group, was formed in 1980 to undertake the investment management activities of Banque Paribas. PAM currently employs over 60 people of whom 18 are professional fund managers. PAM has more than FFf 30 billion of assets under management.

### Definitions

In this document (unless the context otherwise requires) the following expressions have the following meanings—

- "Company" : Paribas French Investment Trust PLC
- "Directors" : the directors of the Company
- "Ordinary Shares" : the ordinary shares of 25p each in the Company
- "The Stock Exchange" : the International Stock Exchange of the United Kingdom and the Republic of Ireland Limited
- "Admission" : admission of the Ordinary Shares, issued and now being issued, to the Official List of The Stock Exchange and such admission becoming effective in accordance with the rules of The Stock Exchange

#### "the Public Offer"

: the offer for subscription to the public of 3,750,000 Ordinary Shares described in this document

#### "the Issue"

: the placing of 15,000,000 Ordinary Shares including the 3,750,000 Ordinary Shares comprised in the Public Offer

#### "Issue Price"

: 100p per Ordinary Share

#### "Manager"

: Paribas Asset Management (U.K.) Limited

#### "PAM"

: Paribas Asset Management S.A., the investment adviser to the Manager

#### "Paribas group"

: Compagnie Financière de Paribas, its subsidiaries and associated companies

#### "French Francs" or "FFf"

: the lawful currency of France

#### "Second Market"

: le Second Marché



As part of the Paribas group, PAM has access to the group's international economics department, its specialised currency analysis group, and Société d'Analyse Financière Economique ("SAFE"). SAFE is an investment research institution with particular expertise in the French stockmarkets. The Directors consider that the availability of the Paribas group's research services will be a significant factor in the Company's future development and success.

Banque Paribas has been appointed by the Manager to act as the custodian for all those investments of the Company which are located in France.

## Directors

The Directors of the Company are as follows—

Sir Nicholas Goodison, 52, is the Chairman of Quilter Goodison Company Limited and of Quilter & Co Limited and is a director of Banque Paribas Capital Markets Limited. He joined H.E. Goodison & Co in 1958, became a partner in 1962 and senior partner of Quilter Hilton Goodison & Co in 1975. He was elected to the Council of The Stock Exchange in 1968 and has been Chairman of The Stock Exchange since 1976.

Richard Downard, 54, is the investment manager of the Philips Pension Fund with particular responsibility for securities investment.

Joseph Lafont, 49, is Finance Director of Louis Vuitton, a company quoted on the Paris Stock Exchange. He joined the Louis Vuitton group in 1961, prior to which he spent eight years with Jaeger, the instruments group, where he was Directeur General. He is also Chairman of Gordon Choisy, a tanning and leather company.

Alain Leclair, 47, is the Chairman of the Executive Committee of PAM and Chairman of Paribas Asset Management Inc., PAM's holding company. He joined the corporate finance department of Banque Paribas in 1966 and in 1981 he was appointed Senior Vice-President. He subsequently assumed responsibility for the Stock Market Department. He is also a director of various mutual funds.

Timothy Philpot, 42, is a chartered accountant and is Assistant Treasurer of the Liverpool Victoria Friendly Society, which he joined in 1975. He is the fund manager responsible for all the Society's quoted securities. He is also a director of North Atlantic Securities Corporation PLC.

## Dividend Policy

Dividends will be declared in sterling and will only be paid out of the income received from the Company's investments. Since the Company's investment objective is capital growth it is expected that net revenue and dividend payments are likely to be modest. The Directors intend to retain not more than 15 per cent. of the Company's income in any accounting period so as to enable the Company to qualify as an investment trust under the Income and Corporation Taxes Act 1970, as described under "Taxation" below.

The Directors intend to pay a final dividend in April of each year in respect of the financial period ended on the preceding 31st December, the first such dividend to be paid in April 1988 in respect of the first accounting period of the Company. They do not intend to pay interim dividends. The Company's Articles of Association provide that surpluses arising from the realisation of investments will not be available for distribution as dividends.

## Duration of the Company

The Company has an intended life of 10 years. However, in accordance with the Articles of Association, at the Annual General Meeting of the Company in 1997 and in each following year (if any), the life of the Company may be extended for a further period of one year by a Special Resolution of the Company. Unless such Special Resolution is passed, the Directors are required to convene an Extraordinary General Meeting of the Company within two months following the Annual General Meeting in 1997 (or, where appropriate, following the Annual General Meeting in any later year), at which an Ordinary Resolution will be proposed to wind up the Company. The Articles provide that the vote cast in favour of the winding-up resolution at such meeting will carry such number of votes as represents in aggregate 51 per cent. of the votes cast on such winding-up resolution. Shareholders will therefore have the opportunity to realise the value of their investment in the medium term at a price which reflects the underlying net assets of the Company.

## Currency Fluctuations, Exchange Control and other Approvals

The Ordinary Shares will be quoted in sterling, whereas the underlying investments of the Company will generally be denominated in French Francs. Investors should be aware that the value of non-sterling investments may be affected by currency fluctuations.

The introduction of exchange controls or other similar regulations in the United Kingdom may affect the Company's income and the marketability of its investments and might restrict the investment opportunities available to the Company.

Under current French regulations, with limited exceptions, the purchase or subscription by the Company of 20 per cent. or less of the share capital of a listed or unlisted company ("Portfolio Investment") will not constitute a foreign direct investment in France, and as such will not require the prior approval of the French exchange control authorities. However, Portfolio Investment in an unlisted company's share capital, will require the prior consent of the Bank of France. The purpose of this consent is to allow the Bank of France to check that the agreed purchase price represents the fair value of the shares. If such unquoted shares are later sold by the Company to a French resident, consent will again be necessary.

The purchase or subscription by the Company of more than 20 per cent. of the share capital of a listed or unlisted French company would be regarded as a foreign direct investment made by a resident of the European Economic Community ("EEC") if EEC residents hold more than 50 per cent. of the share capital and voting rights of the Company or control the composition of its board of directors and there are no other factors which give effective control of the Company to non-EEC residents. Such an investment will not require the prior approval of the French exchange control authorities provided that before making any such investment the Company makes a declaration satisfactory to the authorities that it is an EEC resident investor. However, the Company will not be free to make the investment until the French exchange control authorities have indicated, usually within one to two months from the date of the declaration (depending on the size of the investment), whether they object to the investment on public policy grounds.

Investors should be aware that any change in the rules applicable to foreign investment in France may affect the Company.

## Issue Arrangements

The Issue comprises 15,000,000 Ordinary Shares, of which 200,000 are being sold by Quilter Goodison Company Limited and 14,800,000 are new shares. The 15,000,000 Ordinary Shares are being placed by Quilter & Co Limited at the Issue Price. However, in order to comply with the requirements of The Stock Exchange, 3,750,000 new Ordinary Shares comprised in the Issue are being offered to the public for subscription at the Issue Price by Quilter & Co Limited as agent of the Company. Any Ordinary Shares not allotted pursuant to the Public Offer will be included in the placing by Quilter & Co Limited.

Provisional share certificates in respect of the Ordinary Shares comprised in the Issue will be despatched to successful applicants and to places at their own risk on 16th January, 1987. The share certificates will cease to be provisional when the ordinary share capital of the Company, issued and now being issued, has been admitted to the Official List and such admission has become effective. This is expected to occur on 19th January, 1987. The Ordinary Shares may only be transferred by an instrument of transfer subject to stamp duty. No dealings may occur until Admission.

The procedure for application under the Public Offer for Ordinary Shares and an application form are set out at the end of this document.

## Accounts and Accountants' Report

The day to day books of account of the Company will be maintained in French Francs. Audited financial statements of the Company will be prepared in sterling for the period from incorporation to 31st December, 1987 and annually thereafter.

Investments will be stated at market value, when there is no readily available market value a directors' valuation will be used. Differences between market value and cost of investments will be credited or debited to a non-distributable capital reserve. Capital profits or losses on realisation of investments will be credited or debited to the capital reserve at the rate of exchange applicable at the date of realisation.

Assets and liabilities in foreign currencies will be translated into sterling at the rates of exchange ruling on the last day of the financial period (closing rates) except when covered by an open foreign exchange contract, in which case the rate of exchange specified in the contract will be used.

Differences on exchange arising from the opening balance sheet of assets and liabilities maintained in foreign currencies will be taken direct to reserves.

The following is the text of a report received by the Directors from Touche Ross & Co., Chartered Accountants, the Auditors to the Company and Reporting Accountants—

The Directors,  
Paribas French Investment Trust PLC,  
P.O. Box No. 216,  
Garrard House,  
31-45, Gresham Street,  
London EC2V 7LH

Hill House,  
1, Little New Street,  
London EC3A 5TR.

8th January, 1987

Dear Sirs,

The Company was incorporated on 26th September, 1986 in England and Wales with the name "Ballooted Public Limited Company" and changed its name on 19th December, 1986 to "Paribas French Investment Trust PLC."

The Company has not traded and has not made up any accounts. The Company has neither paid any dividends nor made any distributions since incorporation.

Yours faithfully,  
Touche Ross & Co.  
Chartered Accountants

## Taxation

The Directors have taken advice on the tax position of the Company and its shareholders in the United Kingdom and France.

### The Company

The Directors intend to conduct the affairs of the Company in such a way that the Company satisfies the conditions for approval as an investment trust in accordance with Section 359 of the Income and Corporation Taxes Act 1970 (as amended). They intend to apply to the Inland Revenue for such approval, which is granted retrospectively in respect of each accounting period. As a result of the provisions of the Finance Act 1980, the Company will be exempt from corporation tax on its chargeable gains relating to periods in respect of which such approval is given. The Company's income, after deduction of management expenses and charges on income, will be subject to corporation tax in the normal manner.

Gains on investments in shares, bonds and securities will not normally be subject to tax in France by virtue of the United Kingdom/France double tax treaty.

Under the United Kingdom/France double tax treaty, when the Company receives a dividend from a French resident company in which it controls less than 10 per cent. of the voting power, it will be entitled to receive a tax credit ("avoir fiscal") in cash from the French Treasury. The tax credit is currently 50 per cent. of the dividend. Both the dividend and the tax credit are subject to a French withholding tax of 15 per cent., which will be set off against the Company's United Kingdom corporation tax liability on the gross income from the same source.

When the Company receives a dividend from a French resident company in which it controls 10 per cent. or more of the voting power, it will not be entitled to the "avoir fiscal" but the dividend will be subject to a reduced rate of withholding tax of 5 per cent. The dividend paid by the French company will be grossed up by the amount of the French tax borne on the profits out of which the dividend has been paid ("underlying tax"). United Kingdom corporation tax will be charged on the grossed up dividend but both the withholding tax and the underlying tax will be set off against the corporation tax liability.

Under the United Kingdom/France double tax treaty, when the Company receives interest from France that interest will be subject to a withholding tax of 10 per cent. (12 per cent. for certain debt securities issued before 1st January 1993) which will be set off against the Company's United Kingdom corporation tax liability on the same income. Bank interest on deposits, interest on all bonds issued by French public authorities after 1st October, 1984 and interest on certain bonds denominated in currencies other than French Francs and issued by certain French companies, governmental bodies and government-owned companies are exempt from the withholding tax.

### Shareholders

Under current United Kingdom taxation legislation, no tax will be withheld on the payment of a dividend by the Company, but the Company has to account to the Inland Revenue for an amount of advance corporation tax ("ACT") at a rate which is related to the basic rate of income tax and is currently 29/71st of the dividend paid. The ACT paid by the Company can be set off against its own corporation tax liability after deduction of double tax relief.

For individual shareholders resident in the United Kingdom a tax credit equivalent to the ACT paid by the Company is available to be set off against their total income tax liability and, in appropriate cases, may be repaid. A United Kingdom resident corporate shareholder will not generally be liable to United Kingdom corporation tax on such dividends received and will be able to set off the amount of ACT applicable to the dividend received against its own liability to account for ACT on its own dividends paid.

Shareholders in the Company who are resident in countries outside the United Kingdom may in some cases be entitled to payment from the Board of Inland Revenue of part of the tax credit in respect of dividends on their shares, normally subject to withholding tax, depending on the provisions of any double tax treaty which exists between such countries and the United Kingdom. Persons who are not resident in the United Kingdom should consult their own tax advisers as to whether they are entitled to reclaim any part of the tax credit, the procedure for claiming payment and what relief or credit may be claimed in the jurisdiction in which they are resident.

Shareholders in the Company may, depending on their personal circumstances and the availability of relief, be liable to United Kingdom taxation on chargeable gains arising from the disposal of their shares in the Company or on a winding-up of the Company.

Investors should consult their own tax advisers in relation to the tax consequences of the subscription for, acquisition of, holding of, and disposal of Ordinary Shares.

## PART II

### General Information

#### 1. Incorporation and Share Capital

(a) The Company was incorporated and registered in England and Wales on 26th September, 1986 under the name "Ballooted Public Limited Company" with number 2059179 as a public limited company under the Companies Act 1985 and with an authorised share capital of £100,000 divided into 100,000 ordinary shares of £1 each, of which two were issued and paid to the subscribers to the Memorandum of Association.

(b) On 19th December, 1986, the Company changed its name to "Paribas French Investment Trust PLC".

(c) On 11th December, 1986, a Special Resolution was passed whereby each ordinary share of £1 in the Company, whether issued or unissued, was subdivided into four Ordinary Shares of 25p each. On that date the subscribers to the Memorandum of Association transferred eight Ordinary Shares of 25p each, four to Quilter Goodison Company Limited and four to Coastal Nominees Limited, who duly paid up such shares. Quilter Goodison Company Limited subscribed a further 199,992 Ordinary Shares of 25p each at the higher of 25p per share and the Issue Price and such Ordinary Shares were allotted and issued to Quilter Goodison Company Limited against an irrevocable undertaking whereby Quilter Goodison Company Limited undertook to pay the higher of 25p in cash and the Issue Price for each such share on 31st January, 1987 or if earlier, the date of closing of the application list.

(d) On 19th December, 1986, the Company was issued with a certificate under Section 117(1) of the Companies Act 1985 entitling it to do business and exercise its borrowing powers.

(e) On 7th January, 1987, a Special Resolution was passed whereby, *inter alia*:

(i) the authorised share capital of the Company was increased from £100,000 to £3,750,000 by the creation of 14,600,000 additional Ordinary Shares of 25p each;

(ii) the Memorandum of Association of the Company was altered and new Articles of Association were adopted;

(iii) the Directors were generally and unconditionally authorised, pursuant to Section 80(1) of the Companies Act 1985, to allot relevant securities (as defined in Section 80(2) of the Companies Act 1985) having an aggregate nominal value not exceeding £3,700,000 at any time prior to 6th January, 1992 unless previously renewed, varied or revoked by the Company in general meeting; and

(iv) the Directors were, pursuant to Section 95(1) of the Companies Act 1985, authorised to allot equity securities (within the meaning of Section 94 of that Act) pursuant to the authority referred to in sub-paragraph (iii) above as if Section 95(1) of that Act did not apply. This power expires on the date of the next Annual General Meeting of the Company.

(f) Immediately following the Issue, the authorised share capital of the Company will be £3,750,000 comprising 15,000,000 Ordinary Shares all of which will be issued.

(g) The Company has given notice to the Registrar of Companies of its intention to carry on business as an investment company pursuant to Section 266 of the Companies Act 1985.

(h) Save as disclosed above and in paragraph 5 below, no share or loan capital of the Company has been issued for cash or for a consideration other than cash and no such capital of the Company is now proposed to be issued fully or partly paid either for cash or a consideration other than cash.

(i) Save as disclosed above and in paragraph 5 below, no commissions, discounts, brokerages or other special terms have been granted by the Company in connection with the issue or sale of any of its share or loan capital.

(j) No share or loan capital of the Company is under option or is agreed conditionally or unconditionally to be put under option.

(k) Save for the Issue, no material issue of shares other than to shareholders pro rata to their existing shareholdings will be made within one year of the date of this document and no issue will be made which would effectively alter the control of the Company without, in either case, prior approval of the Company in general meeting.

(l) The Ordinary Shares which are the subject of the Issue are being issued at a premium of 75p and will be in registered form. Provisional definitive certificates in respect thereof are expected to be despatched by post on 16th January, 1987 at the risk of the persons entitled thereto.

#### 2. Rights of the Ordinary Shares

The rights attaching to the Ordinary Shares are as follows:

##### (a) Voting rights

On a show of hands, every member, who (being an individual) is present in person or (being a corporation) is present by a duly authorised representative shall have one vote and, on a poll, every member present in person or by duly authorised representative as aforesaid or by proxy shall have one vote for every share held by him provided that a member shall not (unless the Directors otherwise determine) be entitled to exercise such rights to vote, *inter alia*, if he, or any person appearing to be interested in shares held by him, has been duly served with a notice under Section 212 of the Companies Act 1985 (requiring disclosure of interests in shares), has failed to supply the Company with the requisite information within 28 days after service of such notice (or such longer period as is specified in the notice), and has failed to remedy such failure within 14 days after service of a further notice requiring him so to do.

##### (b) Dividends and distributions of assets on winding up

The holders of the Ordinary Shares are entitled *pari passu* amongst themselves, but in proportion to the amount paid up or credited as paid up on the Ordinary Shares held by them, to share in the whole of the profits of the Company paid out as dividends and in the whole of any surplus in the event of a liquidation.

#### 3. Memorandum of Association

The Memorandum of Association of the Company provides that the Company's principal objects are to carry on the business of an investment trust company in all its branches and to invest the capital and other monies of the Company in the purchase or upon the security of shares, stock, debentures, debenture stock, bonds, obligations and securities issued or guaranteed by any company or other corporate body and debentures, debenture stock, bonds, obligations and securities issued or guaranteed by any government, state, sovereign, ruler, commissions, public body or authority, supreme, municipal, local or otherwise, whether in the United Kingdom, France or elsewhere. The objects of the Company are set out in full in Clause 4 of the Memorandum of Association which is available for inspection at the address specified in paragraph 9 below.

#### 4. Articles of Association

The Articles of Association of the Company ("the Articles") contain provisions, *inter alia*, to the following effect—

##### (a) Variation of rights and alteration of capital

(i) The rights attached to any class of shares may be varied or abrogated (a) in such manner (if any) as may be provided by such rights or, in the absence of such provision, (b) with the consent in writing of the holders of at least three-quarters of the nominal amount of the issued shares of that class or with the sanction of an Extraordinary Resolution passed at a separate meeting of the holders of the issued shares of that class. Every such separate meeting shall be convened and conducted in all respects as nearly as possible in the same way as an Extraordinary General Meeting of the Company but no Member other than a director or a holder of the shares of the class in question, shall be entitled to notice thereof and/or to attend thereat and the necessary quorum at any such meeting other than an adjourned meeting shall be two persons holding or representing by proxy at least one-third in nominal value of the issued shares of the class present in person or by proxy.

(ii) The Company may by Ordinary Resolution increase its share capital, consolidate and divide its shares or any of them into shares of a larger amount, convert any fully paid up shares into stock of the same class and cancel any shares not taken or agreed to be taken by any person and may by Special Resolution sub-divide its shares or any of them into shares of a smaller amount.

(iii) The Company may by Special Resolution reduce its share capital, any capital redemption reserve and any share premium account in any manner authorised by law.

(iv) Subject to the provisions of the Companies Act 1985, any shares may be issued on terms that they are or, at the option of the Company or the shareholders, are liable to be redeemed on the terms and in the manner provided for by the Articles.

(v) The Company may purchase its own shares (including any redeemable shares) provided that the Company shall not purchase its own shares if there are outstanding any convertible shares which remain capable of being converted into Ordinary Shares, unless such purchase has been sanctioned by an Extraordinary Resolution passed at a separate meeting of the holders of each class of such convertible shares.

##### (b) Transfer of shares

The instrument of transfer of a share may be in any usual form or in any other form which the directors may approve, and shall be signed by or on behalf of the transferor and, in the case of a transfer of a partly paid share, by or on behalf of the transferee and shall be accompanied by the certificate of the shares to be transferred and such other evidence (if any) as the directors may reasonably require to prove the title of the transferor. The directors may, in their absolute discretion and without giving any reason, refuse to register the transfer of a share which is not fully paid or in respect of which the Company has a lien, or if such transfer is of more than one class of shares or in favour of more than four joint holders.

##### (c) Directors

(i) Unless otherwise determined by the Company in general meeting, the number of directors shall not be less than two and not more than ten.

(ii) The directors shall not be required to hold any qualification shares.

(iii) The directors shall be paid by way of fees for their services as directors an aggregate annual sum not exceeding £20,000 together with such additional fees (if any) as may be determined from time to time by the Company in general meeting and such fees and additional fees shall be divided between the directors as they may agree or, failing agreement, equally. The directors shall be entitled to be paid all reasonable expenses incurred by them in or about the performance of their duties as directors.

(iv) A director may be a director or other officer, servant or member of any company promoted by the Company or in which the Company may be interested as shareholder or otherwise, and no such director shall be accountable to the Company for any remuneration or other benefits received or receivable thereby from such other company, provided that any such arrangement is first approved by a resolution of the other directors.

(v) A director may enter into or be directly or indirectly interested in any contract, arrangement, transaction or proposal with the Company and may hold any office or place of profit under the Company in conjunction with the office of director (except that of Auditor) and may act in a professional capacity for the Company, and in any such case on such terms as to remuneration and otherwise as the directors may arrange.

(vi) Save as otherwise provided in the Articles, a director shall not vote or be counted in the quorum present on any resolution in respect of any contract, arrangement, transaction or any other proposal whatsoever in which he has a material interest (otherwise than by virtue of his interest in shares or debentures or other securities of or otherwise in or through the Company). This prohibition does not apply, *inter alia*, to:

(A) the giving of any security or indemnity to him in respect of money lent or obligations incurred by him at the request of or for the benefit of the Company or any of its subsidiaries;

(B) the giving of any security or indemnity to a third party in respect of a debt or obligation of the Company or any of its subsidiaries for which the director has assumed responsibility in whole or in part under a guarantee or indemnity or by the giving of security;

(C) any proposal concerning an offer of shares or debentures or other securities of the Company or any of its subsidiaries for subscription or purchase in which offer he is or is to be interested as a participant in underwriting or sub-underwriting thereof;

(D) any contract, arrangement, transaction or other proposal concerning any other company in which he is directly or indirectly interested whether as an officer or shareholder or otherwise howsoever provided that he is not the holder of or beneficially interested in one per cent. or more of any class of equity share capital of such company (or of a third company through which his interest is derived) or of the voting rights available to members of the relevant company;

(E) any contract, arrangement, transaction or other proposal concerning the adoption, modification or operation of a superannuation fund or retirement benefits scheme under which he may benefit and which either relates to both employees and directors or has been approved by or is subject to and conditional upon approval by the Board of Inland Revenue for taxation purposes and does not accord to any director as such any privilege or advantage not accorded to the employees to which such scheme or fund relates; and

(F) any contract, arrangement, transaction or proposal concerning the adoption, modification or operation of any scheme for enabling employees (including full time executive directors) of the Company and/or any subsidiary to acquire shares of the Company or any arrangement for the benefit of employees of the Company or any of its subsidiaries under which the director benefits in a similar manner to employees.

(vii) The Company may by Ordinary Resolution suspend or relax the provisions described in sub-paragraph (vi) above to any extent or ratify any transaction not duly authorised by reason of a contravention thereof.

(viii) A director shall be capable of being appointed or re-elected a director despite having attained the age of 70 and shall not be required to retire by reason of having attained that age.

##### (d) Borrowing powers

(i) The directors may exercise all powers of the Company to borrow money, to mortgage or charge its undertaking, property and unutilised capital or any part thereof and, subject to the provisions of the Companies Act 1985, to issue debentures and other securities.

(ii) The aggregate nominal or principal amount together with any fixed or minimum premium payable on final repayment of all moneys borrowed (as such expression is defined in the Articles) by the Group (as defined in the Articles) and owing to persons outside the Group shall not, without the previous sanction of an Ordinary Resolution of the Company, exceed an amount equal to the adjusted share capital and reserves of the Group (calculated in accordance with the provisions of the Articles).

##### (e) Unclaimed dividends

All dividends, interest or other sums payable unclaimed for one year after having been declared may be invested or otherwise made use of by the directors for the benefit of the Company until claimed. All dividends unclaimed after a period of twelve years from the date of their declaration shall be forfeited and revert to the Company.



**(1) Unissued shares**

The Company may sell any shares or stock of a member or person entitled on death or bankruptcy of a member if such person or member has not cashed warrants or cheques sent by the Company over a period of twelve months and the Company has, within a further period of three months after giving notice in certain newspapers and after giving notice to the Quotations Department of The Stock Exchange, received no communication from the member or other person. The Company shall be obliged to account to the person entitled thereto for the proceeds of sale.

**(2) Capital reserve**

Any surplus over the book value of any capital asset arising upon the sale or realisation of such capital asset and any accretions to capital assets (including the writing up of book values) shall be credited to a capital reserve or applied for some capital purpose and shall not be available for dividend. Any transaction arising in consequence of the disposal of any capital asset and any deficit below book value resulting from the disposal of any capital asset may be debited in whole or in part against such capital reserve. Upon the recommendation of the directors, the Company may resolve in General Meeting to capitalise all or part of any amount for the time being standing to the credit of the Company's reserve accounts or to the credit of the profit and loss account which is not available for distribution by applying such sum in the paying up in full of unissued shares to be allowed as fully paid shares by way of capitalisation to the members or any class of members who would have been entitled to that sum if it were distributed by way of dividend, and in the same proportions, and the directors shall give effect to such resolution.

**(3) Division of the Company**

At the Annual General Meeting of the Company in 1997 and at each following Annual General Meeting of the Company (if any) the directors shall procure that a Special Resolution is proposed to extend the duration of the Company until the next following Annual General Meeting. Unless such Special Resolution is passed the directors shall convene an Extraordinary General Meeting of the Company to be held within two months after the day of the Annual General Meeting of the Company in 1997 or, in the case of any following year, shall procure that an Ordinary Resolution is proposed thereat requiring the Company to be wound up voluntarily. The shares, the votes in respect of which shall have been cast in favour of any such Ordinary Resolution, shall on a show of hands and/or a poll carry such number of votes as represents in aggregate not less than 51 per cent. of the votes cast on any such Ordinary Resolution.

**5. Subscription and Placing Agreement**

By an agreement ("the Placing Agreement") dated 8th January, 1987 and made between the Company (1), the Directors (2), Quilter & Co Limited (3), Banque Paribas Capital Markets Limited (4), Quilter Goodison Company Limited (5) and Banque Paribas (6) conditionally upon, *inter alia*, Admission occurring not later than 19th January, 1987 Quilter & Co Limited agreed—

- as the agent of the Company, to procure subscribers for 11,050,000 of the new Ordinary Shares comprised in the Issue at the Issue Price;
- as the agent of the Company, to offer for subscription by the public 3,750,000 of the new Ordinary Shares comprised in the Issue at the Issue Price and, to the extent that valid applications in respect thereof are not received by 14th January, 1987, to procure subscribers for such shares at the Issue Price; and
- as agent of Quilter Goodison Company Limited, to procure purchasers for the 200,000 Ordinary Shares being sold by Quilter Goodison Company Limited as part of the Issue at the Issue Price.

In the event of and conditionally upon Quilter & Co Limited failing to procure subscribers and/or purchasers for all the Ordinary Shares comprised in the Issue, Banque Paribas Capital Markets Limited has agreed as principal itself to subscribe or purchase at the Issue Price such Ordinary Shares for which subscribers and/or purchasers have not been procured as aforesaid.

Under the Placing Agreement, the Company has agreed to pay to Quilter & Co Limited and Banque Paribas Capital Markets Limited jointly an aggregate commission of three-quarters of one per cent. on £15,000,000 (plus VAT). In addition, Banque Paribas will receive a fee of £75,000 (plus VAT (if any) thereon) in respect of its services in connection with the preparation of this document. The Company has also agreed to pay all costs and expenses of and incidental to the Issue and the application to the Council of The Stock Exchange for admission to the Official List of The Stock Exchange of the Ordinary Shares, issued and now being issued, capital duty, commitment commissions, all printing, advertising and distribution expenses and all legal and accounting expenses of the Company, Quilter & Co Limited and Banque Paribas Capital Markets Limited.

The Company will pay the stamp duty and/or stamp duty reserve tax (if any) payable on the transfer by Quilter Goodison Company Limited and its nominees of any of the 200,000 Ordinary Shares being sold by them pursuant to the Issue.

The Placing Agreement contains certain warranties and indemnities given by the Company and the Directors in favour of Quilter & Co Limited and Banque Paribas Capital Markets Limited and provides for termination in certain limited events.

**6. Directors and Other Interests**

- The Directors intend to apply for an aggregate of 7,500 Ordinary Shares comprised in the Issue and such applications will be satisfied in full. Accordingly immediately following completion of the Issue, the Directors and their immediate families will have the following interests in the ordinary share capital of the Company, all of which will be beneficial:

Name	No. of Ordinary Shares
Sir Nicholas Goodison	4,000
Richard Downard	1,000
Joseph Lafont	1,000
Alain Leclair	1,000
Timothy Philpott	500

- Apart from Quilter Goodison Company Limited, at the date hereof the Directors are not aware of any person who is, directly or indirectly, interested in 5 per cent. or more of the Ordinary Shares nor of any persons who, directly or indirectly, jointly or severally, exercise or could exercise control over the Company.

- Alain Leclair is a director of the Manager and to that extent is interested in the agreement summarised in paragraph 7(b) below. He is also a director and shareholder of F&M which is or may be a promoter of the Company.

- Sir Nicholas Goodison is chairman of Quilter & Co Limited and a director of Banque Paribas Capital Markets Limited. Quilter & Co Limited and Banque Paribas Capital Markets Limited will be receiving commissions under the terms of the Placing Agreement summarised in paragraph 5 above and Quilter & Co Limited is or may be a promoter of the Company.

- Save as disclosed in paragraphs 6(c) and (d), no Director has or has had any interest in any transaction which is or was of an unusual nature, contains unusual terms or which is significant to the business of the Company.

- Save as disclosed in paragraphs 6(c) and (d), no Director has any interest, direct or indirect, in the promotion of the Company or in any other assets which have been or are proposed to be acquired or disposed of by or leased to the Company.

- There are no outstanding loans granted by the Company to any of the Directors nor any guarantees provided by the Company for their benefit.

- There are no arrangements in existence under which future dividends are to be waived or agreed to be waived.

- There are no existing or proposed service agreements for Directors.

- It is estimated that the aggregate remuneration and benefits in kind which are to be paid or granted to the Directors during the period ending 31st December, 1987 will not exceed £10,000. No fees will be payable to Sir Nicholas Goodison and Alain Leclair in their capacity as directors of the Company.

- Save as disclosed above, there is no arrangement under which a Director has agreed to waive future emoluments.

**7. Material Contracts**

The following contracts, not being contracts entered into in the ordinary course of business, have been entered into by the Company and are or may be material:

- The Placing Agreement referred to in paragraph 5 above.
- An agreement dated 8th January, 1987 ("the Investment Management Agreement") between the Company (1), the Manager (2) and Quilter Goodison Company Limited (3) whereby, conditionally upon the Placing Agreement becoming unconditional in all respects in accordance with its terms, the Company has appointed the Manager, as agent for Quilter Goodison Company Limited until the provisions of Chapter II of Part I of the Financial Services Act 1986 ("the 1986 Act") come into force, and thereafter as principal to manage and advise as to the investment and reinvestment of the assets of the Company with a view to implementing the investment objectives set out in this document and in accordance with the investment policy of the Company as determined by the Directors. Under the Investment Management Agreement, the Company has agreed to pay the Manager a management fee, payable in French Francs within 28 days after the last business day of June and December in each year, of one half of one per cent. of the Average Market Value of Assets under Management (as therein defined) on each of such last business days, calculated in accordance with the Investment Management Agreement (plus VAT), out of which the Manager will pay its own expenses. The Company undertakes to indemnify the Manager in the performance of its duties under the Agreement, except in respect of liabilities arising from the Manager's wilful default, negligent act or omission or wilful breach of duty. The Investment Management Agreement is for a fixed term of five years but the Manager is entitled to resign its appointment at any time if the Company commits any material breach of its obligations and, if such breach shall be capable of remedy, fails to remedy such breach within 30 days of receipt of notice served by the Manager requiring it to make good such breach. The appointment of the Manager is also terminable by the Company at any time, *inter alia*, (i) if the Manager fails to obtain membership of an appropriate self-regulating organisation for the purposes of the 1986 Act by the date when the provisions of Chapter II of Part I of the 1986 Act come into force, or (ii) by the Company giving at least three months' notice expiring on or at any time after 8th July, 1987.

**8. General**

- The Company has not commenced business and has no subsidiaries.
- The Company does not have, nor has it had since its incorporation, any employees.
- Quilter & Co Limited, Quilter Goodison Company Limited, PAM and Banque Paribas are or may be the founders and promoters of the Company. PAM will receive fees from the Manager under an investment advisory agreement made between PAM and the Manager. Banque Paribas will receive fees from the Manager under the Custodian Agreement made between the Manager and Banque Paribas. Save as disclosed in this paragraph and paragraphs 1 and 5 above, no cash, securities or benefits have been paid, issued or given to such promoters and none are intended to be paid, issued or given.
- The Company is not engaged in any litigation or arbitration proceedings, and no litigation, arbitration or claim is known to the Directors to be pending or threatened against the Company.
- The expenses of the Issue and application for listing, including capital duty, stamp duty, professional fees, printing and advertising costs and fees and commissions are payable by the Company and are expected to amount to approximately £500,000 (excluding value added tax). Of this, the total remuneration of Quilter & Co Limited and Banque Paribas Capital Markets Limited and Banque Paribas is estimated to be in aggregate £187,500 (excluding value added tax).
- Teacoh & Co. have given and have not withdrawn their written consent to the issue of this document with the inclusion of their report and with the references thereto and to their name in the form and context in which they appear.
- Quilter & Co Limited has given and has not withdrawn its written consent to the issue of this document with the references to its name in the form and context in which it appears.
- The Directors consider that, having regard to the net proceeds of the Issue, the Company will have sufficient working capital for its present requirements.
- Arrangements have been made for registration of the Ordinary Shares comprised in the Issue free of registration fees in the names of successful applicants or places.

**9. Documents Available for Inspection**

Copies of the following documents will be available for inspection at the offices of Clifford-Turner, Blackfries House, 19 New Bridge Street, London EC4V 6BY during usual business hours on any week day (Saturdays excluded) for a period of 14 days following the date of publication of this document:

- the Memorandum and Articles of Association of the Company,
- the Accounts' Report set out in Part I above,
- the contracts specified under "Material Contracts" in paragraph 7 above; and
- the written consents referred to in paragraphs 8 (i) and 8 (g) above.

Dated 8th January, 1987

**Terms and Conditions of Application for the Public Offer**

- The contract created by the acceptance of applications in the manner herein set out will be conditional upon the Placing Agreement becoming unconditional and not being terminated in accordance with its terms and upon the Council of The Stock Exchange admitting the whole of the ordinary share capital of Paribas French Investment Trust PLC, issued and now being issued, to the Official List, and such admission becoming effective in accordance with the Rules of The Stock Exchange not later than 19th January, 1987. If any application is not accepted, or if any contract created by acceptance does not become unconditional, or if any application is accepted for fewer Ordinary Shares than the number applied for, the application moneys or the balance of the amount paid on application will be returned without interest by post at the risk of the applicant. In the meantime application moneys will be retained by W. H. Stentford & Co. in a separate account.
- Quilter & Co Limited reserves the right to present all cheques and banker's drafts for payment on receipt, to retain provisional definitive certificates and surplus application moneys pending clearance of the successful applicants' cheques and to reject any application in whole or in part.

- By completing and delivering an Application Form you (as the applicant(s)):

  - offer to subscribe the number of Ordinary Shares specified in your Application Form (or any smaller number for which the application is accepted) at the Issue Price subject to the Listing Particulars relating to the Company dated 8th January, 1987 ("the Listing Particulars"), these terms and conditions and the Memorandum and Articles of Association of the Company;
  - authorise W. H. Stentford & Co. to send a fully paid provisional definitive certificate for the number of Ordinary Shares for which your application is accepted, and/or a crossed cheque for any moneys refundable, by post to your address (or that of the first-named applicant) as set out in your Application Form, and to procure that your name (together with the name(s) of any joint applicant(s)) is/are placed on the register of members of the Company in respect of such Ordinary Shares;
  - agree, in consideration of Quilter & Co Limited agreeing to be bound by the terms of the Placing Agreement, that your application may not be revoked until after 19th January, 1987 and that this paragraph constitutes a collateral contract between you and Quilter & Co Limited which will become binding upon despatch by post or delivery of your Application Form duly completed to W. H. Stentford & Co.;

- warrant that your remittance will be honoured on first presentation;
- agree that any provisional definitive certificate and any moneys refundable to you may be retained pending clearance of your remittance;
- agree that all applications, acceptances of applications and contracts resulting therefrom will be governed by and construed in accordance with English law;
- warrant that, if you sign the Application Form on behalf of somebody else, or on behalf of a corporation, you have due authority to do so; and
- confirm that in making such application you are not relying on any information or representation in relation to the Company other than those contained in the Listing Particulars and you accordingly agree that no person responsible solely or jointly for the Listing Particulars or any part thereof will have any liability for any such other information or representation.

- No person receiving a copy of the Listing Particulars or the Application Form in any territory other than the United Kingdom may treat the same as constituting an invitation or offer to him, nor should he in any event use such Form unless, in the relevant territory, such an invitation or offer could lawfully be made to him or such Form could lawfully be used without contravention of any registration or other legal requirements. It is the responsibility of any person outside the United Kingdom wishing to make an application hereunder to satisfy himself as to full observance of the laws of any relevant territory in connection therewith, including the obtaining of any requisite governmental or other consents and observing any other formalities needing to be observed in such territory, and paying any issue, transfer or other taxes required to be paid in such territory.

- Acceptance of applications will be effected by notification of the basis of allocation to The Stock Exchange as soon as possible after the application list closes.

- All documents and cheques sent by post will be at the risk of the person(s) entitled thereto.

- Save where the context requires otherwise, terms defined in the Listing Particulars bear the same meaning when used in these terms and conditions and in the Application Form and terms defined herein bear the same meaning in the Application Form.

Copies of the Listing Particulars can be obtained up to and including 23rd January, 1987 from:  
Banque Paribas, 68 Lombard Street, London EC3V 9EH  
Quilter & Co Limited, 33 Wigmore Street, London W1H 0BN.

**Procedure for Application**

If you wish to apply for Ordinary Shares in the Public Offer:

- Insert in Box 1 (in figures) the number of Ordinary Shares for which you are applying. Applications must be for a minimum of 500 Ordinary Shares or in one of the following multiples:  
for more than 500 shares, but not more than 1,000 shares, in a multiple of 100 shares  
for more than 1,000 shares, but not more than 10,000 shares, in a multiple of 500 shares  
for more than 10,000 shares, in a multiple of 1,000 shares.

- Insert in Box 2 (in figures) the amount of your cheque or banker's draft.

## Paribas French Investment Trust PLC

### Application Form

Offer for subscription of 3,750,000 Ordinary Shares of 25p each at 100p per share, payable in full on application.

To: Paribas French Investment Trust PLC  
I/We offer to subscribe

1		FOR OFFICIAL USE ONLY	
2		2. Acceptance number	
3		3. Shares allocated	
4		4. Amount received	
5		5. Amount payable	
6		6. Amount retained	
7		7. Cheque number	

and I/we attach a cheque or banker's draft for the amount payable, namely		£	2
Dated		January 1987	3
Signature			4

PLEASE USE BLOCK CAPITALS	
Mrs., Miss, Miss or title	Postcode(s) in full
Surname	
Address in full	
Postcode	

— Fin here your cheque/banker's draft for the amount shown in Box 2

Fill in this section only where there is more than one applicant. The first or sole applicant should complete Box 4 and sign in Box 5. Insert in Box 6 the names and addresses of the second and subsequent applicants, each of whose signatures is required in Box 7.

PLEASE USE BLOCK CAPITALS	
Mrs., Miss, Miss or title	Postcode(s) in full
Surname	
Address	
Postcode	

Signature	Signature	Signature
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- Sign and date the Application Form in Box 3. The Application Form may be signed by someone else on your behalf (and/or on behalf of any joint applicant(s)) if duly authorised to do so by the power(s) of attorney or form(s) of authority (or a duly certified copy thereof) must be enclosed for inspection. A corporation should sign under the hand of a duly authorised official whose representative capacity must be stated.

- Insert your full name and address in BLOCK CAPITALS in Box 4.

- You must pin a single cheque or banker's draft to your completed Application Form. Your cheque or banker's draft must be made payable to "W. H. Stentford & Co." for the moneys inserted in Box 2 and should be crossed "Not Negotiable—Paribas French Investment Trust PLC". No receipt will be issued for this payment, which must be solely for this application.

Your cheque or banker's draft must be drawn in sterling on an account at a branch (which must be in the United Kingdom, the Channel Islands or the Isle of Man) of a bank which is either a member of the London or Scottish Clearing Houses or which has arranged for its cheques and banker's drafts to be presented for payment through the clearing facilities provided for the members of those Clearing Houses and must bear the appropriate sorting code number in the top right-hand corner.

Applications may be accompanied by a cheque drawn by someone other than the applicant(s), but any moneys to be returned will be sent by crossed cheque in favour of the person named in Box 4. A separate cheque or banker's draft must accompany each application. An application will not be considered unless these conditions are fulfilled.

- You may apply jointly with up to three other persons. You must then arrange for the Application Form to be completed by or on behalf of each joint applicant. Their full names and addresses should be inserted in BLOCK CAPITALS in Box 6.

- Box 7 must be signed by or on behalf of each joint applicant (other than the first applicant who should complete Box 4 and sign in Box 3). If any one is signing on behalf of any joint applicant(s), the power(s) of attorney or form(s) of authority (or a duly certified copy thereof) must be enclosed for inspection.

- You must send the completed Application Form by post, or deliver it by hand, to W. H. Stentford & Co., 1 Love Lane, London EC2V 7JH so as to be received not later than 10.00 a.m. on 14th January, 1987. If you post your Application Form you are recommended to use first class post and allow at least two days for delivery.

**Basics of Acceptance and Dealing Arrangements**

The application list will open at 10.00 a.m. on 14th January, 1987 and will close as soon thereafter as Quilter & Co Limited may determine. The basis on which the applications have been accepted will be announced as soon as possible after the application list closes. Acceptance of applications will be effected by notification of the basis of allocation to The Stock Exchange to take place as soon as possible after the application list closes. It is expected that provisional definitive certificates will be posted to successful applicants on 16th January, 1987. The share certificates will cease to be provisional once the ordinary share capital of the Company, issued and now being issued, has been admitted to the Official List and such admission has become effective, which is expected to occur on 19th January, 1987. Dealings in the Ordinary Shares are expected to commence on 19th January, 1987. The Ordinary Shares may only be transferred by an instrument of transfer subject to stamp duty.



## MANAGEMENT

EDITED BY CHRISTOPHER LORENZ

"LIKE THE rest of the industry, we had been in the habit of referring in rather two terms to 'surpluses transferred to reserves' rather than profits. So we started talking to managers about developing a profitable business. It was blindingly obvious to me that what we needed was a major shift in culture."

Terry Murphy, general manager, personnel, of the Abbey National Building Society, Britain's second largest, reflects in these remarks the fundamental changes that are taking place in Britain's building society movement as it faces up to the increasing competition presented by other financial institutions and by the opportunities inherent in new legislation that gives it the freedom to operate in new areas.

For Abbey National the turning point came in 1984. And the society is now one of the least coy in talking about its internal cultural reorientation.

The need for cultural change among Britain's building societies was signalled by increased competition from other financial institutions at the end of the 1970s. Foreign and domestic banks began offering mortgages, and deregulation allowed them to opt for lateral and vertical integration.

The upshot: a general squeeze on margins which caused societies to pay greater attention to the generation of surpluses which could finance growth in the volume of business, and, at the same time, maintain and boost capital adequacy.

The initiative to effect internal cultural change rests with individual management teams of Britain's 153 registered societies.

For competition between them — especially the big hitters — is set to intensify in the wake of deregulation. Workforce motivation and response to change will have a key impact on the success of each society.

Abbey has used the twin prongs of a "rolling" management development system — supported by a general manager training programme to achieve the desired change — adopting a tier by tier "top down" approach.

Peter Birch, the society's chief executive, followed by general managers and assistant general managers have been on an intensive course run by Management Centre Europe.

These grades of manager run the society, under the direction of the board.

Abbey has set up its own in-house course, on similar lines for senior and area managers. Branch managers are next in line. The course focuses on nurturing an increased awareness of the society's

## UK building societies

## Facing up to a cultural challenge

Freedom to expand financial services has its own cost for traditional mortgage suppliers. Helen Hague reports

BRITAIN'S building society movement is entering uncharted waters. For most of its 140 years the movement has enjoyed the cosy traditions of mutual ownership of societies by borrowers and savers. A cartel has protected it from many of the harsh competitive realities faced by banking and other financial institutions.

But British and foreign banks have for some years been aggressively seeking savings and home mortgage business. And now that the key provisions of the Building Societies Act 1986 have come into effect from January 1

business objectives. Central to Abbey's thinking is the belief that personnel policies must flow from the business strategy.

Two radical initiatives on pay flesh out the theory. From March, all full-time and part-time employees who have been on the payroll for a year will get an annual profit share cash bonus, based on the society's performance during the previous year.

But it is Abbey's new performance-related pay system — agreed with its in-house staff association late last year — that is causing most ripples throughout the movement.

The new system, due to take effect next month, makes a clear link between performance and reward, and ditched the tradition of flat-rate, across-the-board increases for all staff.

All staff are being appraised against previously agreed personal objectives — and future pay rises will be geared directly to their contribution to the business.

A rate will be fixed for "effective" performers. Those deemed by local managers to be "outstanding" will get double this rate — those judged "unacceptable" will get no rise at all.

The system is a marked departure from pay bargaining norms in British industry, set against the traditionally insular climate of the building society movement. It is a monumental shift.

Staff voted decisively to endorse the scheme after the leadership of the Abbey National Staff Association put it

societies are allowed to adopt a range of new powers. The legislation is the latest step to break down barriers between financial institutions and increase both competition and consumer choice.

During the early 1970s, tight legislative controls and lack of competition fostered the growth of a culture characterised by a benevolent paternalism towards both staff and customers coupled with centralised decision making.

The industry appeared to be self-contained, insulated by an insatiable demand for mortgages. Employees were relatively well paid, and en-

joyed significant fringe benefits such as regulation of mortgage rates and the prospect of life-time employment.

But external signs of change are now apparent in the High Street as societies attempt to woo customers to sample their new wares — from shares to unsecured loans, from credit cards to overdrafts, from pensions to insurance.

As competition intensifies and financial consumer markets polarise and fragment, the traditions of building societies' internal culture will come under increasing pressure.

Parkinson. "The link has been made that if we are not successful, they may well be out of job."

The Halifax, Britain's biggest building society, has mapped out the cultural change it is seeking to effect in an appendix to its Business Planning System (see illustration).

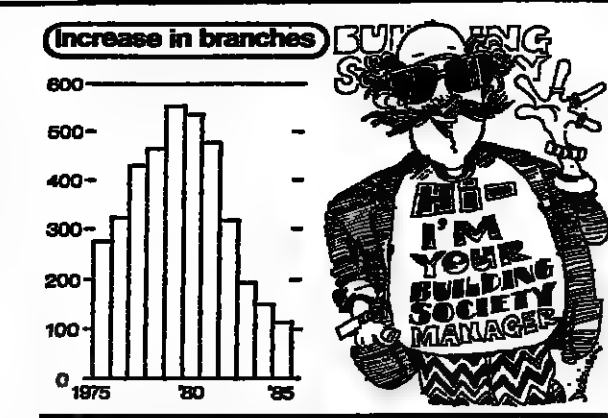
It has set in train a full scale review of its existing pay and grading structure, bringing in outside management consultants. Malcolm Wykes, the society's assistant manager, personnel, predicted that the structure could look "radically different" by this time next year.

Abbey's trailblazing initiatives on new forms of remuneration will be closely monitored by rival societies and their staff associations. The Woolwich is to begin discussions with its in-house staff association on exploring the ground for a profit sharing bonus scheme in the new year.

The smaller Portman Building Society introduced a profit share element to its long standing productivity bonus scheme last year.

Michael Parkinson, the society's general manager, believes that giving employees a direct stake in how well the business does will sharpen motivation post-deregulation.

He maintains that the new profit consciousness is not just confined to societies in the top league. "People are beginning to realise that working for a building society is not a cushy job for life," says



"We are starting off with a fairly clean sheet of paper, and will start with job evaluation and move onwards. We are keeping an open mind."

The new system, to be negotiated with the Halifax Building Society Staff Association, is due to come on stream in the early autumn. Meanwhile, the society is recruiting specialist staff for the new areas it plans to expand or move into, such as insurance, personal loans and housing development.

This buying in of outside expertise is likely to put strains on existing salary structures within societies. While staff associations have generally

welcomed the thrust towards diversification ushered in by the Act, they are concerned that existing employees get an equitable share of new job opportunities and promotion prospects. Though comparisons are difficult to make the median salary for a cashier in a medium sized branch is £5,200 and for a manager, £11,600.

The pre-eminence of staff associations is unique to the building society sector, which had no formal employee representation before 1970.

The Building Societies' Association encouraged members to set up staff consultative committees early in the decade. The 1974 Trade Union and Labour Relations Act gave a further stimulus to the spread of formal collective bargaining machinery. Many societies tacitly encouraged the setting up of in-house staff associations believing them to be preferable to TUC-affiliated unions.

There are now 25 associations listed with the Government's certification office, all of which are registered as independent trade unions. They represent two thirds of the industry's 66,000 headcount.

All major societies, except the Leeds Permanent (where employees are currently trying to secure recognition), recognise in-house staff associations. All associations, except the HBSSA, hire consultants to augment the negotiating expertise of their own elected officials.

The Federation of Building

## CHANGING CULTURE AT THE HALIFAX

ASPECTS OF MANAGEMENT	"OLD" CULTURE (APPROPRIATE FOR STABLE, CONTROLLED ENVIRONMENT)	"NEW" CULTURE (APPROPRIATE FOR DYNAMIC, COMPETITIVE ENVIRONMENT)
1. Objectives	Social	Commercial
2. Key tasks	Administration	Business development
3. Promotion	Seniority, general skills and experience	Expertise, specialisation and training—More
4. Structure	Centralised and bureaucratic	Decentralised and flexible
5. Planning	Short-term based on tradition	Long-term based on research
6. Decision making	Rules and regulations	Greater personal initiative
7. Relationships	Status and individual roles	Job content and teamwork
8. Appraisal systems	Based on effort, loyalty and criticism of mistakes	Based on performance, results and praise
9. Staff attitudes	Legal and proud of the society	Hopely for the same
10. Employment	Secure, well paid, successful and caring	Striving for achievement to ensure success, while still caring

## TECHNOLOGY

## How to build up to big cost savings

Jane Rippeteau reports on a small Scottish company which has hit on a novel form of software control

ROBIN WALKER, the young chairman of a small computer software company at the West of Scotland Science Park, was lying on the lawn behind his office one day last August when he had an inspiration.

Eight years previously, the civil engineer had left his job with an engineering firm and set up his own business with several colleagues. They wanted to solve a problem they had all faced: an inadequacy of software for designing bridges, buildings, roads and other major projects.

Today, with just four directors and three other staff members, the little firm called Modray Engineering Technology turns out a steady trade in such software, which they write themselves. The product, according to one user, "is fine, good at routine problems, but nothing to get excited about."

Now there may be something to get excited about.

The idea, Walker had that August day was a way to make his company's software — or anybody else's — far cheaper for

certain users who need specialised programs but only sporadically.

A medium-sized engineering firm, for instance, might need software for designing a road one month, but not again for a year or so, as a bridge, a building or yet other work requiring different software crops up, Walker explains.

"It's a brilliant idea," says Marek Glowinski, a structural engineer with the engineering consultancy, Maurice Cox, in London. "It's an ideal way of having all the packages on one disc available to you without having to buy them all." He says that instead of paying several thousand pounds for a complete software package, he can use specific programs for just a few hundred pounds.

Convinced of their idea's worth, the team at Modray set about intensive development. Says Walker: "You run the normal business five days a week, then the other 12 hours a day and two days at weekend you work on development." By late November, the entre-

preneurs — average age 35 except for Walker's father — had a product, sold so far to 12 buyers.

Meanwhile, Walker called a London entrepreneur, and fellow former engineer, named Anthony Pearce, a structural engineer and a former home relocation company, had met Walker by chance through the letters column of New Civil Engineer magazine while dealing over engineers' marketing problems. Later, Pearce wrote directly to Walker. Walker called back, securing an audience with Pearce and introducing him to London venture capitalists just before Christmas.

Whether Modray can get financing, and make the leap to the big-time that all start-ups covet is uncertain.

But outsiders who have seen the product are enthusiastic. There are "many applications for this unit-less software," says Pearce. "You can use the same amount of computer power, but this makes it much cheaper. You don't have to buy the software or lease time on a

mainframe."

Modray's product is a technique for controlling access to software on a disc so that it can be used only for certain periods of time. The controller works with four discs of the company's own software. For an initial £250 charge, a customer can use any of the programs for 100 hours. When the time is up, the customer can buy additional time if desired.

Next, Walker wants to tap a potentially much larger market of licensing his controller to anyone marketing software. "They can use our controller with their own software," he says. Eventually, he hopes to develop a controller for compact disc applications, a market for very high volume data storage expected to take off over the next several years.

Derrick Grover, senior executive at the British Technology Group, and chairman of the British Computer Society's software protection group, says the Modray product is different from available systems for renting software on time because it

measures the actual amount of software used, rather than merely clocking how long the software has been in a customer's possession.

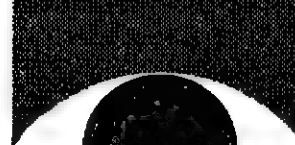
The metering feature is "more beneficial because you don't have to pay if you are not using the software," he says. Walker says the software contained in his package, if purchased outright, would cost £4,000. Notes Glowinski of Maurice Cox: "That cuts out an element of risk, the chance of losing yourself with a white elephant." If the package you buy is unsatisfactory.

Although discs can be copied, Walker says Modray has developed special tracks that do not copy and without which programs will not run. The tracks also monitor time usage, and signal to a user when more must be purchased. The discs are compatible with IBM and Apple microcomputers.

Walker says the company has applied for a patent, and that the patent search turned up no similar product in the UK or US.

## WORTH WATCHING

Edited by Geoffrey Chalkish



Sales network for used IBM equipment

SECONDHAND IBM equipment can now be bought and sold in the UK, France and Belgium over a network called IBIS. This uses IBM personal computers working over the countries' packet switched data services. The service will be extended to most of Europe by the end of 1987.

IBIS stands for International Brokerage Information System and the network has been set up by Asystel, a French data processing services company which has recently established a presence in the UK. IBIS, offering direct access to buyers and sellers, substantially reduces costs, according to Asystel, by eliminating "middlemen."

Subscribers are provided with up to date information on market prices and are guaranteed the availability of goods on offer. Specialist advice on choice and configuration of equipment can be provided, and Asystel, it is said, will also supervise deals and oversee the despatch, delivery and installation of the equipment.

Prices are quoted in European currency units (Ecu) but can be automatically converted into any currency. The most comprehensive service on IBIS costs £750 a year and there is a connection charge of £75 an hour.

Asystel says it is aiming for a two per cent share of the £150m a year European market for secondhand IBM equipment.

Calculated answer to cordless printer

BEWLEY PACKARD has introduced a compact thermal strip printer which is completely cordless and works in

conjunction with the company's HP-EMC calculator.

The data is sent from the calculator to the printer over an infra-red beam in the same way that domestic television sets are controlled from hand-held press-button units. The printer, designated HP 52240A, is powered from four AA alkaline cells or from an AC mains adaptor.

Using standard 2.25-inch thermal paper, the unit prints a 25 character line in just under one second. It costs £112.

Swedes get hooked on crane safety

A SAFETY crane hook which cannot jam and has manual or automatic closing is available from Semla Mekanol of Sweden.

The hook is designed for operation in heavy industry and is particularly suited for use when loads are high up in other situations where manual connection of hook to load is impossible.

Made from hardened steel, the hook is available in several sizes and can be attached or disconnected from bars, tubes, cables or lifting eyes of various shapes and sizes. The completely protected spring and catch allows opening and closing even under heavy load.

Automation with a human element

BROWN ROVER KENT (BRK), the UK process control, measurement and metering subsidiary of Swiss engineering giant Brown Boveri Company, has developed an expert system that aids real-time control of large industrial process plants.

An expert system is computer software and hardware that stores the knowledge of a human expert and uses it to solve problems in much the same way as the human mind. The new BRK system is an

## Business courses

The application of research to broadcasting decisions, Amsterdam, January 28-30. Fee: £645. For registrations, contact: ESOMAR, members SWF 1170. Details from ESOMAR Central Secretariat, J J Viotstraat 20, 1071 JE Amsterdam, The Netherlands. Tel: 0421 41. Telex: 18355 ESOMAR NL.

Purchasing management, London February 12-13. Fee: £460 (£485 for registrations received less than 14 days before the course date). Details from Miss J K Van Wyck, Seminar Division, Crown Eagle Communications, Vernon House, Sicilian Avenue, London WC1A 2QT. Tel: 01-242 4111. Telex: 89827 TACS G/Ref 1202.

Getting your ads and booklets to work: Copy for marketing managers, Bonn, March 1-4. Fee: £385 + VAT for members of IM: £465 + VAT for non-members. Details from IM Marketing Training, Moor Hall, Cockham, Maidenhead, Berks SL6 9QH. Tel: 06285 24922 Ext 29.

Telework — present situation and future development of a new form of work organisation, Bonn, March 15-20. Fee: DM 650. Details from Werner B Korte (programme) and Marie Grunhage (organisation), empirica GmbH — Kaiserstrasse 29-31—D-5300 Bonn 1. Tel: (0228) 21 00 79/70.

Planning a marketing campaign, London, February 20. Fee: £110 + VAT for members of IM: £190 + VAT for non-members. Details from IM Marketing Training, Moor Hall, Cockham, Maidenhead, Berks SL6 9QH. Tel: 06285 24922 Ext 29.

Product management, Brussels, February 9-13. Fee: Non-members BFR 52,700, members (AMA/1) BFR 74,400. Telephone: 32/2/518.19.11; Telex: 21917 MGS B.

Managing foreign exchange exposure, London, March 4-5. Fee: £400 + £80 VAT (£420 + £83 after February 18). Details from: Miss J. K. Van Wyck, Seminar Division, Crown Eagle Communications, Vernon House, Sicilian Avenue, London WC1A 2QT. Tel: 01-242 4111. Telex: 89827 TACS G (Ref 1302).

Staff assessment: a grounding in the new techniques, College of Marketing, Moor Hall, Cockham, February 22-23. Fee: £385 + VAT for members of IM: £465 + VAT for non-members. For details: IM Marketing Training, Moor Hall, Cockham, Maidenhead, Berks SL6 9QH. Tel: 06285 24922 Ext 29.

## DALE GENERATING SETS



Dale Electric of Great Britain Ltd, 100, York Road, York, Yorkshire YO1 1EP. Tel: 0753 51641. Telex: 52125

enhancement to the company's P400 process control system for the automatic control of chemical, oil, gas and petrochemical plants. The system analyses all the data and process events and guides an operator's actions via screen or printer.

Slack solution for stricken tankers

FRENCH POLLUTION control company TR Sillinger has designed a simple oil carrying raft which can be used to take oil quickly away from stricken tankers after an accident.

Filled Polistanks can be towed, singly or in "trains" at speeds up to 10 knots. They are made from a lightweight, neoprene-coated polyester fabric and are divided into compartments to reduce the effects of accidental damage to the fabric. Inflation takes about 25 minutes.

Branching into low-cost pipework

A LOW-COST method for installing probes and sensors or for making branch connections into plant pipework while it remains in operation, is offered by On Stream Systems of Cirencester, UK. Although such systems exist in the oil and gas industries, the company claims they are too expensive for most plant and factory services. The new machine has been designed to provide safe, simple, one-man operation at pressure up to 250 lbs per square inch and temperatures as high as 110 deg C.

The company claims that installation costs are cut by 70 per cent compared with existing systems.

CONTACTS: Hewlett Packard: UK: 0734 208222; Brown Rover Kent: UK: 0252 21191; On-Stream Systems: UK: 0255 89172; TR Sillinger: France, 1 4307 2160; AS Gericke: Mekanol: Sweden, 470 67202; Asystel: London: 01-478 2214; Paris: 01-428 34300 and in Brussels: 02 271 6857.



Kenneth Sams with his UFO Sam: The kite will fly at 2,000 feet and has sparked concern about its danger to aircraft.

## Feelings run high over UFO Sam

BY MICHAEL STRUTT

THE LENGTH of a piece of string — or a kite line to be exact — has suddenly become an issue for Kenneth Sams, the American kite inventor, who touched off a row with UK authorities last week over the dangers if thousands of buyers should fly his new UFO Sam kite in the air traffic lanes.

The kite will easily fly to 2,000 feet, says Sams, and has done so during tests. This height is way above the legal UK limit of 60 metres.

In addition, for air safety reasons, kites may not be flown within 5 km of an airport.

The kite, due to go on sale next month for just under £10, will, as with most kites, be sold with only 60 metres of line. But there are worries that buyers will add more string and create danger to aircraft.

The effect of this high-flying publicity has been to obscure what is an innovative development in kite design. UFO Sam is a spinning kite that has three

flexible centre stabilisers which automatically align themselves and keep the kite steady as it spins like a gyroscope.

It goes very well in light or fresh winds, producing ample lift to gain height, so that it is easy for children to fly. It can also be flown as the manoeuvrable kite, using twin lines. In the air it looks surprising like a UFO — or a hamburger," says Kenneth Sams.

Sams, an economics graduate of UCLA, lives in London. After retiring as a historian with the US Air Force, he made spinning kites his "full-time hobby," perfecting different designs over the last 10 years.

Despite his expertise, however, Sams says he still does not know exactly how UFO Sam works and why it flies so well. "I've spoken to a lot of aeronautical engineers and they don't know either. One said that even with his 30 years' experience, he couldn't figure it out."

Now Sams is looking for a business partner and examining how the principle can be applied elsewhere, for example rotating

sails which could help to power and steer boats.

UFO Sam is being manufactured in the UK by a kitemaking company in Oxford.

Kites are legally classified as aircraft and the UK Civil Aviation Authority (CAA) operates strict control on kite-flying above 60 metres. Infringements are generally spotted by airport radar operators or pilots, and a local policeman sent along to find the flyer.

In practice, the CAA readily issues exemption certificates to individuals or organisations applying in advance to fly at greater heights.

At the moment, says Mr Barry Tempest, of the CAA issuing office, applications come from kite festival organisers (about 20 events a year) and the Central Electricity Generating Board, which uses kites and model aircraft to sample emissions from power stations.

Issuing permits is not simply a legalistic move. After giving permission, the CAA gives aircraft controllers, flying clubs and air controllers details of the high-flying kites so that pilots can give them a wide berth.

UPK 00150







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## US Treasury bonds firm

developed in the afternoon and after important chart levels were broken, notably the 115-00 level, prices improved rapidly so that the March contract closed at 115-17 up from an opening level of 114-08 and Wednesday's close of 114-08. Trading was extremely active with over 31,000 lots traded, close to the all-time record reached in November.

Three-month sterling deposits opened at \$9.22 for March delivery and touched a low of \$9.21 before climbing to a high of \$9.33. It closed at \$9.31, up from \$9.23 on Wednesday.

**LIFFE FT-SE 100 INDEX FUTURES OPTIONS**

Strike Price	Calls—Last	Puts—Last
10000	16.70	16.73
10250	14.20	14.26
10500	11.70	11.79
10750	9.22	9.61
11000	6.79	7.59
11250	4.70	5.63
11500	2.45	4.02
11750	1.30	2.27
12000	0.60	1.21

Exchange volume, total, Liffe, 10, Feb 26  
 Estimated year's open interest, Liffe, 2490 Puts, 353

Futs—Last				Futs—Last			
St.	March	June	Jan.	Feb.	March	June	
30	11.90	11.90	0.25	0.25	0.30	0.30	
30	6.90	7.15	0.25	0.40	0.85	2.15	
35	3.00	3.05	0.35	1.35	2.40	4.55	
35	1.10	2.00	3.70	4.60	5.50	7.95	
—	0.45	0.70	—	—	16.10	17.65	
—	0.25	0.45	—	—	20.90	22.70	
—	1.50	1.90	—	—	20.20	21.40	
St. Calls 1,191, Futs 119							

Futs—Last				Futs—Last			
St.	March	June	Jan.	Feb.	March	June	
30	11.90	11.90	0.25	0.25	0.30	0.30	
30	6.90	7.15	0.25	0.40	0.85	2.15	
35	3.00	3.05	0.35	1.35	2.40	4.55	
35	1.10	2.00	3.70	4.60	5.50	7.95	
—	0.45	0.70	—	—	16.10	17.65	
—	0.25	0.45	—	—	20.90	22.70	
—	1.50	1.90	—	—	20.20	21.40	
St. Calls 1,191, Futs 119							

	Sept.	Dec.	Mar.	June	Sept.	Dec.
13	—	—	0.02	0.03	—	—
90	0.89	—	0.80	0.05	0.14	—
99	0.70	—	0.02	0.09	0.20	—
96	0.54	—	0.03	0.15	0.39	—
94	0.39	—	0.12	0.24	0.50	—
91	0.27	—	0.25	0.36	0.52	—
12	0.18	—	0.43	0.52	0.66	—
t: Calls 1,560 Puts 715						
is 4 Puts 0						

JAPANESE YEN (¥/¥)				
¥12.5m \$ per ¥100				
	Clos	High	Low	Prev.
Mar.	0.6337	0.6341	0.6328	0.6347
June	0.6362	0.6362	0.6358	0.6374
Sept.	0.6392	0.6392	0.6390	0.6402

DEUTSCHE MARK (DM/DM)				
DM125,000 \$ per DM				
	Clos	High	Low	Prev.
Mar.	0.5223	0.5218	0.5197	0.5199
June	0.5229	0.5231	0.5211	0.5215
Sept.				0.5291

THREE-MONTH FORWARD (DM/DM)				
Mar.	0.5223	0.5218	0.5197	0.5199
June	0.5229	0.5231	0.5211	0.5215
Sept.				0.5291

	Close	High	Low	Prev.
Mar.	94.11	94.11	94.08	94.07
June	94.10	94.11	94.08	94.06
Sept.	94.00	94.00	93.98	93.96
Dec.	93.80	93.80	93.78	93.75
Mar.	93.52	93.52	93.49	93.45
June	93.18	93.18	93.15	93.11
Sept.	92.82	92.82	92.79	92.75
Dec.	92.48	92.48	92.46	92.41

**STANDARD & POOR'S 500 INDEX**  
5000 shares index

	Latest	High	Low	Prev.
Mar.	256.70	256.95	255.45	256.30
June	257.50	257.80	256.45	257.20
Dec.	259.30	259.50	258.30	259.20

change for the U.S. dollar against various  
ing rates as quoted between banks, unless  
ified areas. All rates quoted are indic

Global Trading, London,  
San Francisco, Los Angeles, Toronto.  
Trading capability.  
5. Dealing 01-236 9861.

DOLLAR		
80.60	El Salvador	Pound
8.8861	Greece	Drachm
4.43	Greenland	Danish
6.42	Grenada	E. Car.
131.75	Guadeloupe	Franc
79.918	Guam	U.S.
2.70	Guyana	Quetz.
1.289	Honduras	Quetz.
1.80	Guinea Bissau	Peso
1.506	Guinea	Franc
19.569	Guinea Republic	Franc

145.65	Guyana	Dollar
1.00	Haiti	Gourde
0.3769	Honduras Republic	Lempira
131.75	Hong Kong	Dollar
30.80	Hungary	Forint
2.0113	Iceland	Krona
40.17	India	Rupia
40.87	Indonesia	Rupiah
2.00	Iran	Rial
321.00	Iraq	Dinar
1.00	Irish Republic	Punt
13.09		

1912000.00	Israel	New
1923000.00	Italy	Lira
1.8116	Jamaica	Dollar
15.06	Japan	Yen
2.1705	Jordan	Dinar
0.901	Kampuchea	Riel
\$21.00	Kenya	Shilling
6.9261	Kiribati	Austra
100.024	Korea (North)	Won
\$21.00	Korea (South)	Won
1.372	Kuwait	Dinar
131.75	Laos P'les D Rep.	Kip
\$8.7549		

0.835	Lebanon	Poland
321.00	Lesotho	Malota
321.00	Liberia	Dohtar
201.89	Libya	Dzier
3.722	Liechtenstein	Swiss
219.21	Luxembourg	Luxem
321.00	Macao	Parac
321.00	Madagascar Dem. Rep.	Franc
58.88	Malawi	Portug
321.00	Malaysia	Kwacha
0.7963	Maldives Islands	Ringgit
1.9728	Mali Republic	Rufiya
5.75		C.F.A.

475	Mali	Franc
7.315	Martinique	Franc
177.00	Mauritania	Ouguiya
2.70	Mauritius	Rupee
3.05	Mexico	Peso
3.03	Miquelon	Franc
146.28	Monaco	Franc
146.50	Mongolia	Tugrik
0.70	Montserrat	E. Car.
1.36	Morocco	Dirham
2.50	Mozambique	Meticua
5.00	Namibia	S. A.

321.00	Nauru Islands	Austrian
2,076.8	Nepal	Rupia
7.315	Netherlands	Guilder
1,471	Netherlands Antilles	Guilder
1,136.4	New Zealand	Dollar
4,774	Nicaragua	Corinto
6.42		Corinto
321.00	Niger Republic	C.F.A.
6.42		C.F.A.
116,727	Nigeria	Naira
321.00		Naira
7.58	Normanville	Krone

1.928	Oman Sultanate of	Rial
1.928	Pakistan	Rupee
152.00	Pennant	Balboa
90.00		

(m) Market rate (n) U.S. dollars per National  
 (p) (i) Controlled. (r) Financial ratio. (s)  
 (t) Priority Rate. (u) Essential imports.  
 against SDR. (3) Vietnam, 7 Nov. 1986: Dong  
 our local branch of the Bank of America.

Series	Feb 87		May 87		Aug 87		Stock
	Vol.	Last	Vol.	Last	Vol.	Last	
SPY	1,200	27 1/4	1,200	27 1/4	1,200	27 1/4	1,200

[illegible]

BASE LENDING RATES		
	<sup>1</sup> / <sub>8</sub>	<sup>1</sup> / <sub>4</sub>
ABN Bank	11	11
Adams & Company	11	11
Charterhouse Bank	11	11
Citibank NA	11	11
Morgan Grenfell	11	11
Met Credit Corp Ltd.	11	11

[illegible]

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Bank of America Global Trading, London,  
New York, Tokyo, San Francisco, Los Angeles, Toronto.

[illegible]

Albania (to)	30.50	El Salvador	Pound*	7.73	Paraguay	Guarani (to)	1,000	Peru	Philippines	Escudo	1,000	Poland	Polish Zloty (to)	20.20	Portugal	Escudo	145.50	Qatar	Riyal	2.64	Romania	Leu (to)	100.00	Rwanda	Rwanda Franc	1,000	S. Christopher	E. Caribbean S.	2.70	St. Helena	E. Caribbean S.	2.70	St. Lucia	E. Caribbean S.	2.70	St. Pierre	E. Caribbean S.	2.70	St. Vincent	E. Caribbean S.	2.70	Samoa (Western)	Tala	2.24	San Marino	Italian Lire	1,000	Saudi Arabia & Prince Br	Saudi Arabia	36.875	Senegal	CFA Franc	321.00	Sierra Leone	Sierra Leone	32.00	Singapore	Singapore	2.170	South Africa	Rand (to)	4.5977	Spain	Peseta	131.75	Spanish ports in	Spanish Peseta	131.75	St. Lucia	St. Lucia	2.45	St. Vincent	St. Vincent	2.45	Swaziland	Swaziland	1.00	Sweden	Swedish Krona	6.777	Switzerland	Swiss Franc	3.423	Syria	Syrian Pound	3.975	Tanzania	Tanzania	35.43	Thailand	Thailand	51.623	Togo	Togo	20.98	Tonga	Tonga	321.00	Turkey	Turkish Lira	750	Turkmenistan	Turkmenistan	1,000	U.S.	U.S. Dollar	1.00	Uganda	Uganda	1,000	United Arab Emirates	United Arab Emirates	3.673	United Kingdom	Pound Sterling	1.00	Uruguay	Uruguay	179.50	USSR	Ruble	0.6839	Venezuela	Venezuela	115.275	Virgin Islands (British)	Virgin Islands	1.00	Virgin Islands (U.S.)	Virgin Islands	1.00	Yemen	Yemen	10.50	Yemen PDR	Yemen PDR	0.343	Zaire	Zaire	452.62	Zambia	Zambia	12.956	Zimbabwe	Zimbabwe	1.6576
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U.S. Not available. (m) Market rate. \*U.S. dollars per National Currency unit. (a) Venezuela: central bank. (b) Official rate. (c) Commercial rate. (d) Free market. (e) Controlled. (f) Financial rate. (g) Preferential rates. (h) Non essential imports. (i) Floating import rate. (j) Public assistance Rate. (k) Agricultural products. (l) Priority Rate. (m) Essential imports. (n) Exports. (1) Venezuela: For debts incurred prior to February 1983. (2) Venezuela, 23 Jan. 1986: Value devalued by approx. 34.1% against SDR. (3) Vietnam, 7 Nov. 1986: Dong devalued by approx. 81%. (4) Venezuela, 7 Dec. 1986: Bolivar devalued by approx. 48%. For further information please contact your local branch of the Bank of America.



BRITISH FUNDS										AMERICANS - Cont.										LONDON SHARE SERVICE										ENGINEERING - Continued										INDUSTRIALS - Continued									
Stock	Price	%	Yld	Div	Vol	1996/97	1997/98	1998/99	1999/00	Stock	Price	%	Yld	Div	Vol	1996/97	1997/98	1998/99	1999/00	Stock	Price	%	Yld	Div	Vol	1996/97	1997/98	1998/99	1999/00	Stock	Price	%	Yld	Div	Vol	1996/97	1997/98	1998/99	1999/00	Stock	Price	%	Yld	Div	Vol	1996/97	1997/98	1998/99	1999/00
"Shorts" (Lives up to Five Years)										BUILDING, TIMBER, ROADS - Cont.										DRAPERY & STORES - Cont.										ELECTRICALS										FOOD, GROCERIES, ETC.									
10291	10292	10293	10294	10295	10296	10297	10298	10299	10300	10301	10302	10303	10304	10305	10306	10307	10308	10309	10310	10311	10312	10313	10314	10315	10316	10317	10318	10319	10320	10321	10322	10323	10324	10325	10326	10327	10328	10329	10330	10331	10332	10333	10334	10335	10336	10337	10338	10339	10340
10341	10342	10343	10344	10345	10346	10347	10348	10349	10350	10351	10352	10353	10354	10355	10356	10357	10358	10359	10360	10361	10362	10363	10364	10365	10366	10367	10368	10369	10370	10371	10372	10373	10374	10375	10376	10377	10378	10379	10380	10381	10382	10383	10384	10385	10386	10387	10388	10389	10390
10391	10392	10393	10394	10395	10396	10397	10398	10399	10400	10401	10402	10403	10404	10405	10406	10407	10408	10409	10410	10411	10412	10413	10414	10415	10416	10417	10418	10419	10420	10421	10422	10423	10424	10425	10426	10427	10428	10429	10430	10431	10432	10433	10434	10435	10436	10437	10438	10439	10440
10441	10442	10443	10444	10445	10446	10447	10448	10449	10450	10451	10452	10453	10454	10455	10456	10457	10458	10459	10460	10461	10462	10463	10464	10465	10466	10467	10468	10469	10470	10471	10472	10473	10474	10475	10476	10477	10478	10479	10480	10481	10482	10483	10484	10485	10486	10487	10488	10489	10490
10491	10492	10493	10494	10495	10496	10497	10498	10499	10500	10501	10502	10503	10504	10505	10506	10507	10508	10509	10510	10511	10512	10513	10514	10515	10516	10517	10518	10519	10520	10521	10522	10523	10524	10525	10526	10527	10528	10529	10530	10531	10532	10533	10534	10535	10536	10537	10538	10539	10540
10541	10542	10543	10544	10545	10546	10547	10548	10549	10550	10551	10552	10553	10554	10555	10556	10557	10558	10559	10560	10561	10562	10563	10564	10565	10566	10567	10568	10569	10570	10571	10572	10573	10574	10575	10576	10577	10578	10579	10580	10581	10582	10583	10584	10585	10586	10587	10588	10589	10590
10591	10592	10593	10594	10595	10596	10597	10598	10599	10600	10601	10602	10603	10604	10605	10606	10607	10608	10609	10610	10611	10612	10613	10614	10615	10616	10617	10618	10619	10620	10621	10622	10623	10624	10625	10626	10627	10628	10629	10630	10631	10632	10633	10634	10635	10636	10637	10638	10639	10640
10641	10642	10643	10644	10645	10646	10647	10648	10649	10650	10651	10652	10653	10654	10655	10656	10657	10658	10659	10660	10661	10662	10663	10664	10665	10666	10667	10668	10669	10670	10671	10672	10673	10674	10675	10676	10677	10678	10679	10680	10681	10682	10683	10684	10685	10686	10687	10688	10689	10690
10691	10692	10693	10694	10695	10696	10697	10698	10699	10700	10701	10702	10703	10704	10705	10706	10707	10708	10709	10710	10711	10712	10713	10714	10715	10716	10717	10718	10719	10720	10721	10722	10723	10724	10725	10726	10727	10728	10729	10730	10731	10732	10733	10734	10735	10736	10737	10738	10739	10740
10741	10742	10743	10744	10745	10746	10747	10748	10749	10750	10751	10752	10753	10754	10755	10756	10757	10758	10759	10760	10761	10762	10763	10764	10765	10766	10767	10768	10769	10770	10771	10772	10773	10774	10775	10776	10777	10778	10779	10780	10781	10782	10783	10784	10785	10786	10787	10788	10789	10790
10791	10792	10793	10794	10795	10796	10797	10798	10799	10800	10801	10802	10803	10804	10805	10806	10807	10808	10809	10810	10811	10812	10813	10814	10815	10816	10817	10818	10819	10820	10821	10822	10823	10824	10825	10826	10827	10828	10829	10830	10831	10832	10833	10834	10835	10836	10837	10838	10839	10840
10841	10842	10843	10844	10845	10846	10847	10848	10849	10850	10851	10852	10853	10854	10855	10856	10857	10858	10859	10860	10861	10862	10863	10864	10865	10866	10867	10868	10869	10870	10871	10872	10873	10874	10875	10876	10877	10878	10879	10880	10881	10882	10883	10884	10885	10886	10887	10888	10889	10890
10891	10892	10893	10894	10895	10896	10897	10898	10899	10900	10901	10902	10903	10904	10905	10906	10907	10908	10909	10910	10911	10912	10913	10914	10915	10916	10917	10918	10919	10920	10921	10922	10923	10924	10925	10926	10927	10928	10929	10930	10931	10932	10933	10934	10935	10936	10937	10938	10939	10940
10941	10942	10943	10944	10945	10946	10947	10948	10949	10950	10951	10952	10953	10954	10955	10956	10957	10958	10959	10960	10961	10962	10963	10964	10965	10966	10967	10968	10969	10970	10971	10972	10973	10974	10975	10976	10977	10978	10979	10980	10981	10982	10983	10984	10985	10986	10987	10988	10989	10990
10991	10992	10993	10994	10995	10996	10997	10998	10999	11000	11001	11002	11003	11004	11005	11006	11007	11008	11009	11010	11011	11012	11013	11014	11015	11016	11017	11018	11019	11020	11021	11022	11023	11024	11025	11026	11027	11028	11029	11030	11031	11032	11033	11034	11035	11036	11037	11038	11039	11040
11041	11042	11043	11044	11045	11046	11047	11048	11049	11050	11051	11052	11053	11054	11055	11056	11057	11058	11059	11060	11061	11062	11063	11064	11065	11066	11067	11068	11069	11070	11071	11072	11073	11074	11075	11076	11077	11078	11079	11080	11081	11082	11083	11084	11085	11086	11087	11088	11089	11090
11091	11092	11093	11094	11095	11096	11097	11098	11099	11100	11101	11102	11103	11104	11105	11106	11107	11108	11109	11110	11111	11112	11113	11114	11115	11116	11117	11118	11119	11120	11121	11122	11123	11124	11125	11126	11127	11128	11129	11130	11131	11132	11133	11134	11135	11136	11137	11138	11139	11140
11141	11142	11143	11144	11145	11146	11147	11148	11149	11150	11151	11152	11153	11154	11155	11156	11157	11158	11159	11160	11161	11162	11163	11164	11165	11166	11167	11168	11169	11170	11171	11172	11173	11174	11175	11176	11177	11178	11179	11180	11181	11182	11183	11184	11185	11186	11187	11188	11189	11190
11191	11192	11193	11194	11195	11196	11197	11198	11199	11200	11201	11202	11203	11204	11205	11206	11207	11208	11209	11210	11211	11212	11213	11214	11215	11216	11217	11218	11219	11220	11221	11222	11223	11224	11225	11226	11227	11228	11229	11230	11231	11232	11233	11234	11235	11236	11237	11238	11239	11240
11241	11242	11243	11244	11245	11246	11247	11248	11249	11250	11251	11252	11253	11254	11255	11256	11257	11258	11259	11260	11261	11262	11263	11264	11265	11266	11267	11268	11269	11270	11271	11272	11273	11274	11275	11276	11277	11278	11279	11280	11281	11282	11283	11284	11285	11286	11287	11288	11289	11290
11291	11292	11293	11294	11295	11296	11297	11298	11299	11300	11301	11302	11303	11304	11305	11306	11307	11308	11309	11310	11311	11312	11313	11314	11315	11316	11317	11318	11319	11320	11321	11322	11323	11324	11325	11326	11327	11328	11329	11330	11331	11332	11333	11334	11335	11336	11337	11338	11339	11340
11341	11342	11343	11344	11345	11346	11347	11348	11349	11350	11351	11352	11353	11354	11355	11356	11357	11358	11359	11360	11361	11362	11363	11364	11365	11366	11367	11368	11369	11370	11371	11372	11373	11374																











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Stock	High	Low	Close	Change
Paco Pet	512	11 1/2	12	
Power Cor	517	16 1/2	17	+ 1/2
Procomb	240	240	240	
Prosper	518 1/2	18 1/2	18 1/2	+ 1/2
Que Shing	495	490	490	- 15

Ranger	875	85	674	+3
Raybrook I	395	64	329	+3
Reagan	328	254	58	-2
Rangel R	180	185	137	+2
Royce	220	291	261	+2
Reisman A	3274	255	2175	-6
Re Almont	1815	17	1074	+3
Rogers A	1176	17	1176	0
Rogers B I	310	30	10	-2
Roman	642	412	4	-2
Rothman	833	397	355	-2
Royal Brk	211	267	10	-2
Rydzko A	445	405	440	+30
Ryza	445	405	440	+30
Sale, Syst	322	107	10	-2
Sale, Syst	322	107	10	-2
SIL Camp I	255	255	255	0
Scapee	255	255	255	0
Scot Paper	3124	107	1074	+3
Scotts I	3124	107	1074	+3
Scotts C	3124	107	1074	+3
Seagrass	3124	107	1074	+3
Seas Can	111	100	11	+0

MONTREAL				
Closing prices January 8				
Bank Mont	\$74½	34½	34½	-½
Boisclair	\$110	12½	12½	-½
Bonheur	\$16½	16½	16½	
CB P&C	\$180	18½	18½	-½
CSC	\$12½	12½	12½	
ConRich	\$31½	30½	31½	+½
Consolid	\$12½	12½	12½	-½
Montreal	\$12½	12½	12½	
Montreal	\$12½	12½	12½	
Nasdaq	\$12½	12½	12½	
Newarco	\$12½	12½	12½	
Power Corp	\$12½	12½	12½	
Provinc	\$12½	12½	12½	
Rolland	\$12½	12½	12½	
Royal Bank	\$12½	12½	12½	
St. Lawrence	\$12½	12½	12½	
St. Lawrence	\$12½	12½	12½	

Sales 8,571,990 shares

Jan.	High	1999/97	Low
1945.8	1644.1 (7/1/87)	1919.9 (2/1/98)	780.5
780.5	784.5 (7/1/87)	481.1 (20/11)	
229.95	209.64 (22/4)	229.58 (5/3)	
3999.55	4181.89 (5/12)	2769.81 (15/11)	
(at)	256.76 (16/4)	168.29 (11/11)	
429.5	437.9 (16/12)	256.8 (2/1/98)	
386.1	414.5 (15/12)	267.8 (2/1/98)	90.7
90.7	165.8 (2/1/87)	87.3 (5/1/87)	
271.71	755.86 (17/4)	922.52 (22/2)	203.5
203.5	257.6 (17/4)	1762.4 (2/2/1)	
2552.49	2827.11 (7/1/87)	1650.54 (18/5)	
717.04	998.29 (2/6)	454.87 (2/6/1)	
1602.50	1930.82 (6/1/87)	1290.15 (2/11)	1575.81
1575.81	1938.52 (6/1/87)	1025.85 (2/11)	
2794.0	201.0 (5/3)	248.4 (5/3)	274.8
274.8	59.5 (15/4)	59.5 (15/4)	
59.5	499.21 (10/1)	331.3 (4/8)	
862.24	840.54 (2/11)	653.54 (20/4)	

2075.8	2886.8 (B:1.67)	1164.1	(21.6)
1484.0	1484.0 (B:1.67)	1018.5	(214)

216.98 217.58 (7/1/87) 100.85 (8/1/85)

304	1,396	1,478
308	155	154
344	232	278

**SWITZERLAND**  
SwissBankCorp./ST/19/MBY 587.4 588.3 604.2 588.7 595.5 (B/1.9M) 487.9 (A/B)

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	High	Low
2,442.88 (17 1/2)	1,917.4 (5 7/8)	
3,128.11 (18 1/4)	2,784.8 (17 1/2)	
1,623.3 (18 1/4)	1,386.6 (22 1/4)	

CKS

Stocks	Closing	Change
traded	price	
day		
na . 1,702.300	74 1/2	- 1/2
na . 1,686.100	123 1/2	+ 1/2
na . 1,615.600	36	+ 1/2
na . 1,565.300	14 1/2	+ 1 1/2
na . 1,485.300	14	+ 1/2

\*\* Saturday January 3: Japan Nikkei (c). TSE (c).  
 Base value of all indices are 100 except Brussels SE—1,000, JSE Gold—256.7, JSE Industrial—284.2, and Australia, All Ordinary and Metals—500.  
 NYSE All Common—30; Standard and Poors 10; and Toronto Composite and Metals—1,000. Toronto indices based 1975 and Montreal Portfolio 4/1/65.  
 † Excluding bonds. \$ 400 Industrials plus 40 Utilities, 40 Financial and 20 Transport. c Closed. u Unavailable.

### TOKYO — Most Active Stocks Thursday, Jan 8, 1987

Stocks	Closing	Change	Stocks	Closing	Change		
Price	Price	on Day	Price	Price	on Day		
Nippon Steel	85.00	184	+ 8	Tokai Railway	14.00	82	+ 1/2
Fuji Electric	44.00	442	+ 27	Kanagawa Chem. Ind.	12.00	630	up
Suwayama Chemical	27.00	438	+ 18	Sanbi Kagaku Kogyo	12.00	652	+ 28
Nippon Yusen	26.00	580	- 7	Mitsui Bussan Kaisha	12.00	616	+ 58
	19.00	234		Kanai E. Radio	18.00	824	+ 43

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**Continued on Page 43**



## AMEX COMPOSITE CLOSING PRICES

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	A	B	C	D	E	F	G	H	I	J	K	L	M	N	O	P	Q	R	S	T	U	V	W	X	Y	Z	AA	AB	AC	AD	AE	AF	AG	AH	AI	AJ	AK	AL	AM	AN	AO	AP	AQ	AR	AS	AT	AU	AV	AW	AX	AY	AZ	BA	BB	BC	BD	BE	BF	BG	BH	BI	BJ	BK	BL	BM	BN	BO	BP	BQ	BR	BS	BT	BU	BV	BW	BX	BY	BZ	CA	CB	CC	CD	CE	CF	CG	CH	CI	CJ	CK	CL	CM	CN	CO	CP	CQ	CR	CS	CT	CU	CV	CW	CX	CY	CZ	DA	DB	DC	DD	DE	DF	DG	DH	DI	DJ	DK	DL	DM	DN	DO	DP	DQ	DR	DS	DT	DU	DV	DW	DX	DY	DZ	EA	EB	EC	ED	EE	EF	EG	EH	EI	EJ	EK	EL	EM	EN	EO	EP	EQ	ER	ES	ET	EU	EV	EW	EX	EY	EZ	FA	FB	FC	FD	FE	FF	FG	FH	FI	FJ	FK	FL	FM	FN	FO	FP	FQ	FR	FS	FT	FU	FV	FW	FX	FY	FZ	GA	GB	GC	GD	GE	GF	GG	GH	GI	GJ	GK	GL	GM	GN	GO	GP	GQ	GR	GS	GT	GU	GV	GW	GX	GY	GZ	HA	HB	HC	HD	HE	HF	HG	HH	HI	HJ	HK	HL	HM	HN	HO	HP	HQ	HR	HS	HT	HU	HV	HW	HX	HY	HZ	IA	IB	IC	ID	IE	IF	IG	IH	II	IJ	IK	IL	IM	IN	IO	IP	IQ	IR	IS	IT	IU	IV	IW	IX	IY	IZ	JA	JB	JC	JD	JE	JF	JG	JH	JI	IJ	JK	KL	KM	KN	JO	JP	jq	JR	JS	JT	JU	JV	JW	JX	JY	JZ	KA	KB	KC	KD	KE	KF	KG	KH	KI	KJ	KK	KL	KM	KN	KO	KP	KQ	KR	KS	KT	KU	KV	KW	KX	KY	KZ	LA	LB	LC	LD	LE	LF	LG	LH	LI	LJ	LK	LM	LN	LO	LP	LQ	LR	LS	LT	LU	LV	LW	LX	LY	LZ	MA	MB	MC	MD	ME	MF	MG	MH	MI	MJ	MK	ML	MM	MN	MO	MP	MQ	MR	MS	MT	MU	MV	MW	MX	MY	MZ	NA	NB	NC	ND	NE	NF	NG	NH	NI	NJ	NK	NL	NM	NN	NO	NP	NQ	NR	NS	NT	NU	NV	NW	NX	NY	NZ	OA	OB	OC	OD	OE	OF	OG	OH	OI	OJ	OK	OL	OM	ON	OO	OP	OQ	OR	OS	OT	OU	OV	OW	OX	OY	OZ	PA	PB	PC	PD	PE	PF	PG	PH	PI	PJ	PK	PL	PM	PN	PO	PP	PQ	PR	PS	PT	PU	PV	PW	PX	PY	PZ	QA	QB	QC	QD	QE	QF	QG	QH	QI	QJ	QK	QL	QM	QN	QO	QP	QQ	QR	QS	QT	QU	QV	QW	QX	QY	QZ	RA	RB	RC	RD	RE	RF	RG	RH	RI	RJ	RK	RL	RM	RN	RO	RP	RQ	RR	RS	RT	RU	RV	RW	RX	RY	RZ	SA	SB	SC	SD	SE	SF	SG	SH	SI	SJ	SK	SL	SM	SN	SO	SP	SQ	SR	SS	ST	SU	SV	SW	SX	SY	SZ	TA	TB	TC	TD	TE	TF	TG	TH	TI	TJ	TK	TL	TM	TN	TO	TP	TQ	TR	TS	TT	TU	TV	TW	TX	TY	TZ	UA	UB	UC	UD	UE	UF	UG	UH	UI	UJ	UK	UL	UM	UN	UO	UP	UQ	UR	US	UT	UU	UV	UW	UX	UY	UZ	VA	VB	VC	VD	VE	VF	VG	VH	VI	VJ	VK	VL	VM	VN	VO	VP	VQ	VR	VS	VT	VU	VV	VW	VX	VY	VZ	WA	WB	WC	WD	WE	WF	WG	WH	WI	WJ	WK	WL	WM	WN	WO	WP	WQ	WR	WS	WT	WU	WV	WW	WX	WY	WZ	XA	XB	XC	XD	XE	XF	XG	XH	XI	XJ	XK	XL	XM	XN	XO	XP	XQ	XR	XS	XT	XU	XV	XW	XX	XY	XZ	YA	YB	YC	YD	YE	YF	YG	YH	YI	YJ	YK	YL	YM	YN	YO	YP	YQ	YR	YS	YT	YU	YV	YW	YX	YZ	ZA	ZB	ZC	ZD	ZE
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**Continued on Page 41**



# FINANCIAL TIMES

## WORLD STOCK MARKETS

### WALL STREET

## Pause taken in climb to 2,000 level

AFTER drifting for most of the day, blue chip stocks managed to haul themselves over the Dow 2,000 level in the last half hour of Wall Street trading yesterday to set a record for the fourth day running, writes Roderick Oram in New York.

The credit markets remained subdued with prices drifting lower on light trading. The Dow Jones industrial average closed up 8.3 at 2,002.25 although blue chips generally had a rather mixed day. AT&T slipped 3/4 to \$25 1/4, Eastman Kodak was unchanged at \$7 1/4, International Paper gave up \$1 to \$80, Merck put on \$1 1/2 to \$12 1/2. Procter and Gamble rose \$1 to \$80 and Westinghouse Electric edged up 5/8 to \$62 1/4.

Trading volume continued heavy in all markets with New York Stock Exchange volume hitting 185.5m shares as rising issues outpaced declining by a two-to-one margin. Buying strength was apparent across a broad range of stocks with the NYSE composite index rising 1.12 to a record 147.55. Secondary stocks were also buoyant with American Stock Ex-

change and over-the-counter composite indices advancing strongly.

The highly mixed pattern of department store sales in December emerging from statistics released yesterday brought conflicting responses from retail sector stocks. Wal-Mart reported a 36 per cent gain in sales but its shares slipped 3/4 to \$47 1/4. Woolworth's sales rose 12 per cent and its shares \$1 1/4 to \$43 1/4. K mart (up 8.7 per cent) gained \$4 to \$47 1/4. Federated Department Stores (up 7.5 per cent) slipped 3/4 to \$88. Sears, Roebuck (up 4.8 per cent) slipped 3/4 to \$43 1/4 and J. C. Penney (up 2.2 per cent) was unchanged at \$78 1/4.

General Motors gave up \$1 to \$68 1/4. Salomon Brothers' analyst cut his earnings forecast and switched his recommendation to neutral from buy.

Three oilfield service companies advanced following a favourable brokerage research report. Schlumberger leapt \$1 1/4 to \$34 1/4, Halliburton advanced \$1 to \$27 and Baker International edged up 3/4 to \$13.

Diamond Shamrock eased 3/4 to \$14 1/4. Mr. T. Boone Pickens, the Texas oil man, offered on Wednesday to buy 20m shares in the oil group for \$15 each.

Oil stocks generally were mixed despite continuing firmness of oil futures prices. Exxon was unchanged at \$73 1/4, Chevron gained \$1 1/4 to \$65 1/4, Atlantic Richfield jumped \$1 1/4 to \$65 1/4, Mobil advanced 3/4 to \$40 1/4 and Texaco was unchanged at \$37 1/4.

Bristol-Myers gained \$1 1/4 to \$68 1/4 after an analyst upgraded his recommendation of the drug group's stock. Coleco dropped 5/8 to \$9. The toy company said it suffered a "very large loss

for both the fourth quarter and year" because of a drop in sales of Cabbage Patch dolls.

Commodore International gained 5/8 to \$10 1/4. Its Commodore Business Machines subsidiary is introducing two low-cost IBM compatible computers for business, educational and home users. Tandy, which has been enjoying considerable success with a new computer in the same market, slipped 3/4 to \$47 1/4.

Technology stocks were one of the stronger sectors yesterday. Motorola gained \$1 1/4 to \$39 1/4, Intel advanced \$1 to \$24 1/4 in the over-the-counter market. Digital Equipment was up \$1 1/4 to \$117 1/4 and Texas Instruments soared \$4 1/4 to \$124 1/4. In contrast, IBM fell 5/8 to \$122 1/4.

Credit markets turned mixed and trendless again yesterday after a late afternoon spurt on Wednesday prompted by short covering as prices of futures contracts rose.

The cash price of the 7.50 per cent benchmark Treasury long bond was marginally higher in the morning but slipped back to a loss of 1/4 of a point at the end of the day to 102 1/4 at which it yielded 7.31 per cent.

Three-month Treasury bills edged up three basis points to 5.43 per cent, six-month bills slipped two basis points to 5.44 per cent and year bills were unchanged at 5.46 per cent.

Somewhat against expectations, the Federal Reserve supplied additional liquidity with \$2.5bn of customer repurchases. By early afternoon the Fed funds rate eased to 5 1/2 per cent from its 6 per cent opening level.

### EUROPE

## Tug of war over rates takes its toll

THE TUG OF WAR between West Germany and France over exchange rates had a dramatic impact on trading in Europe yesterday.

Frankfurt suffered a sharp fall as investors off-loaded stock on fears of an imminent revaluation of the D-Mark, according to brokers. The magnetic influence of record highs in London and New York also may have made the W. German market less attractive to some investors, dealers suggest. The Commerzbank index, calculated at mid-session, dropped 41.5 to 1,987.5.

Further falls are expected if Wall Street buyers take the Dow Jones industrial average across the psychologically important 2,000 barrier.

The bond market firmed on the speculation of an EMS realignment and gains of up to 30 basis points were achieved in active dealing.

The mood was not dampened by official assertions that there was no economic need for a revaluation of the D-Mark. The Bundesbank was particularly active with its market balancing operation amounting to sales of DM 208.5m worth of paper compared with purchases of DM 44.8m on Wednesday. The average yield on public authority paper slipped one basis point to 5.84 per cent.

Paris was less downhearted, with prices encouraged by the overnight record run on Wall Street.

Among leading gains were Redoute, up 10 to FF 2840, Moulinex FF 275 higher at FF 89.00 and BSN, which jumped FF 55 to FF 4,540 on its plans to absorb Générale Biscuit.

Declining stocks, although less numerous, included Bongrain down FF 45 to FF 2,450 and Dessault off FF 30 to FF 1,270 ahead of reports that it was negotiating a major contract with Iraq.

Oils managed modest gains with Total up FF 4 to FF 435 and Elf Aquitaine FF 6.50 higher at FF 325.70.

Amsterdam finished unsettled over speculation of an upward revaluation of the guilder within the EMS.

International investors kept to the sidelines amid growing concern over

corporate profitability of Dutch groups with large US interests.

Alkzo, which forecast unchanged profits for 1986 and this year, retreated an early FF 10 but closed 50 cents down at FF 148.80.

Stockholm fell again and bond prices dropped amid growing pessimism over Monday's budget. Yields on government bonds have risen over 60 basis points since Wednesday while a further 1.5 per cent of the stock market capitalisation was lost yesterday.

Brussels was mixed in trading depressed by currency market uncertainties.

Petrofina managed a modest recovery of BF 90 to BF 9450 on small volume. Zurich stocks turned mixed while bonds firmed in lively trading fuelled by Wednesday's 1/4 point cut in customer time deposit rates by the four main banks.

Milan was sharply lower ahead of next Wednesday's settlement day and on foreign divestment amid pressure on the lira in the currency market.

Madrid edged lower although banks advanced. Oslo weakened in lacklustre trading.

### SINGAPORE

ANOTHER BOUT of buying, with foreign investors well represented, helped Singapore to take over as the strongest performer in the Far East.

Blue chips benefited most from bargain-hunting and short-covering and the Straits Times industrial index rose 12.13 to 905.38.

The session was fairly active, with 21.9m shares changing hands compared with 51.3m on Wednesday when a block deal for Sealion shares inflated volume.

Sealion Hotel was again active, finishing 5 cents higher at 85 cents on 3.7m shares traded.

Other blue chip advances included Haw Par, up 14 cents at \$83.04, Sime Darby, 2 cents at \$81.56 and Singapore Airlines, 25 cents at \$98.55.

### CANADA

AFTER a very strong start, Toronto eased slightly while holding at record levels as Wall Street turned hesitant.

Trading was very active, with all major sectors moving higher.

Among precious metals boosted by firmer bullion prices, Dome Mines added C\$ 1 to C\$ 11.10 and Placer was up C\$ 1 to C\$ 33.

Energy shares followed the lead set by industrials.

Montreal was also higher and most sectors strengthened.

### LONDON

## Fresh high as buying spreads

WIDER buying took London shares to fresh highs although early gains were pared when Wall Street opened erratically. The FT-SE 100 index rose 10.9 to a record 1,733.1, after touching 1,745.8 earlier in the day. The FT Ordinary index was 19.5 higher at 1,372.5, still 50 points short of its all-time high.

Buying interest spread to domestic engineering and consumer stocks as well as established multinational favourites.

Among pharmaceuticals, Beecham added 9p to 482p on 5.4m shares traded. Wellcome 6p to 271p on 13m shares and Boots 2 1/2p to 244 1/2p, also on 13m shares.

Jaguar gained 28p to 590p on 6.9m shares, Hanson Trust 2p to 20 1/2p on 12m shares and Cable & Wireless 1p to 348p on 6.4m shares.

Government bonds had a good day, helped by modest retail support, some of it apparently from New York.

Chief price changes, Page 41 Details, Page 40, Share Information Service, Pages 38-39.

### HONG KONG

AFTER a fluctuating session, Hong Kong ended steady or narrowly mixed, with the Hang Seng index down 3.78 to 2,803.33 and the Hong Kong Stock Exchange index 2.22 lower at 86.65.

An initial boost came when share trading in Bond International, HK-TVB and Shaw Brothers was suspended ahead of news that Australian entrepreneur Mr Alan Bond had mounted a bid for a major stake in HK-TVB, of which 20 per cent is held by Shaw.

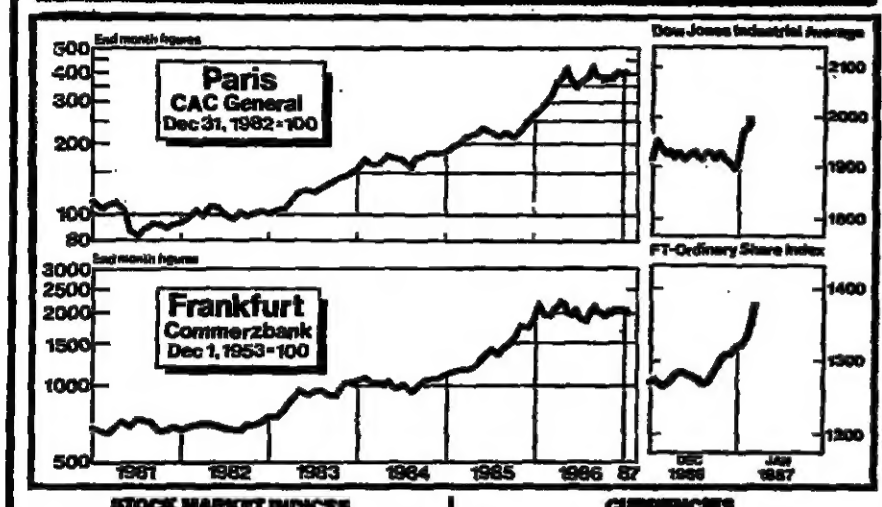
### SOUTH AFRICA

A REBOUND in Johannesburg took share prices to a steady to higher close, with the all-gold share index up 45 at a fresh peak of 2,073. Last Tuesday the index hit its previous record of 2,066.

Among golds, Driefontein added R1 to R74.50. The company reported slightly higher net profits in the second quarter.

Buffelfontein gained R1.50 to R81.50, while other miners saw De Beers 45 cents higher at R37.25 and Rustenberg Platinum R1.50 ahead at R50.

### KEY MARKET MONITORS



STOCK MARKET INDICES				
	Jan 8	Previous	Year ago	
NEW YORK				
DJ Industrials	2,002.25	1,986.92	1,596.61	
DJ Transport	843.27	840.24	693.49	
DJ Utilities	218.16	215.51	174.75	
S&P Composite	256.91	254.32	207.97	
LONDON				
FT Ord	1,372.5	1,353.0	1,106.1	
FT-SE 100	1,733.1	1,722.2	1,404.2	
FT-A All-share	863.56	856.57	856.57	
FT-A 500	947.97	936.90	936.90	
FT Gold mines	318.5	316.3	280.2	
FT-A Long gdt	9.92	10.04	10.58	
TOKYO				
Nikkei	18,778.74	18,842.37	13,056.4	
Tokyo SE	1,582.46	1,587.54	1,037.91	
AUSTRALIA				
All Ord.	1,629.9	1,594.1	1,041.6	
Metals & Mins.	751.2	754.8	517.0	
AUSTRIA				
Credit Aktien	227.57	227.26	254.720	
BELGIUM				
Belgen SE	3,987.42	4,008.40	2,805.01	
CANADA				
Toronto				
Metals & Mins	2,058.20	2,058.70	2,102	
Composite	3,175.50	3,155.90	2,898.8	
Montreal				
Portfolio	1,594.03	1,584.93	1,136.15	
DEUTSCH				
SE	193.63	192.39	231.86	
FRANCE				
CAC Gen	407.90	405.50	282.3	
Ind. Tendances	103.00	102.80	168.9	
WEST GERMANY				
FAZ-Aktien	698.04	699.68	703.0	
Commerzbank	1,987.50	2,029.00	2,088.8	
HONG KONG				
Hang Seng	2,803.33	2,807.11	1,826.84	
ITALY				
Banca Com.	714.08	728.73	469.53	
NETHERLANDS				
ANP-CBS Gen	276.50	278.80	108.8	
ANP-CBS Ind	289.20	272.10	254.0	
NORWAY				
Oslø SE	364.95	368.94	398.28	
SINGAPORE				
Straits Times	905.38	893.25	644.89	
SOUTH AFRICA				
JSE Golds	—	2,027.0	1,233.5	
JSE Industrials	—	1,427.0	1,105.6	
SPAIN				
Madrid SE	216.88	217.59	103.07	
SWEDEN				
J & P	2,421.54	2,458.06	1,907.23	
SWITZERLAND				
Swiss Bank Ind	587.40	588.30	625.5	
WORLD				
MS Capital Int'l	389.3	388.20	250.0	

CURRENCIES				
	Jan 8	Previous	Jan 8	Previous
(London)				
\$	1.9205	1.9275	2.83	2.835
Yen	158.25	158.55	232.75	232.50
FF	6.40	6.4225	9.4375	9.4475
Sfr	1.6105	1.6205	2.375	2.385
Guil.	2.1690	2.1755	3.1975	3.20
Lira	1.359	1.364	2.004	1.992
MP	40.10	40.15	58.10	58.05
C\$	1.3705	1.3715	2.0210	2.0200
INTEREST RATES				
	Jan 8	Prev		Prev
(3-month offered rate)				
\$	11	11 1/4		
Sfr	3 1/2	4 1/4		
DM	4 1/4	4 1/4		
FF	10	11		
FF London Interbank (offered rate)				
3-month US\$	6 1/4	6 1/4		
6-month US\$	6 1/4	6 1/4		
US Fed Funds	5 1/2	5 1/2		
US 3-month CDs	5.70	6.075		
US 3-month T-bills	5.43	5.57		

US BONDS				
	Jan 8	Prev	Yield	Prev
6% 1988	100 1/4	100 1/4	6.215	6.215
7 1/4 1988	100 1/4	100 1/4	6.913	6.913
7 1/4 1989	101 1/4	101 1/4	7.059	7.059
7 1/4 2016	101 1/4	101 1/4	7.35	7.35
Source: Harris Trust Savings Bank				
TREASURY				
	Jan 8	Prev	Yield	Prev
3-month	161.73	+0.20	6.87	-0.03
1-3	153.43	+0.14	6.98	-0.03
1-3	142.90	+0.10	6.28	-0.03
3-6	158.29	+0.17	6.86	-0.03
15-30	191.21	+0.42	7.79	-0.02
Source: Merrill Lynch				
CORPORATE				
	Jan 8	Prev	Yield	Prev
AT & T	92.122	6.45	91.327	8.50
3 1/2% 1990	106.125	9.54	106.125	9.54
SCST South Central	106.125	9.54	106.125	9.54
10% Jan 1990	106.125	9.54	106.125	9.54
5 April 1990	100	8.00	99.338	8.10
TRW	104.5	8.042	103.795	8.15
6% March 1988	112.75	8.868	112	8.791
Arco	95	8.593	94	8.892
General Motors	103	8.078	102	8.175
Citico	103	8.078	102	8.175
Source: Salomon Brothers				

FINANCIAL FUTURES				
	Jan 8	Prev	Yield	Prev
CHICAGO				
US Treasury Bonds (CBT)				
2% 20nds of 100%	101-10	101-19	101-04	101-00
US Treasury Bills (TBM)				
3m points of 100%	94.84	94.87	94.83	94.82
March	94.84	94.87	94.83	94.82
Certificates of Deposit (CDM)				
3m points of 100%	—	—	—	94.48
March	—	—	—	94.48
LONDON				
Three-month Eurodollar				
3m points of 100%	94.10	94.11	94.07	94.03
March	94.10	94.11	94.07	94.03
20-year National Gilt				
250,000 20nds of 100%	115-17	115-18	114-07	114-08
March	115-17	115-18	114-07	114-08
* Latest available figures				

COMMODITIES				
	Jan 8	Prev	Yield	Prev
(London)				
Silver (spot fixing)	388.55p	384.75p		
Copper (cash)	£919.50	£918.75		
Coffee (March)	\$1,632.00	\$1,655.50		
Oil (Brent blend)	\$18.325	\$18.10		
GOLD (per ounce)				
	Jan 8	Prev	Yield	Prev
London	\$401.25	\$400.00		
Zurich	\$403.25	\$400.75		
Paris (Baring)	\$409.49	\$409.40		
Luxembourg	\$401.80	\$400.25		
New York (Feb)	\$403.00	\$403.20		